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Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

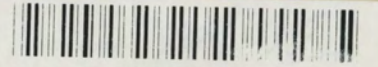
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PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

Madux chronological file, 1974 (Aug. - Dec)

The World Bank Group
Archives



1772383

A2004-031 Other #: 1

309644B

President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 12

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DEC 20 1974

491/6/286

Dear Dean Bock:

Thank you for your warm invitation for me to participate in the symposium on "The World Food Crisis -- Industrial Implications" to be held on April 28 in Madison.

I appreciate your thinking of me in this connection, and regret that due to a previous commitment I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what I am confident will be a lively conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Robert H. Bock
Graduate School of Business
The University of Wisconsin
1155 Observatory Drive
Madison, Wisconsin 53706

JLMADDUX:bks
December 20, 1974

DEC 20 1974

491/6/285

Dear Dr. Holtz:

Thank you for sending me a copy of the report of the visit of the Bundestag's Committee for Economic Cooperation to the Bank, the International Monetary Fund, and UNDP during the spring.

We were very pleased to have you and the members of your delegation here, and I recall with pleasure our discussions. I am confident that such contacts are mutually beneficial, and we look forward to continuing them in the future.

Please accept my best wishes for the holiday season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Uwe Holtz, Chairman
Committee for Economic Cooperation
Deutscher Bundestag
Bundeshaus
53 Bonn
Germany

JLMADDUX:bks
December 20, 1974

481/6/284

DEC 20 1974

Dear Mr. Miller:

Thank you for your gracious letter and its enclosures, and for your invitation for me to participate next spring in a Cosmos Club forum on the work of the World Bank Group.

With my schedule being what it is, I am afraid I cannot make a commitment to speak, but I will, if possible, try to attend as a member of the audience.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Raymond W. Miller
Cosmos Club
2121 Massachusetts Avenue, N.W.
Washington, D.C. 20008

JLMADDUX:bks
December 20, 1974

DEC 20 1974

491/6/283

Dear Mr. Meader:

Thank you for your warm invitation, forwarded to me by President Brown, to visit the campus under the Leaders in America program series sometime during the 1974-1975 school year.

It is an attractive prospect, and I will try to plan a visit in connection with one of the Board of Trustees meetings. Let me see how my schedule shapes up, and I will let you know in advance if I can manage it.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Walter W. Meader
Associate Director
The Caltech Y
California Institute of Technology
Pasadena, California 91125

CC: Dr. Harold Brown

JLMaddux: bks
December 18, 1974

FILE: MEADER, W.W.
2-Cal. Tech.

491/6/282

DEC 20 1974

Dear Mrs. Collins:

Thank you for your letter regarding the upcoming visit of the Stanford Sloan Fellows to the Bank.

They will be most welcome, but as it happens I myself have to be in New York on March 26 for a meeting at the Ford Foundation.

What I suggest is that I ask Mr. J. Burke Knapp, our Senior Vice President, to meet with the group. If this is agreeable, please let me know.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Nancy W. Collins
Assistant Director
The Stanford-Sloan Program
Graduate School of Business
Stanford University
Stanford, California 94305

JLMADDUX:bks
December 19, 1974

DEC 20 1974

491/6/281

Dear Mr. Sen:

Thank you for your interesting letter. I am delighted that your book, A Richer Harvest-New Horizons for Developing Countries has now been published, and I look forward to reading it.

Please accept my best wishes for the new year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sudhir Sen
210 East 47th Street
Apt. 10C
New York, New York 10017

JLMADDUX:bks
December 19, 1974

DEC 20 1974

491/6/280

Dear Mr. Naden:

Thank you for your letter and its warm invitation to speak in mid-January to the 46th Annual Meeting of the National Council of Farmer Cooperatives in San Diego.

I appreciate your thinking of me in this connection, and regret that due to a previous commitment I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what I am confident will be a valuable meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kenneth D. Naden, President
National Council of Farmer Cooperatives
1129 Twentieth Street, N.W.
Washington, D.C. 20036

JLMADDUX:bks
December 19, 1974

491/6/279

DEC 18 1974

Dear Mr. Minister:

Thank you for your letter inviting me to participate in the international symposium on the world food problem, to be held in Khartoum February 1-5, 1975.

I appreciate your thinking of me in this connection and regret that due to a previous commitment for that period I have to decline.

I do hope you will understand, and please accept my best wishes for the success of the conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Minister for Foreign Affairs
Mr. Mansour Khalid
Democratic Republic of the Sudan
Permanent Mission to the United Nations
757 Third Avenue
New York, New York 10017

JIMaddux:dcc
December 10, 1974

491/6/278

DEC 18 1974

Dear Mr. Berding:

Thank you for your letter and its warm invitation that I speak to the Washington Institute of Foreign Affairs.

I appreciate your thinking of me in this connection, and regret that I have to decline. My problem is that it is virtually impossible for me to accept speaking engagements in advance due to the heavy schedule of travel I have to undertake in our developing member countries. As these trips generally involve two or three countries at a time, the timing is complicated and in practice unpredictable until all the scheduling has been coordinated among various governments.

I do hope you will understand. The Institute is an important forum, and it was very thoughtful of you to invite me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Andrew Berding, Program Chairman
The Washington Institute of Foreign Affairs
613 Fifteenth Street, N.W.
Washington, D. C. 20005

JLMaddux:dcc
December 10, 1974

FILE: BERDING, A.
2-W

491/6/277

DEC 18 1974

Dear Mr. Chairman:

I read with interest the recent Floor debate on HR-11666, the bill to authorize funds for the Asian Development Bank.

The remarks made by you and your subcommittee colleagues regarding international economic cooperation obviously inspired a number of Members who have been skeptical of such action in the past. The successful outcome of the vote is testimony to your dedication, and demonstrates what I believe is a genuine desire on the part of the American people to make an equitable and effective contribution to development assistance.

With best wishes for the Holiday Season,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Honorable
Henry B. Gonzalez
Chairman, Subcommittee on International Finance
House Committee on Banking and Currency
U.S. House of Representatives
Washington, D.C. 20515

PBRiddleberger/pam

491/6/276

DEC 18 1974

Dear Mr. Mauldin:

Thank you for sending a report of the 1974 activities of the Council's Information Office. I was pleased to learn that you have been able to extend the reach of your publications program in the developing countries. The Bank has associated with the Council in this effort and in other activities directly in support of population projects.

I have asked the Information and Public Affairs Department to remit the Bank's \$40,000 contribution this year to the Council's Information program. Your request for an increase in the Bank's contribution in the next two fiscal years, however, poses a problem. This is no reflection on the Council's activities in population education, which we hold in high regard. For Fiscal 1976, the need of the Bank to hold down costs means that it will not be possible to increase budgetary support for these activities. The Bank will review this policy before the Fiscal 1977 budget is prepared, and hope that the situation will improve at that time.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Parker Mauldin
Acting President
The Population Council
245 Park Avenue
New York, N.Y. 10017

PBS:apz
December 10, 1974

491/6/275

DEC 18 1974

Dear Professor Lall:

Thank you for your letter inviting me to contribute an article to your forthcoming volume, "A Study of the Greed for Power and its Effects on the Condition and Well-Being of the Family of Man."

I appreciate your thinking of me in this connection, and regret that the pressures on my schedule here, compounded by trips to our developing member countries, make it necessary for me to decline.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Arthur S. Lall
Co-Chairman
The Institute of All Nations, Inc.
230 East 81st Street
New York, New York 10028

JLMaddux:dcc
December 16, 1974

FILE: LALL, A.S.
Invit. to Publish

491/6/274

DEC 17 1974

Dear Mr. Sutton:

Thank you for sending me a copy of your impressive year-end issue on The Restoration of Confidence. It is a provocative appraisal of the contemporary scene, and I am pleased to have had my views included.

It was generous of you to have sent an honorarium, but as the article is a statement made in my capacity as President of the World Bank, it would be inappropriate for me to accept it, and I am returning it enclosed with my gratitude.

Once again, please accept my warm congratulations for a very stimulating issue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.: Returned honorarium
of \$500.

