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THE WORLD BANK  
Washington, D.C.

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Washington DC 20433  
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**PUBLIC DISCLOSURE AUTHORIZED**

McNamara papers

1969 (Oct. - Nov.)

Vol 10

The World Bank Group  
**Archives**



1771868

A1995-252 Other #: 1

309646B

President's papers - Robert S. McNamara Chronological files - (outgoing) - Chrons 10

487/5/266

November 26, 1969

Dear Dr. Prebisch:

Your kind letter of October 1 arrived in the midst of our Annual Meeting activities and I am afraid I failed to send you a prompt acknowledgment. My sincere apologies to you for this delay. I did note with great interest that you have been working on a study involving ideas similar to those expressed in my address to the Board of Governors in September. With Mr. Herrera's permission, I would very much appreciate having an opportunity to share the results of that study particularly since it is being undertaken by an economist whose rich experience and wisdom have contributed to so many stimulating thoughts in the field of economic development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Raul Prebisch  
Federal Bar Building West, Room 450  
1819 H Street, N.W.  
Washington, D.C. 20006

LEChristoffersen:ml

487/5/265

NOV 26 1969

Dear Mr. Minister:

Thank you very much for your letter of November 19, by which you renew the Tunisian Government's kind invitation to me to visit your country. I confirm that I accept this invitation with great pleasure.

I already have a very heavy schedule for the early part of next year and, at the present time, it is somewhat difficult to schedule this visit precisely. I still hope, however, that it can be arranged at a mutually convenient time next year.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Abderrazak Rassaa  
Minister of Finance  
Tunis, Tunisia

VMasoni/RHSpringuel:lo:ln  
November 25, 1969

487/5/264

NOV 26 1969

Dear M. Rochereau:

Thank you for your letter of November 12, proposing that we should meet to discuss the common interest of the World Bank Group and the European Community in the development of Africa. I should be pleased to do so, and I appreciate your willingness to come to Washington at the beginning of 1970 if necessary.

At present, I plan to visit Africa in the first half of January. While I could arrange to return by way of Paris and meet you there in the latter part of the month, the Washington representative of the Communities has informed us that your schedule for January is already crowded. That being so, I should be glad to see you here in Washington in the early part of February.

I look forward to your reply.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

M. Henri Rochereau  
Commission of the  
European Communities  
24, avenue de la Joyeuse Entree  
Brussels 4, Belgium

SEBoskey:tsb  
November 25, 1969

Cleared in substance with  
Messrs. Chauffournier/El Emary

cc (2) Office of the President

487/5/263

NOV 26 1969

**Excellency:**

I wish to take this opportunity to congratulate you on the formation of the new Government. You and your colleagues have a great opportunity to promote the development of Afghanistan, and I trust you will find the World Bank family of institutions helpful in that endeavor.

I welcome the emphasis given to the Industrial Development Bank in your November 17th address to the Jirgah. I do not need to remind you of the importance which we attach to the establishment of that institution. This question has been pending for some time; it has been fully studied, and we are anxious that legislation be enacted speedily, so that IDB may begin operations soon. I am sure that you realize the urgency for action now.

I am also pleased to note that your Government's announcement gives priority to the need to increase government revenue through new taxes. As our economic report stated earlier this year, this measure certainly deserves prompt attention. I hope you will be successful in securing the necessary legislation during the current parliamentary session.

Again my congratulations and best wishes to you and your colleagues.

**Sincerely,**

(Signed) Robert S. McNamara

**Robert S. McNamara**

**His Excellency  
Noor Ahmad Etemadi  
Prime Minister of Afghanistan  
Kabul  
cc: Mr. Tazi  
Mr. McNamara**

WClevenger/GBVotaw:rwm

487/5/262

NOV 26 1969

Dear Ing. Rossi:

Thank you very much for your letter of November 7 regarding the proposed study of transport investment requirements in the coastal corridor of the Buenos Aires metropolitan region. I understand that after your letter was dispatched, Mr. Skillings was in Buenos Aires and that the proposal has been modified somewhat as a result of your discussions with him. I am confident that you will be able to work out satisfactory arrangements for the corridor study.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ing. Armando Silvio Rossi  
Secretario de Estado de Obras Publicas y Transporte  
25 de Mayo 459  
Buenos Aires, Argentina

cc Minister of Public Works and Services

cc: Messrs. Knapp  
Sadove  
Alter

For Mr. McNamara's Office - 2 copies  
Dr. Caram

Cleared with and cc: Mr. Elkouby

RFSkillings/bds  
November 25, 1969

November 26, 1969

487/5/261

Dear Lord Cromer:

Thank you for your letter of November 6 concerning the possibility of an IBRD dollar bond issue in the Euro capital market. My colleagues and I have given this matter careful consideration and have come to the conclusion that at present we do not wish to enter this market. We may, of course, do so at a later occasion.