Mr. Horace Sutton
Editorial Director
Saturday Review World
488 Madison Avenue
New York, New York 10022

JIMaddux:dcc
December 12, 1974

FILE: Sutton, H.
20-Sat.Rev.World

491/6/273

DEC 17 1974

Dear Harold:

Thank you for your note forwarding Mr. Meader's invitation to meet with the students under the auspices of the Caltech Y.

I have enclosed a copy of my reply, and will try to fit a visit into my schedule in connection with one of the Board meetings.

Margie joins me in wishing you and Colene a cheery holiday season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Harold Brown
President
California Institute of Technology
Pasadena, California 91109

JLMaddux:dcc
December 16, 1974

FILE: 2-Cal.Tech.

291/6/272

DEC 17 1974

Dear Charlie:

Forgive my delay in replying to your letter of October 23 which proposed that I contribute an article for UN 30, in the section dealing with "UN and World Money Problems."

I have delayed in order to examine carefully how I might appropriately contribute to a discussion of this complicated and thorny subject, and have reluctantly come to the conclusion that I am going to have to decline. That, of course, has nothing to do with the obvious urgency and importance of the issue, but rather with the somewhat delicate considerations intrinsic to the Bank's role in it. I am confident that you will understand.

In a matter like this, there is a distinct advantage in having the commentary of prominent economists outside the official UN family, and the ones you have listed will clearly be able to provide a broad and diverse set of views on the overall question.

With warm personal regards for the holiday season, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles W. Yost
United Nations Association
of the United States of America
345 East 46th Street
New York, New York 10017

JLMaddux:dcc
December 16, 1974

KXE
FILE: I. to Publish: UNAUSA

491/6/271

DEC 10 1974

Dear John:

I mentioned to you that I had approached Ad Boerma and Rudy Petersen with some suggestions for responding to the request of the World Food Conference that the World Bank, FAO and UNDP organize a Consultative Group on Food Production and Investment in Developing Countries. I thought you might like to see a copy of the letter I addressed to Mr. Boerma. I have sent an almost identical letter to Mr. Petersen. I expect to be meeting with them in New York early in January to discuss this and other follow-up action arising out of the Food Conference.*

It was very pleasant to have a chance to talk with you over the past weekend.

Sincerely,

* I would be delighted if you could attend.

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

Dr. John A. Hannah
World Food Conference
United Nations
New York, N. Y. 10017

cc: Mr. McNamara's Office (2)
Mr. M. Yudelman
Mr. M. Hoffman

MLHoffman:mmh
December 9, 1974

491/6/270

DEC 10 1974

Dear Dean Osgood:

Paul Nitze has passed along to me your letter to him regarding the Christian A. Herter Conference in mid-March. It is very good of you to invite me to speak on the international effort in Latin American development, and I regret having to decline. The problem is that I am almost certain to be out of the country during that period.

I do hope you will understand, and please accept my warm wishes for what I am confident will be a stimulating and valuable conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert E. Osgood, Dean
Advanced International Studies
The Johns Hopkins University
1740 Massachusetts Avenue, N.W.
Washington, D.C. 20036

cc: Mr. Paul H. Nitze

JLMaddux:dcc
December 6, 1974

FILE: OSGOOD, R.E.
2-Johns Hopkins U.

491/6/269

DEC 10 1974

Dear Mr. Hardin:

Thank you for your letter renewing the invitation that I address the St. Louis Chapter of the United Nations Association and offering to shift the date to early March.

It is very kind of you and the committee to suggest this accommodation, but unfortunately my own travel schedule is still uncertain, and I am afraid it is not going to be feasible for me to join you.

I do hope you will understand, and please accept my best wishes for what I am sure will be a lively conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Clifford M. Hardin
Vice Chairman of the Board
Ralston Purina Company
Checkerboard Square
St. Louis, Missouri 63188

JLMaddux:dcc
December 6, 1974

FILE: Hardin C. M.
2-UNA-St. Louis

491/6/268

DEC 9 1974

Dear Liz:

Thank you for your sprightly letter regarding the Motorola Executive Seminar. Being invited to speak at any place named "Oracle" has got to be moving, and when you add sun, swimming, and desert air the prospect is virtually irresistible.

Unhappily, I have to decline. My schedule is the problem: it keeps running off the page here, and is complicated even further by necessary trips abroad. I know you will understand.

Please convey my gratitude, and regret, to Mr. Brosky. It was very thoughtful of him to invite me, and doubly pleasant to hear from you. Margie joins me in wishing you a cheery holiday season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Elizabeth Carpenter
Vice President
Hill and Knowlton, Inc.
One McPherson Square
Vermont at K Street, N.W.
Washington, D. C. 20005

JLMaddux:dcc
December 4, 1974

FILE: Carpenter, E.
2-Motorola

DEC 9 1974

491/6/267

Dear Paul:

Thank you for your generous comments on my remarks to the meeting of religious leaders in Aspen, as well as your warm invitation to address the conference on housing on April 22.

I appreciate your thinking of me in this connection, and regret having to decline. I expect to be out of the country during that period.

I am confident it will be a valuable meeting, and please accept my best wishes for its success. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Rev. Paul Moore, Jr.
Bishop of New York
The Diocese of New York of the
Protestant Episcopal Church
1047 Amsterdam Avenue
New York, New York 10025

JLMaddux:dcc
December 5, 1974

FILE: MOORE, P.
2-Episcopal Church, Diocese
of New York

491/6/266

DEC 4 1974

Dear Bill:

Thank you for your letter and its warm invitation to attend the Conference of African and American Representatives in Kinshasa in mid-January.

I appreciate your thinking of me in this connection, and regret that meetings of the Interim Committee and Development Committee here in Washington at that time will not make it possible for me to join you.

Please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. William R. Cotter
President
The African-American Institute
1707 L. Street, N.W., Suite 930
Washington, D. C. 20036

JLMaddux:dcc
December 2, 1974

FILE: 2-AAI

491/6/265

DEC 4 1974

Dear Mr. Dougherty:

Thank you for your letter inviting me to address the international conference on the economics and politics of food, to be held in Chicago on April 7th and 8th.

Unhappily, due to a previous commitment for that period, I will not be able to join you, but please accept my best wishes for the success of the conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Terence R. Dougherty
Advanced Management Research, Inc.
1370 Avenue of the Americas
New York, New York 10019

JLMaddux:dcc
December 2, 1974

FILE: 2-AMR

491/8/264

NOV 27 1974

Dear Chuck:

Thank you for your note, and its enclosures, regarding your amendment to the Foreign Assistance Act on the integration of women in the international development effort.

I am, of course, in agreement with the general thrust of the amendment. As you may perhaps recall, I noted in my remarks to the U.N.'s Economic and Social Council on October 18 of this year that "the Bank is reviewing its activities, particularly in the field of education, to make a more direct and effective contribution toward improving the situation of women in the developing countries."

We are, in fact, examining our procedures in several sectors to see whether we can develop guidelines that will automatically flag for attention possibilities for greater involvement of women in both the implementation of projects, and in the resulting benefits. I am confident that headway can be made in this matter.

It was good, as always, to hear from you. With warm personal regards, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Charles H. Percy
The United States Senate
Washington, D. C. 20510

JLMaddux:dcc
November 26, 1974

FILE: PERCY, C. H.

491/6/263

NOV 27 1974

Dear Bill:

Thank you for your warm invitation that I address the conference "The Consumer Outlook in an Era of Inflation and Recession" in New York, at the end of next January.

I appreciate your thinking of me in this connection, and regret that a previous commitment for that period will not make it possible for me to join you.

Please accept my best wishes for what I am sure will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William D. Witter
President
William D. Witter, Inc.
One Battery Park Plaza
New York, New York 10004

JLMaddux:dcc
November 26, 1974

FILE: 2-W

491/6/262

NOV 25 1974

Dear Dr. Miller:

Thank you for your letter and its warm invitation to participate in the symposium of Health in the Developing World to be held in Atlanta in the second week of April next year.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I will have to decline. I do hope you will understand, and please accept my best wishes for what I am confident will be a valuable meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. David C. Miller
Nutrition Activities, Public Health Service
Bureau of Smallpox Eradication
Dept. of Health, Education, and Welfare
5600 Fishers Lane
Rockville, Maryland 20852

JIMaddux:dcc
November 22, 1974

FILE: Miller, D. C.
2-HEW

491/6/267

NOV 25 1974

Dear Father Winters :

Thank you for your warm invitation for me to participate in the December 5th session of your seminar series on Ethics and the U.S. Strategic Debate.

While I appreciate the importance of such discussions, I must reluctantly decline. In my present position it would be inappropriate for me to comment on military issues.

I do hope you will understand, and please accept my best wishes for what I am confident will be a lively and valuable series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Reverend Francis X. Winters, S.J.
Director, Institute for the Study of
Ethics and International Affairs
Georgetown University
Washington, D. C. 20007

JIMaddux:dcc
November 20, 1974

FILE: WINTERS, FX
2-G.U.

491/6/260

NOV 25 1974

Dear Mr. Sadik-Khan:

Thank you for your generous comments on my address to the Board of Governors. I have asked that a dozen copies be sent to you under separate cover.

It was thoughtful of you to write, and please pass on my warm regards to Dave Mahoney.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Orhan Sadik-Khan
Senior Vice President
Morton Simon, Inc.
277 Park Avenue
New York, New York 10017

JLMaddux:dcc
November 22, 1974

FILE: Sadik-Khan, O.
50

491/6/259

NOV 25 1974

Dear Mr. Walker:

Thank you for your warm invitation to deliver the Gilbert Murray Memorial bi-annual lecture, in Oxford, next autumn, as well as to speak at Chichester Cathedral.

I deeply appreciate your thinking of me in this connection, and regret having to decline. Our own Annual Meeting takes place during that general period, and the pressures on my schedule related to its preparation and follow-up will not make it feasible for me to accept.

I do hope you will understand, and please accept my best wishes for the continuing success of this distinguished lecture series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Brian W. Walker
Director, OXFAM
274 Banbury Road
Oxford OX2 7DE
England

JLMaddux:dcc
November 21, 1974

FILE: WALKER, B.W.
2-OXFAM

491/6/258

NOV 25 1974

Dear Mrs. Pratt:

Thank you for your generous comments
on my recent address at the Commonwealth Club.

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Linton T. Pratt
23 Camino de Herrera
San Anselmo,
California 94960

JLMaddux:dec
November 22, 1974

FILE: Pratt, L.T.
50

491/6/257

NOV 21 1974

Dear Barney:

If one is going to take the measure of a man by the size and significance of the human problems he sets out to help solve -- not a bad criterion -- then all our conventional yardsticks of merit are going to fail us in your case. For you not only chose to take on what is arguably the most momentous one of them all, but have refused to be dismayed either by its complexity or its intransigence.

That we in the World Bank are indebted to you for your sound counsel I can personally attest. But your contribution to development goes far beyond that. You have been -- and, I am encouraged to learn, are going to continue to be -- one of the few persistently constructive voices in what is so often little more than a strident din of shallow rhetoric.

The world desperately needs your kind of help, Barney -- and is lucky to have it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Bernard R. Berelson
President Emeritus and Senior Fellow
The Population Council
245 Park Avenue
New York, New York 10017

JIMaddux:dcc
November 20, 1974

FILE: Berelson, B.R.

491/6/256

NOV 21 1974

Dear Mr. Crashley:

Thank you for your letter and its warm invitation to address the Annual Dinner of the Board of Trade of Metropolitan Toronto on January 27, 1975.

I appreciate your thinking of me in this connection, and regret that due to a previous commitment for that period I will have to decline.

I do hope you will understand, and please accept my best wishes for what I know will be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Douglas Crashley
President, the Board of
Trade of Metropolitan Toronto
11 Adelaide Street, West
Toronto, Canada M5H 1M8

JLMaddux:dcc
November 19, 1974

FILE: Crashley, J.D.
2-Boards of Trade (Toronto)

491/6/256

NOV 19 1974

Dear Ms. Burns:

Thank you for your postcard and
its generous comments.

It was very thoughtful of you
to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Evelyn S. Burns
53 Birchwood Drive
Holden, Massachusetts 01520

FILE: 50-

JLMaddux:dcc
November 15, 1974

491/6/255

NOV 19 1974

Dear Mr. Watson:

Thank you for your letter inviting me to be the Fourteenth George B. Pegram Lecturer at Brookhaven National Laboratory during the early months of next year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for the continued success of this distinguished lecture series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. E. Watson, Chairman
Pegram Lecture Committee
Department of Physics
Brookhaven National Laboratory
Upton, Long Island
New York 11973

JIMaddux:dcc
November 15, 1974

FILE: WATSON, R.E.
2-B

12/16/74
December 16, 1974

Dear Mr. Watson:

As agreed in our telephone conversation this morning, I enclose a copy of our letter to you of November 19, 1974.

I am very sorry our reply went astray, and that you had to make this inquiry.

With all best wishes for a Merry Christmas,

Sincerely,

Blanche M. Moore
Secretary to
Mr. McNamara

Mr. R. E. Watson
Brookhaven National Laboratory
Upton, Long Island
New York. NY 11973

491/6/254

NOV 8 1974

Dear Mr. Deeleman:

Thank you for your letter, and its warm invitation that I address the Annual Meeting of the Royal Tropical Institute in the autumn of next year.

I appreciate your thinking of me in this connection, and regret that due to the press of business flowing out of our own annual meeting in the fall, I will unfortunately not be able to join you.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating series of sessions.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. F. Deeleman, Secretary-General
Royal Tropical Institute
63 Mauritskade
Amsterdam-Oost, The Netherlands

JLMaddux:dcc
NSM November 8, 1974

FILE: DEELEMAN, F.
2-Royal Trop. Inst.

491/6/253

NOV 8 1974

Dear Mr. Markel:

Thank you for your letter requesting a statement on the relationship of public opinion and foreign policy.

I appreciate your thinking of me in this connection, but in view of my present position as an international civil servant, heading a specialized U.N. agency, it would be inappropriate for me to make such a statement.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Lester Markel
Suite 2230
10 Columbus Circle
New York, New York 10019

JIMaddux:dcc
November 6, 1974

FILE: 20-M
(see also: 2 2-S.U.of N.Y.)
MARKEL; Lester

491/6/252

NOV 6 1974

Your Excellency:

Thank you for your gracious letter, and its generous references to my address to the Board of Governors.

I am delighted to hear that you are continuing your translation of Yeats. The very fact that you do not permit the pressures of your schedule to exclude the claims of poetry is an important lesson to anyone in public life. In my view, too many men of affairs allow themselves to be cut off from the restorative powers of art.

In that respect I am fortunate. Papa Ibratall's tapestry continues to lend its haunting beauty to my office, and remains an enduring reminder that whatever the world's difficulties, mankind still possesses immense resources of imagination and sensitivity. Given that, there is clearly hope that decency and good sense will prevail.

With warm personal regards, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Léopold Senghor
President of Senegal
Dakar, Senegal

JLMaddux:dcc
November 6, 1974

FILE: SENHOR, L.
8 (Special Correspondence)

491/6/251

NOV 6 1974

Dear Bill:

Thank you for your letter, and the two reports The Absolute Poor, and Road to the Village.

Both reports are first-rate, and I agree with you that the task is first to make governments and external agencies more fully aware of the problem of absolute poverty, and then to push for practical programs that can transform that awareness into action. As you know so well, the problem in the past has been to get governments and the public even to focus on the issue.

That is beginning to happen now, and conferences and reports such as yours are of immeasurable help.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William R. Cotter
The African-American Institute
1707 L. Street, N. W. Suite 930
Washington, D. C. 20036

JLMadduxzDCC
NOVEMBER 4, 1974

FILE: COTTER, WR
2-AAI

491/6/250

NOV 6 1974

Dear Dr. Burrowes :

Thank you for your letter, and your comments on the relationship of development and population.