I am most grateful for your thoughts about the composition of a syndicate to manage a World Bank issue in the Euro bond market. You will naturally understand that I would prefer to postpone a decision on this point until the prospect of an operation becomes more immediate.

My warm thanks for the courtesy and assistance you have offered to the Bank in this matter. May I once again express my regrets that urgent meetings with the Chancellor and other Government officials prevented me from meeting with you during my recent brief visit to London. Hopefully we may get together next time you come to Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon.  
The Earl of Cromer, M.B.E.  
Baring Brothers & Co., Ltd.  
8, Bishopsgate  
London, E.C. 2, England

SALdewereld:LEC:ml



407/5/260

November 26, 1969

Dear Lord Cromer:

Thank you for your letter of November 6 concerning the possibility of an IBRD dollar bond issue in the Euro capital market. My colleagues and I have given this matter careful consideration and have come to the conclusion that at present we do not wish to enter this market. We may, of course, do so at a later occasion.

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The Rt. Hon.  
The Earl of Cromer, M.B.E.  
Baring Brothers & Co., Ltd.  
8, Bishopsgate  
London, E.C. 2, England

SAldewereld:LEC:m1

487/5/250

NOV 24 1969

Dear Geoffrey:

Many thanks for your letter of November 14, following our recent meeting which I too enjoyed.

I appreciate your telling me about the work being done in London on curriculum development and modern techniques in education, and your suggesting that perhaps some form of collaboration might be worked out with the Bank Group. We are in fact already familiar with the plans for the proposed Centre for Educational Development Overseas and with the work of the three institutes which are to be merged to form the Centre. Mr. Mats Hultin, an adviser in our Education Projects Department, met with staff of the three institutes in September, and brought back considerable information about their activities and the expertise they command. It was his impression that the new Centre would be a likely source for assistance in curriculum and syllabi development, school management, new media and methods and production of teaching materials, and that it might evaluate equipment lists for us.

We are also aware of the other organizations, outside the education field, mentioned in your letter, and we have on occasion drawn upon them. For example, the Agricultural Projects staff visit the Tropical Products Institute from time to time, and Mr. R. H. Kirby of the Institute, a fibre expert, has performed very useful services for us in looking at jute in India.

I think, therefore, that we are on the right track. I am sure that we shall want to take advantage or continue taking advantage, as the case may be, of the facilities to which you have called attention.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Geoffrey Wilson, K.M.G.  
Ministry of Overseas Development  
Eland House, Stag Place  
London S.W.1, England

SEBoskey:tsb  
November 21, 1969

Prepared after consultation with Messrs. Evans and Hultin  
cc (2): Office of the President ✓

487/5/249

November 21, 1969

His Excellency  
Takeo Fukuda  
Minister of Finance  
Ministry of Finance  
Tokyo, Japan

Dear Mr. Minister:

I had the pleasure of an hour's conversation with your Prime Minister at Blair House yesterday afternoon. At the conclusion of our talk he said that he would discuss with you the points which I had raised. He also asked me to write to you and let you know of them.

In my talk with Mr. Sato I first thanked him warmly for the action of the Japanese Government in agreeing to prepay maturities on World Bank loans to Japanese borrowers falling due over the next few years. The resources which the Japanese Government would thus be putting at our disposal would be of the greatest possible help to us. This action had followed a very useful discussion which I had had with you at the time of the Bank's Annual Meeting.

I then referred to the recommendations which the Executive Directors of the International Monetary Fund were likely to make to their Governors that there should be selective increases in Fund quotas. I said that I intended to ask the Executive Directors of the World Bank to recommend to the Governors that they should authorize an increase in Bank subscriptions corresponding to selective increases in Fund quotas. If this was approved and if the Japanese Government increased its Bank subscriptions accordingly, Japan would become the fifth largest shareholder in the Bank and would, in consequence, have the right to appoint its own Executive Director on the Board and an opportunity to play a greater role in the management of the Bank. This change would reflect the rapid growth of the Japanese economy and the consequent increase in Japan's influence in international economic affairs. The Indian Government were unhappy about the prospect of losing the right to appoint a Director and there was likely to be some controversy on the matter in the Bank Board.