Though I have spoken on this matter a number of times, in 1969 I made a major address on the subject, and am enclosing a copy for your perusal.

It was thoughtful of you to write, and I appreciate having your views.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. James T. Burrowes
"Snug Harbour"
12 Stillwell Road
Kingston 8, Jamaica

JIMaddux:dcc
November 4, 1974

FILE: 5-Pop

491/6/249

OCT 31 1974

Dear Dr. Volkomener and Mr. Theobald:

Thank you for your letter inviting me to meet with you early next year in connection with plans for your new Center of Global Concern.

I appreciate your thinking of me in this connection, and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, will not make it possible for me to join you.

I do hope you will understand. Please accept my best wishes for the success of your deliberations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Helen Volkomener and
Mr. Robert Theobald
Fort Wright College
W. 4000 Randolph Road
Spokane, Washington 99204

JLMaddux:dcc
October 31, 1974

FILE: VOLKOMENER, H.
2-Fort Wright College

491/6/248

OCT 31 1974

Dear Dean Osgood and Mr. Bradley:

Thank you for your letter inviting me to speak at a conference for corporate executives on "Outlook 1975: The Middle East and Energy" next January.

I appreciate your thinking of me in this connection, and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Robert E. Osgood and
Mr. Gene E. Bradley
School of Advanced International Studies
1740 Massachusetts Avenue, N. W.
Washington, D. C. 20036

JLMaddux:dcc
October 31, 1974

FILE: OSGOOD, R.E.
2-Johns Hopkins U.

491/6/247

OCT 31 1974

Dear Mr. Graham:

Thank you for your very thoughtful letter. I appreciate having your views, and it was considerate of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Harold H. Graham
554 Marchmont Lane
San Antonio, Texas 78213

JLMaddux:dcc
October 29, 1974

FILE: GRAHAM, H.H.
50

491/6/246

OCT 30 1974

Dear Mr. de Herrera:

Thank you for your letter, and its invitation to address the members of the Fundacion Paternidad Responsable in Caracas.

While I appreciate your thinking of me in this connection, it is unlikely that I will be in Venezuela again in the immediate future. As you perhaps know, I was there just a few weeks ago.

I will, however, keep your invitation in mind and should it become feasible to accept it, I will of course let you know.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Antonio A. de Herrera
Executive Director
Fundacion Paternidad Responsable
Av. Occidente Edif.
Apartado Postal 3241
Caracas 101, Venezuela

JLMaddux:dcc
October 24, 1974

FILE: DE HERRERA, A.A.
2-Venezuela

491/6/245

OCT 24 1974

Dear Mr. Yamamoto:

I have read with interest the special supplement on World Bank activities published by Mainichi.

It is an attractive and informative presentation. I am confident that it has contributed to a broader understanding among your readership of the urgency of the development task.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mitsuharu Yamamoto
President, Mainichi Newspapers
1-1-1 Hitotsubashi
Chiyoda-ku
Tokyo 100, Japan

JLMaddux:rgw
October 22, 1974

491/6/244

OCT 23 1974

Dear Mr. Downey:

Thank you for your letter, renewing the invitation to speak to the Constock Club, and suggesting that I do so on Monday, November 4.

It is kind of you to suggest this, and I regret that I have to decline. My visit to California at the beginning of November is, unfortunately, going to be a very hectic one, and I have to be back in Washington on the 4th.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John F. Downey
President
The Constock Club, Inc.
2206 K. Street
Sacramento, California 95816

JLMaddux: dcc
October 21, 1974

FILE: Downey, JF
2-C

491/6/243

OCT 23 1974

Dear Mr. Fry:

Thank you for your letter inviting me to address the annual conference of the Council for Urban Economic Development sometime during the period of November 24-26.

I appreciate your thinking of me in this connection, and regret that prior commitments for Sunday the 24th, and a heavy schedule of meetings here at the Bank on the 25th and 26th will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Kenneth E. Fry, Executive Director
Council for Urban Economic Development
1620 Eye Street, N. W.
Washington, D. C. 20006

JIMaddux:dcc
October 22, 1974

FILE: FRY, KE
2-C

491/6/242

OCT 16 1974

Dear Mr. Hummel:

Thank you for your letter and its warm, generous comments on the excerpt of my speech to the Board of Governors, as published in the Los Angeles Times.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edwin C. Hummel
1955 MacArthur Street
San Pedro, California 90732

JIMaddux:dcc
October 15, 1974

FILE: HUMMEL, E.C.
50

491/6/241

OCT 16 1974

Dear Dr. Cochrane:

Thank you for your note and its enclosure.

I appreciate your asking my reactions to your draft paper, but my schedule is so jammed here that I have just not been able to read it.

I do hope you will understand. It was thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. James L. Cochrane
Department of Economics
College of Business Administration
University of South Carolina
Columbia, South Carolina 29208

JLMaddux:dcc
October 15, 1974

FILE: 2-U. of S.C.
Cochrane, JL

491/6/240

OCT 15 1974

Dear Tom:

Just a note to say how pleased I was to see that you have been given the National Civil Service League Award for excellence and special achievement -- and to add my own strong Amen to the League's judgment.

"Excellence and special achievement" is putting it mildly.

With warm personal regards,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas D. Morris
Assistant Comptroller General
General Accounting Office
441 G Street, N. W.
Washington, D. C.

JLMaddux:dec
October 14, 1974

FILE: MORRIS, TD
8 (special)

491/6/238

OCT 14 1974

Dear Mr. Beck:

Thank you for your letter and its invitation that I address the Georgetown University Law Center sometime during this academic year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mark Beck, President
Student Bar Association
Georgetown University Law Center
600 New Jersey Avenue, N. W.
Washington, D. C. 20001

JIMaddux:dcc
OCTOBER 11, 1974

FILE: BECK, M.
2-GU Law Center

491/6 1238

OCT 14 1974

Dear Mr. Henriquez:

Thank you for your kind letter inviting me to address the 17th World Management Congress which will be held in early November in Caracas.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period I have to decline.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ivan Lansberg Henriquez, President
World Council of Management
P. O. Box 3478
Caracas, Venezuela

JLMaddux:dcc
OCTOBER 11, 1974

FILE: HENRIQUEZ, IL
2-W

491/6/237

OCT 11 1974

Dear Mr. Brawand:

Thank you for your letter and its invitation that I contribute an article to **MANAGER** magazine.

I appreciate your thinking of me in this connection and regret having to decline. The press of business here, compounded by trips to our de-veloping member countries, just does not provide me the time such an article would merit.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Leo Brawand
MANAGER Magazine
Verlagsgesellschaft mbH
Chefredaktion
2 Hasburg 11
Alter Fischmarkt 11
Germany

FILE: BRAWAND, LEO
20-Manager

JLMaddux:dcc
October 9, 1974

4911/6/236

OCT 11 1974

Dear Mr. Van Cleve:

Thank you for your letter regarding the subject of your dissertation.

While I appreciate the importance of such research, in my present position as an international civil servant, heading a specialized U.N. agency with 125 member countries, it would be inappropriate for me to comment on the military policies of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John V. Van Cleve
University of California
School of Humanities
Department of History
Irvine, California 92664

JLMaddux:dcc
October 10, 1974

FILE: VAN CLEVE, JV
7a-UC at Irvine

4911/6/235

OCT 9 1975

Dear Maury:

Thank you for your letter of September 27 inviting me to attend the High Level Meeting on October 22 and 23.

I know you will understand that I cannot get away at that time, in the wake of our Annual Meeting. But I have asked William Clark, my Vice President for External Relations, to attend the meeting in my place. I think you will find him well informed of our policy thinking here, and I know he is looking forward especially to your discussion on Public Support for Development Assistance.

I look forward to seeing you at the Tidewater Meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Maurice J. Williams
Chairman, Development Assistance
Committee
Organisation for Economic
Cooperation and Development
2, rue Andre-Pascal
Paris XVI, France.

WDClark:sf

491/6/234

OCT 9 1975

Dear Mr. Sherwood:

Thank you for your warm letter, and its invitation to be the keynote speaker on December 9 at the Annual Human Relations Award Dinner.

It is generous of you to reiterate an invitation you have been good enough to extend in the past, and I doubly regret that I must once again decline. My problem remains the same: there just does not seem to be enough hours in the day or night for me to get through the press of business here at the Bank's headquarters, and somehow find time for the necessary travel to our more than a hundred developing member countries.

One of the inescapable penalties of this kind of schedule is that I have had to restrict my speaking almost exclusively to official U.N. and World Bank meetings.

I do hope you will understand. It was very considerate of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard E. Sherwood, Chairman
The American Jewish Committee
590 North Vermont Avenue, Suite 259
Los Angeles, California 90004

JLMaddux:dcc
September 30, 1974

FILE: Sherwood, RE
2-A

491/6/233

OCT 9 1975

Dear Professor Johnson:

Thank you for your letter, and its warm invitation that I speak to the faculty and students of the Center of Management and Applied Economics at Widener College sometime during this academic year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Mathews M. Johnson
Center of Management and
Applied Economics
Widener College
Chester, Pennsylvania 19013

JLMaddux:dcc
October 4, 1974

FILE: JOHNSON, MM
2-Widener C.

491/6/232

OCT 9 1975

Dear Gene:

Thank you for your letter and its generous remarks on my address to the Board of Governors. In accord with your request, I am enclosing a copy of the full text. The Summary Proceedings of the meeting, including the texts of all the speakers, will be published somewhat later, and I will see that a copy is sent to you.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Eugene T. Ferraro
Vice President, Singer
Aerospace & Marine Systems Group
90 New Dutch Lane
Fairfield, New Jersey 07006

JLMaddux:dcc
October 7, 1974

FILE: 50

2-East-West Center
(see also: 2-Stanford)

491/6/231

OCT 8 1975

Dear Dr. Schramm:

Thank you for your letter, and its invitation to participate in the meetings on Communication and Change, to be held at the East-West Center in mid-January.

It clearly promises to be a lively set of sessions, and I regret that I will not be able to join you. I expect to be in Asia during that period.

Please accept my best wishes for your deliberations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Wilbur Schramm
Director
The East-West Center
1777 East-West Road
Honolulu, Hawaii 96822

FILE: SCHRAMM, W.
2-E

JLMaddux:dcc
October 4, 1974

491/6/230

OCT 8 1975

Dear Mr. Guenanff:

Thank you for your letter, and its invitation to participate in a discussion of the problems of the developing world during the National Convention of Les Clubs Perspectives et Réalités, on the 23rd and 24th of November.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be traveling during that period.

Please accept my best wishes for a most successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

M. Maurice Guenanff
Ministère de l'Economie
et des Finances
93, rue de Rivoli
Paris 1^{er} (France)

* JLMaddux:dcc
October 4, 1974

FILE: GUENANFF, M.
2-Clubs Perspectives et Réalités

491/6/229

OCT 8 1975

Dear Mr. Hanna:

Thank you for your recent letter enclosing a copy of HR 16277, a bill to facilitate the transfer of science and technology through the utilization of global telecommunications services.

I noted with interest the proposed Advisory Council which would be authorized to invite the participation of the International Bank for Reconstruction and Development.

We share the objectives of this legislation and would be willing to participate in an advisory role on those matters which serve the interests of our less developed member countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Richard T. Hanna
U.S. House of Representatives
Washington, D.C. 20515

PBRiddleberger:pam

4911/6/228

OCT 4

Mr. George A. Jahnigen
Honors and Awards Chairman
American Institute of Industrial Engineers, Inc.
National Capital Chapter
P. O. Box 878
Washington, D. C. 20044

Dear Mr. Jahnigen:

Thank you for your letter, on behalf of the National Capital Chapter of the American Institute of Industrial Engineers, requesting my endorsement of Mr. Thomas D. Morris as a recipient of the Award for Outstanding Achievement in Management. I am happy to do so.

Mr. Morris has had a distinguished career, holding a number of very responsible positions both in government and private industry.

From January, 1961, to December, 1964, he served as my Assistant Secretary of Defense for Installations and Logistics. In view of his outstanding contribution in that demanding job I awarded him the Department of Defense Medal for Distinguished Public Service. I can best comment on the specific questions your letter raises by quoting, in part, from my citation accompanying that award:

"He has developed imaginative and effective solutions to management problems in many areas of the Defense establishment.

"Among his achievements are: expanded automation of supply systems and consolidation of supply facilities; increased competitive opportunities for industries participating in defense, with a larger share of procurement going to small business; new incentives to more efficient and economical performance by Defense contractors.

439/4/227

"He has notably improved policies and procedures of procurement; introduced modern methods of industrial management control; improved coordination of military construction programs, with particular emphasis on the provision of more and better housing for military families; improved Defense Department utilization of its real property; developed a program for economic adjustment assistance to communities adversely affected by changes in the patterns of defense spending.

"Perhaps his greatest achievement is his contribution to the development and implementation of the Department of Defense Cost Reduction Program, which has become a vital tool in the management of Defense resources and a model for administrators everywhere."

Mr. Morris returned to the Defense Department in the fall of 1965 and served as my Assistant Secretary of Defense for Manpower, and in 1967 again as Assistant Secretary of Defense for Installations and Logistics.

I warmly support the Institute's selection of Mr. Morris for this award.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JLMaddux:dcc
October 2, 1974

FILE: 3

491/6/227

OCT 4

Dear Ray:

Thank you for your letter of September 16 about your seminar for June 1975.

Even after a week of high level prophecies at our Annual Meeting I am daunted at the prospect of forecasting what will be the best topics to discuss that far in advance. But let me try two suggestions on you, while accepting your general outline as appropriate.

1. There is a great deal of talk about recycling OPEC funds, through investment in western country assets. There has been little real thought given to what pattern of asset ownership this could lead to, and what pattern is acceptable. This would be a topic worth discussion.

2. A whole special session of the U.N.G.A. in April '74 was devoted to the working out of a "New Economic Order". Because it was a typical committee compromise draft it has not been taken very seriously in the U.S. or Europe. But we are going to hear much more of it, especially at the U.N.G.A. special session in September '75. It would be worth clarifying the "Group of 77's" thinking, and I believe you would find some willing participants amongst the U.N. delegations.

I will be interested to hear more, so do keep in touch. With all good wishes for success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Raymond Vernon
Director, Center for International
Affairs
Harvard University
6 Divinity Avenue
Cambridge, Mass. 02138

WDCClark:sf

491/6/226

OCT 2 1974

Dear Dr. Doherty:

Thank you for your letter of September 18 and its attachments.

I am afraid that as the head of an international financial institution it would not be appropriate for me to participate in your program, for which however I send you my good wishes.

Sincerely,

(Signed) Robert S. McNamara,

Robert S. McNamara

Dr. Joseph E. Doherty
Institut fur Interkulturelle
Forschung
69 Heidelberg
Bergstrasse 93
Federal Republic of Germany

WDClark:sf

491/6/225

OCT 1 1974

Dear Mr. Hill:

Thank you for your letter inviting me to be the guest speaker at the International Radar Conference to be held next April.

I appreciate your thinking of me in this connection and regret having to decline. The pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert T. Hill, General Chairman
IEEE International Radar Conference
P. O. Box 23228
L'Enfant Plaza Station
Washington, D. C. 20024

JLMaddux:dcc
September 27, 1974

FILE: Hill, R.T.
2-Inst. of Electrical & Electronics
Engineers

491/6/224

SEP 27 1974

Your Excellency:

Thank you for your gracious letter. Though we will miss you here in Washington, I am confident that you will find your new post challenging and stimulating.

We are grateful for all that you have done during your stay here to strengthen our cooperative relationship with your country, and the Bank's increased operations this past year are indicative of the importance we place on the success of its development efforts.

On your return to Rabat, please convey to His Majesty my warm personal regards, and accept my best wishes for the success of your new assignment.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Badreddine Senoussi
The Ambassador of the
Kingdom of Morocco
1601 21st Street, N.W.
Washington, D. C. 20008

JLMaddux:dcc
September 26, 1974

FILE: Senoussi, B.