I then told the Prime Minister of certain developments in Bank Group policies which would be of interest to your Government. I mentioned, in particular, the increasing attention which the Group is giving to the development of Indonesia and said that, while in FY 1969 IDA credits had

His Excellency  
Takeo Fukuda

- 2 -

November 21, 1969

been extended to Indonesia amounting to \$50 million, in FY 1970 this amount might be increased to \$60 or \$70 million.

I also said that the World Bank Group would play an increasingly active part in meeting the needs for economic assistance of other countries in Southeast Asia and in providing assistance for reconstruction in that region once the war in Vietnam was over. We would also take part with others in the development of the Mekong Basin.

I told the Prime Minister that I was well aware of the many demands made upon the Japanese Government and that I knew that, in spite of the phenomenal growth in your economy, the level of income per head in your country was still low compared, for example, with that of many countries in Europe. I hoped, nevertheless, that the Japanese Government would feel that it was in their interest to increase their aid program and, within that program, to increase the proportion devoted to multilateral aid -- particularly through the Asian Development Bank and the World Bank Group. This would be justified for two reasons. Serious debt-service problems were confronting countries in Southeast Asia, not only in Indonesia, but also in India, Pakistan and Korea. Unless assistance was given to these countries on soft terms, it would be difficult for private investors and exporters both in Japan and in the United States to continue to operate in those countries. Secondly, it was one of the unfortunate consequences of the war in Vietnam that the American people were now less willing than before to accept foreign commitments. This would mean that they would give less foreign aid unless what they gave was supported by substantially higher contributions from other countries. Such contributions from other countries would be particularly effective in stimulating U.S. aid if provided through multilateral organizations.

The Prime Minister said that he would discuss these matters with you on his return. He reminded me of the statement which you made at the Sydney Meeting of the Asian Development Bank and also of what your colleague, Mr. Oichi, had said at the ECAFE Meeting in Bangkok.

As you will of course know, apart from the question of selective increases in Bank subscriptions, the immediate problems confronting the World Bank Group are the need for a Third Replenishment of I.D.A. and the desirability of some increase in the capital resources available to the World Bank. I shall be circulating a paper to the Executive Directors next week proposing that these two questions, together with the related question of future policy regarding the transfer of Bank profits to I.D.A., should be discussed together during the forthcoming negotiations on the Third Replenishment. I am sure that I can look forward to the full cooperation of your Government in these negotiations. May I say also that I was pleased to hear that you had nominated Mr. Kashiwagi, your Vice Minister for International Affairs, to act as your representative in the negotiations.

With my warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

bcc: Mr. Suzuki  
Japanese Embassy (through Mr. Goodman)

487/5/248

November 21, 1969

Dear Dirk:

I was most delighted to hear the good news about your successful operation and about the possibility that you may undertake a study of private foreign investment in South-east Asia in the Seventies. I was particularly pleased to learn that in that connection you would be working with our colleagues in the Asian Development Bank. It is, of course, also a subject matter of considerable interest to us in the Bank. As regards our country economic reports, we do not cover all the countries mentioned in your letter. Under separate cover I am sending you on a personal basis, reports on the Philippines, Indonesia, Singapore, Malaysia and Thailand.

You may also be interested to know that one of our economists, Mrs. Helen Hughes, has edited a book entitled "Foreign Investment and Industrialization in Singapore" which was published by the Australian National University Press, Canberra, this year. Mrs. Hughes is presently in the midst of preparing a more general study of industrialization in Southeast Asia. This work has already drawn the attention of the Asian Development Bank. I have also been informed of two other publications which you may find useful: "Thailand--an Investment Survey--February 1968," and "The Promotion of Private Investment in Indonesia--March 1969." Both have been published by OECD's Business and Industry Advisory Committee (BIAC).