491/6/223

SEP 27 1974

Dear Mr. Nagorski:

Thank you for your letter, inviting me to spend an evening with the Council discussing the subject of interdependence between developed and developing nations.

It is an attractive prospect, but difficult for me to schedule now in view of my very heavy schedule of travel to our developing member countries in the next few months. Should this situation ease somewhat, perhaps we can reassess the possibility later.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Zygmunt Nagorski, Jr.
Director
Council on Foreign Relations, Inc.
The Harold Pratt House
58 East 68th Street
New York, New York 10021

JIMaddux:dcc
September 26, 1974

FILE: NAGORSKI, Z.
2-C

497/6 1222

SEP 20 1974

Dear Mr. Knight:

I was delighted to read of your appointment as Editor of the Economist, which I regard as one of the most influential posts in the North Atlantic world today.

I remember very well an evening of conversation with you in Washington (at the Bruces') and that assures me that yours will be an interesting editorship. Do come and see us here again soon.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Andrew Knight
The Economist
25 St. James's Street
London SW1A 1HG
England

WDC:ark:sf

491/6/221

SEP 19 1974

Dear Mr. Meyer:

Thank you for your letter which arrived while I was out of the city.

It is very kind of you to renew your invitation to address a General Assembly of the International Press Institute. I am pleased to hear that you will be meeting in Africa next May, and only regret that I will not be able to join you.

The problem remains my schedule: there just doesn't seem to be enough hours in the day or night for me to deal with our work here, make necessary visits to our more than a hundred developing member countries, and accept attractive invitations such as yours.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating series of sessions in Lagos.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernest Meyer, Director
International Press Institute
Munstergasse 9
8001 Zurich, Switzerland

JLMaddux:dcc
September 18, 1974

FILE: MEYER, E.
2-IPI

491/6/220

SEP 19 1974

Dear Bishop Mahon:

Thank you for your warm letter, which arrived while I was out of the city.

I deeply appreciate your generous comments, and agree with you that there is a great deal that organisations such as your Commission can do to underscore the moral dimension of development needs.

I am confident that men and women of good will throughout the various religious communities will respond to the urgencies of the situation, once they clearly understand them.

It is the leadership of dedicated individuals such as yourself that will make that possible.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rt. Rev. Gerald Mahon, MM
President, Commission for
International Justice and Peace
44 Grays Inn Road
London WC1X 8LR, England

JLMaddux:dcc
September 18, 1974

FILE: MAHON, G.
cc & incoming to Mr. Chatenay

491/6/219

SEP 19 1974

Dear Dr. Melton:

Thank you for your recent letter, and its enclosure, which arrived here while I was out of the city.

The loan you propose, unfortunately, lies outside the purview of the World Bank. Our charter does not permit lending to individuals or foundations, but only to member governments. And while I appreciate the importance of your work, it would be inappropriate for me to serve as Chairman of the Board of Trustees of the Melton Foundation in my present position as an international civil servant, heading a specialized U.N. agency with 125 member countries.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Orval W. Melton
The Melton Foundation
P. O. Box 3106
Saigon, South Viet Nam

JLMaddux:dcc
September 17, 1974

FILE: MELTON, OW
Viet Nam

491/6/218

SEP 19 1974

Dear Mr. Gray:

Thank you for your warm letter inviting me to speak to The Chicago Committee sometime during the 1974-75 program year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded with trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John D. Gray, Chairman
The Chicago Committee
116 South Michigan Avenue
Chicago, Illinois 60603

JLMaddux:dcc
September 18, 1974

FILE: GRAY, JD
2-Councils on Foreign Relations

491/6/217

SEP 9 1974

Dear Howard:

Thank you for your letter, which arrived while I was out of the city.

I appreciate your inviting me to participate in the seminar marking the tenth anniversary of Adela's operations, and regret that I have to decline. The problem is that it will occur just after our own Annual Meeting here, and I have to be in town to confer with a number of Ministers who will be staying on for a few days.

It was thoughtful of you to write, and please accept my best wishes for what is sure to be a stimulating seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Howard C. Petersen
Adela Tenth Anniversary Committee
Suite 809, 375 Park Avenue
New York, New York 10022

JLMaddux:dcc
September 17, 1974

FILE: PETERSEN; H.C.
2-ADELA

499/6/216

SEP 19 1974

Dear Rabbi Blank, Msgr. Gremillion, and Rev. Stendahl:

Thank you for your letter which arrived while I was out of the city.

I very much appreciate your warm invitation that I attend and address the first "Interrreligious Peace Colloquium," to be held at the end of May, next year, in Bellagio, and regret that previous commitments for that period will not make it possible for me to join you.

I am delighted that you plan to include development issues in your deliberations, and am confident that your efforts to underscore the moral dimensions of these problems will lead to greater public understanding of their importance.

Should you plan to publish the proceedings, I would be very grateful to receive a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Steering Committee
Interrreligious Peace Colloquium
Suite 1000
432 Park Avenue South
New York, New York 10016

JLMaddux:dec
September 17, 1974

cc: Mr. Chatenay

FILE: XQ 2-I

491/6/215

SEP 19 1974

Dear Bob:

Thank you for your letter, and its enclosure.

I am delighted to hear that you are developing training methods to assist men with disadvantaged backgrounds. You will recall what we set out to do in Project 100,000. I have always believed that such training methods could be beneficially applied not only to the Army, but within the country at large. It represents an immense opportunity.

If I get into the area, I look forward to seeing you, and what you and your staff are up to at the Training Center. In the meantime, please accept my warm best wishes for the success of your work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Maj. Gen. R. G. Gard, Jr., USA
Headquarters, United States Army
Training Center and Fort Ord
Office of the Commanding General
Fort Ord, California 93941

JLMaddux:dcc
September 17, 1974

FILE: GARD, R.G.

September 18, 1974

491/6/214

Dear Ad:

Thank you for your warm letter, inviting me to deliver the keynote address at the inaugural session of the Conference on Agricultural Credit in June or July of next year.

It is clearly going to be an important conference, and I regret having to decline. It will not be possible for me to leave Washington during that period, as it coincides with the end of our fiscal year, and a very heavy schedule of Board meetings.

I know you will understand. It was very thoughtful of you to write, and I am only sorry that I will not be able personally to join you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. A.H. Boerma
Director-General
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
00100 Rome, Italy

JLMaddux:ml

FILE: 2-FAO

491/6/213

SEP 18 1974

Dear Mr. Gerst:

Thank you for your letter inviting me to speak at a dinner meeting of the World Affairs Council of Reading and Berks County on November 2.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric D. Gerst
World Affairs Council
Dinner Meeting Chairman
715 Old Mill Road
Reading, Pennsylvania 19610

JDMaddux:dcc
SEPTEMBER 17, 1974

FILE: GERST, ED
2-World Affairs Council

491/6/212

SEP 18 1974

Dear Dr. Cowan:

Thank you for your generous letter inviting me to address the conference, sponsored by the National Council for International Health, which is being held this October.

I appreciate your thinking of me in this connection and regret having to decline. The pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. John S. Cowan
Executive Secretary
National Council for International Health
P. O. Box 4909
Chicago, Illinois 60680

JLMaddux:dcc
Sept. 17, 1974

FILE: COWAN, JS
2-N

September 17, 1974

491/6/211

Dear Mr. Hutchins:

Thank you for your warm letters, with their interesting enclosures and generous comments on my address at Notre Dame.

I appreciate your inviting me to speak in Seattle this fall, and regret that I must decline. My problem is that the pressures of my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles B. Hutchins
Route 1 Box 423 A
Snoqualmie, Washington 98065

JLMaddux:ALjungh:m1

FILE: HUTCHINS, CB
2-Hutchins

491/6210

SEP 13 1974

Dear Mr. Dryer:

As you may know, one of the first bills signed into law by President Ford was legislation authorizing a U.S. contribution to the Fourth Replenishment of the International Development Association.

Final Congressional approval this year was especially significant in light of an earlier setback in January. Once again, the Cooperative League of the USA was instrumental in assuring legislative endorsement for IDA. The efforts of Mr. Shelby Southard were especially welcome during a most difficult time. For this we are extremely grateful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stanley Dryer
President
Cooperative League of the USA
1828 L Street, N.W.
Washington, D.C. 20036

PBRiddleberger:pam

491/6/209

SEP 12 1974

Dear Mr. Rao:

Thank you for your warm letter inviting me to present the Coromandel Lecture during the first half of 1975.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by frequent trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings. I do hope you will understand.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. M. Rao, Special Director
Coromandel Fertilisers Limited
Room No. 2-C, First Floor
Jeevan Deep Building
Parliament Street
New Delhi 1, India

JLMaddux:dcc
September 9, 1974

FILE: RAO, M.M.
2-C

491/6/208

SEP 10 1974

Dear Father Armstrong:

Thank you for your generous letter inviting me to be a guest on one of the "Christopher Closeup" TV programs which will be taped this October in New York.

I appreciate your thinking of me in this connection, and regret that I must decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict appearances almost exclusively to official United Nations and World Bank meetings. I do hope you will understand.

With respect to revising the passages in your booklet, Coffee & You, which deal with the rationale for development assistance, the first two paragraphs on page 8 of the enclosed address (delivered in Nairobi last year) may perhaps be helpful.

It was kind of you to write, and please accept my best wishes for the success of your work in development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rev. Richard Armstrong, M.M.
Director of The Christophers
12 East 48th Street
New York, New York 10017

JLMaddux:dcc
September 9, 1974

FILE: 2-Christophers
ARMSTRONG, R.

499/6/207

SEP 10 1974

Dear Mr. Stern:

Thank you for your generous letter inviting me to speak at UCLA during the coming academic year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here at the Bank, combined with trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Daniel Stern, Director
Associated Students Speakers Program
308 Westwood Plaza
Los Angeles, California 90024

DCChitwood
September 4, 1974

FILE: STERN, D.
2- UCLA

491/6/206

SEP 10 1974

Dear Mr. Scott:

Thank you for your letter inviting me to participate in a lecture program next spring at Gettysburg College.

I appreciate your thinking of me in this connection and regret that the pressures on my schedule here, compounded by travel to our developing member countries, make it necessary for me to decline. I do hope you will understand.

Your proposed outline encompasses a broad spectrum of important issues, and will, I am confident, result in a lively series. Please accept my best wishes for its success.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Walter J. Scott
Department of Physics
Gettysburg College
Gettysburg, Pennsylvania 17325

JLMaddux:dcc
September 4, 1974

FILE: SCOTT, W.J.
2-G

499/8/205

Dear Mr. Nag:

Thank you for your kind letter inviting Mrs. McNamara and myself to the inauguration ceremonies of the Washington, D. C., Chapter of the India League of America on September 27.

I appreciate your thinking of us in this connection and regret that a prior commitment makes it necessary for us to decline. I do hope you will understand.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. K. Nag, Director
India League of America
Warwick Towers, Suite 1706
1131 University Boulevard, West
Silver Spring, Maryland 20902

JLMaddux:dcc
September 6, 1974

FILE: 2-ILA

491/6/204

AUG 16 1974

Dear Professor Somerville:

Thank you for your letter, and its questions regarding the policy issues surrounding the Cuban missile crisis.

I appreciate the importance of research in this matter. However, in my present position as an international civil servant, heading a specialized UN agency with 124 members, it would be inappropriate for me to comment on the recent or present military policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor John Somerville
1426 Merritt Drive
El Cajon, California 92020

JLMaddux:dcc
August 16, 1974

FILE: SOMERVILLE, J.
7a-City U. of N.Y.

491/6/203

AUG 16 1974

Dear Mr. Betts:

Thank you for your letter, seeking an interview in connection with your current study.

I appreciate the importance of such research, and am sorry to have to decline. In my present position as an international civil servant, heading a specialized U.N. agency with 124 member countries, it would be inappropriate for me to comment on the recent or present military policy formation of any of these countries, including my own. I do hope you will understand.

If you have not already made plans to do so, you might consider the possibility of interviewing men such as Roswell Gilpatrick, Cyrus Vance, Paul Nitze, and Adam Yarmolinsky.

It was very thoughtful of you to write to me, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard K. Betts
Harvard University
Lowell A-11
Cambridge, Massachusetts 02138

JLMaddux:dcc
August 16, 1974

FILE: BETTS, RK
4-Harvard

491/6/202

AUG 16 1974

Dear Mr. Robinson:

Thank you for your letter and its kind invitation to participate in the twentieth annual Harvard Model United Nations in Boston, during the second week of December.

I am grateful for your thinking of me in this matter, and regret that previous commitments for that period will not make it possible for me to join you. I do hope you will understand.

It was very thoughtful of you to write, and please accept my best wishes for what is clearly going to be a lively session.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Lance Robinson
International Relations Council
Harvard University
c/o 7482 East Northwest Highway
Dallas, Texas 75231

JLMaddux:dcc
August 15, 1974

FILE: Robinson, L.
2-Harvard Model UN

491/6/201

AUG 16 1974

Dear Mr. Glayman:

Thank you for your letter, inviting me to be the subject of an interview book dealing with my career.

I appreciate your thinking of me in this connection, but I have no present plans for such an undertaking.

It was considerate of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Claude Glayman
Editions STOCK
14, rue de l'Ancienne-Comédie
75007 Paris, France

JLMaddux:dcc
August 15, 1974

FILE: GLAYMAN, C.
20

499/6 200

AUG 15 1974

Dear Mr. Beitz:

Mr. J. W. Strobl, of our European office, has transmitted your interest in an informal meeting, and your kind offer of hospitality at the Villa Hügel in Essen.

It is very thoughtful of you, but just now I have no plans to be in Germany soon. What I would suggest is that your office let mine know the next time your itinerary includes the Washington area. Like yours, my schedule requires a good deal of traveling, but I would hope that we could find a mutually convenient time to have a chat.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Berthold Beitz
Chairman of the Supervisory Board
Fried. Krupp GmbH
4300 Essen
Dickmannstrasse 2-4
Federal Republic of Germany

JLMaddux:dcc
August 13, 1974

FILE: Beitz, B.
2-Krupp

cc: Mr. Strobl

491/6/199

AUG 13 1974

Dear Mr. MacLaury:

Thank you for your letter inviting me to be the keynote speaker at the annual meeting of the Upper Midwest Council later this year or in January 1975.

I appreciate your thinking of me in this connection and regret having to decline. The pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write, and please accept my best wishes for what I am sure will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bruce K. MacLaury, President
Federal Reserve Bank of Minneapolis
250 Marquette Avenue
Minneapolis, Minnesota 55480

FILE: MacLAURY, B.K.
2-Upper Midwest Council

JIMaddux:dcc
August 12, 1974

491/6/198

AUG 13 1974

Dear Mr. Bentley:

Thank you for your letter, and its generous invitation on behalf of the Governing Board that I attend the Foundation Stone Ceremony of ICRISAT on January 11, 1975, at the Centre in Hyderabad.

I appreciate the Board's thinking of me in this connection, and regret that due to travel plans for that period I will not be able to join you.

I do hope you will understand, and send my best wishes for what I am confident will be a stimulating and auspicious ceremony.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. F. Bentley, Chairman
Governing Board, ICRISAT
Department of Soil Science
University of Alberta
Edmonton, Alberta, Canada T6G 2E1

JLMaddux:dcc
August 12, 1974

FIL:E BENTLEY, C.F.
2-ICRISAT

497/6/197

AUG 13 1974.

Dear Mr. Whyte:

Thank you for your invitation to be a guest speaker at one of the two Special Financial Conferences sponsored by AMR this winter.

I appreciate your thinking of me in this connection, and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Anthony E. Whyte
Chairman of the Board
AMR International, Inc.
1370 Avenue of the Americas
New York, New York 10019

JLMaddux:dcc
August 13, 1974

FILE: WHYTE, A.E.
2-Advanced Management Research

691/6/196

AUG 12 1974

Dear Mr. Ansell:

Thank you for your letter, requesting an interview in October in connection with your preparation of a collection of biographies of senior American military officers.

While I appreciate the importance of such research, I regret that I must decline. In my present position as an international civil servant, heading a specialized U.N. agency with 124 member countries, it would be inappropriate for me to comment on the past or present military establishment of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert M. Ansell, Jr.
6436 Esther, N.W.
Albuquerque, New Mexico 87109

JLMaddux:dcc
August 8, 1974

FILE: ANCELL, R.M.
4-A

AUG 6 1974

491/6/195

Dear Dr. Pececi:

Thank you for your warm invitation that I participate, as a Special Invitee, in The Club of Rome Annual Meeting, to be held this year in West Berlin, October 14-17.

I appreciate your thinking of me in this connection, and regret that prior commitments for that period will not make it possible for me to attend.

Please accept my best wishes for what is sure to be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Aurelio Pececi
The Club of Rome
Via Giorgione 163
Rome 00147, Italy

JLMaddux:dcc
August 5, 1974

FILE: Pececi, A.
2-Club of Rome

491/6/194
AUG 5 1974

Dear Dr. Swaminathan:

Thank you for your note, and for the publication on "Crop Production Strategy."

It is an important area of research, and it was very thoughtful of you to bring it to my attention.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. M. S. Swaminathan
Director-General
Indian Council of Agricultural Research
Krishi Bhavan
Dr. Rajendra Prasad Road
New Delhi, India

DCChitwood
August 2, 1974

FILE: SWAMINATHAN, M.S.
X
5-ICAR

491/6/193

AUG 5 1974

Dear Ms. Smith:

Thank you for your generous invitation that I speak to the Financial Women's Club of San Francisco sometime during the fall of 1974 or the spring of 1975.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations or World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Lucinda M. S. Smith
President, The Financial Women's
Club of San Francisco
Bank of America Trust Department
P. O. Box 37000
San Francisco, California 94137

DCChitwood
August 2, 1974

FILE: SMITH, LMS
2-F

491/6/192

AUG 2 1974

Dear Senator Stafford:

Thank you for your warm letter, endorsing Dr. Andrews' invitation that I be the principal speaker at the inauguration of the George D. Aiken Lecture Series in late September.

It is very kind of you and Governor Salmon to think of me in this connection, and I am sorry that due to our own Annual Meeting of the Board of Governors of the World Bank during that period, it will not be possible for me to accept. I have written to Dr. Andrews, and enclose a copy of my reply.

Please accept my best wishes for what I am confident will be a stimulating event.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Robert T. Stafford
United States Senator
5215 Senate Office Building
Washington, D. C. 20510

JLMaddux:dcc
July 31, 1974

FILE: STAFFORD, R.T.
2-U. Vermont

4911/6 1/191

AUG 2 1974

Dear Ed:

Thank you for your letter and its warm invitation to speak in January or February at the University Club of New York.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be traveling during that general period.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edward R. Finch
Finch & Schaefer
36 West 44th Street
New York, New York 10036

JLMaddux:dcc
July 31, 1974

FILE: FINCH, E.R.
2-Univ. Club

491/6/190

AUG 2 1974

Dear President McGill:

Thank you for your letter and its invitation that I contribute a paper on planning and financing for world food problems during the next decade, and speak in the new seminar in early December.

I appreciate your thinking of me in this connection, and regret that travel during that general period will not make it possible for me to participate. I do, however, have a suggestion. You might consider inviting one of my senior colleagues, Montague Yudelman, the Director of our Agriculture and Rural Development Department. Providing his schedule permits, I am confident he would make a significant and stimulating contribution to the seminar. If this idea appeals to you, I would suggest your getting in touch with him directly.

I am delighted that Columbia is taking up the food resource issue in a serious way, and if you plan eventually to publish these papers, I would be very pleased to have a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

President William J. McGill
Columbia University
New York, New York 10027

cc with incoming: Mr. Yudelman

JLNaddux:dcc
July 31, 1974

FILE: MCGILL, W.J.
2-Columbia U.

491/6/189

AUG 2 1974

Dear Mr. Pope and Dr. Wessell:

Thank you for your letter, requesting my detailed comments on Anatolii Gromyko's essay on the Cuban missile crisis.

While I appreciate the importance of such research, in my present position as an international civil servant, heading a U.N. development agency of 124 member countries, it would be inappropriate for me to comment on the matter. I am sure you will understand.

I would merely point out that a superficial review of the article indicates that Gromyko's statement contains many errors, and I would urge that you check the matter out carefully with other sources.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ronald R. Pope and
Dr. Nils H. Wessell
Foreign Policy Research Institute
3508 Market Street, Science Center
Philadelphia, Pennsylvania 19104

JLMaddux:dcc
July 31, 1974

FILE: POPE, R.R.
7a-U. of Pa.

491/6/188

AUG 2 1974

Dear Mr. Simoes Lopes:

Thank you for your letter indicating that Professor Silva will be in Washington sometime soon, and wishes to present a specially bound copy of my book.

It is very thoughtful of you and Professor Silva. Unfortunately, I will be traveling a great deal in the weeks ahead, and will be out of Washington during most of August. May I suggest that Professor Silva call on Mr. John Marriam, whom I understand he has met.

The edition you have published is attractive, and I hope that it will contribute to the continuing discussion of development issues among the Portuguese-reading public.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Luiz Simoes Lopes, President
Fundacao Getulio Vargas
Caixa Postal 21 120 EC-05
Rio de Janeiro
Guanabara, Brasil

JLMaddux:dcc
July 31, 1974

FILE: ~~XXXXXX~~
SIMOES LOPES, L.
100 countries

491/6/187

AUG 2 1974

Dear Rabbi Tanenbaum:

Thank you for your kind invitation to address the Annual Meeting of the American Jewish Committee in early May.

It is very good of you to think of me again, and I do regret having to decline. I will be traveling again during that general period. As you can guess, I have somehow to get around to our more than 100 developing member countries, and at the same time deal with a pressing schedule of business here at World Bank headquarters.

I know you will appreciate the situation, and feel sure that your efforts to bring the moral issue of alleviating poverty before men and women of good will in all the various religious affiliations will bear fruit for the cause of international development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rabbi Marc H. Tanenbaum
National Director, Interreligious Affairs
The American Jewish Committee
165 East 56th Street
New York, New York 10022

JLMaddux:dcc
July 31, 1974

FILE: TANENBAUM, M.H.
2-American Jewish Committee

491/6/188

AUG 1 1974

Dear Dr. Pichler:

Thank you for your warm letter and its enclosure in which you review One Hundred Countries, Two Billion People.

It was very thoughtful of you to send it along.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. J. Hanns Pichler
Institute of Political Economy
University of Economics
Franz-Klein-Gasse 1
A-1191 Vienna, Austria

DCChitwood
July 30, 1974

FILE: PICHLER, J.H.
100 Countries

491/6/185

AUG 1 1974

Dear Mr. Lowe:

Thank you for your letter and its enclosure "Urban Design Study for Silver Spring."

It was thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Vincent P. Lowe, III
Corporate Relations Director
The Catholic University of America
Washington, D. C. 20017

JLMaddux:dcc
July 30, 1974

FILE: Lowe, P.V.
5-CU

491/6/184

AUG 1 1974

Dear Mr. Lytton:

Thank you for your letter and the two papers discussing the need for Industry-Branch Productivity-Trend Measurement.

It was thoughtful of you to send them along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry D. Lytton
Via del Teatro.11
Corinaldo (Ancona)
60035, Italy

JLMaddux:dcc
July 30, 1974

FILE: LYTTON, H.D.
5-L

491/6/183

AUG 1 1974

Dear Professor Melone:

Thank you for your letter and the two autographed copies of the impressive volume, Melanges Africains.

It was very thoughtful of you to send these along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Thomas Melone
Federal University of Cameroon
B. P. 875
Yaounde, Cameroon

JIMaddux:dcc
July 30, 1974

FILE: MELONE, T.
5-F