I too was sorry that you were unable to attend the ICC Consultative Committee meeting in New York yesterday. When you next cross the Atlantic, I hope you can include a visit to Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
D. U. Stikker  
Villa Belfaggio, Menaggio-Loveno  
Lago di Como, Italy

LEChristoffersen:ml

487/5/247

DR. MARCOLINO CANDAU

NOVEMBER 20, 1969

UNISANTE

MLT

GENEVA

SWITZERLAND

I BELIEVE YOU KNOW THAT THE INDIAN CONSORTIUM CHAIRED BY THE WORLD BANK AND COMPRISING REPRESENTATIVES OF COUNTRIES PROVIDING DEVELOPMENT ASSISTANCE TO INDIA IS HAVING A SPECIAL MEETING IN STOCKHOLM NEXT MONDAY/TUESDAY TO CONSIDER THE INDIAN POPULATION PROBLEM. I UNDERSTAND FROM GENERAL DRAPER THAT YOU MIGHT BE ABLE TO ATTEND THIS MEETING. CONSORTIUM MEETINGS ARE NORMALLY CONFINED TO REPRESENTATIVES OF DONOR COUNTRIES BUT IN VIEW OF YOUR PARTICULAR INTEREST IN THE SUBJECT OF THIS MEETING I WOULD BE GLAD TO EXTEND AN INVITATION TO YOU PERSONALLY TO ATTEND IF ~~I COULD ASSURE THE GROUP THAT~~ W.H.O. IS ACTIVELY CONSIDERING PARTICIPATING WITH FUNDS OR TECHNICAL ASSISTANCE IN THE IMPLEMENTATION OF THE INDIAN FAMILY PLANNING PROGRAM. ~~PLEASE LET ME KNOW YOUR WISHES.~~

BEST REGARDS

MCMAMARA  
INTBAFRAD

Robert S. McNamara, President  
Office of the President

cc: Messrs. Demuth, Kanagaratnam,  
Votaw

JBKaapp:dk

487/5/246

DR. MARCOLINO CANDAU

NOVEMBER 20, 1969

UNISANTE

MLT

GENEVA

SWITZERLAND

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BEST REGARDS

MENAMARA  
INTSAVRAD

Robert S. McNamara, President  
Office of the President

cc: Messrs. Deauth, Kanagaratnam,  
Votaw

JBRnapp:dk

487/5/245

November 18, 1969

Dear George:

I shall be happy to accept your invitation to attend the meeting on the subject of population growth and stabilization, scheduled to be held in Bellagio, April 6-8, 1970.

Many thanks for the invitation,

Sincerely,

Robert S. McNamara

Mr. J. G. Harrar  
President  
The Rockefeller Foundation  
111 West 50th Street  
New York, New York 10020



487/5/244

November 18, 1969

Dear Mr. Minister:

Thank you for your letter of November 13 about the Third Replenishment of the resources of the International Development Association.

I quite understand your wish to know the Bank Management's position on the question of an increase in the Bank's capital before agreeing to take part in negotiations, even of a preliminary kind, for a replenishment of the resources of I.D.A. I hope to circulate a paper to the Board on this matter within the next few days. I have already spoken to your Executive Director, Mr. Plescoff, and given him an outline of its contents.

Mr. Plescoff will, no doubt, have told you that what I have in mind is to ask at this stage for a decision only on the question of a selective increase in Bank subscriptions to match the individual increases which we understand are likely to be made in Fund quotas. There is, however, the further question whether there should be a general increase in Bank subscriptions. On this, I am inclined to feel that the Bank has a need for additional equity capital. This, however, could be provided in a number of ways. It could, for example, be found by eliminating, in whole or in part, the transfer of Bank profits to I.D.A. It could also be found by asking for an increase in the paid-in capital of the Bank, either with or without an increase in the subscribed capital.

These two questions, namely, the Bank's need for capital and the level of Bank profit transfers to I.D.A., are obviously closely related, as you say, to the question of the Third Replenishment of I.D.A. Therefore, I propose that all three questions should be considered together as part of the coming I.D.A. negotiations.

I hope that in the light of this statement of my views you will now feel able to agree that your Government should take part in the negotiations and that you will let me know the name of your representative. As Mr. Plescoff will have told you, we should like, if at all possible, to hold the first meeting of the Deputies in Paris in the early part of December. To enable this to be done, notices of the meeting, together with the necessary papers, should be sent out at the beginning of next week so that Governments may have reasonable time to prepare for the meeting.

Sincerely,  
ROBERT S. McNAMARA

Robert S. McNamara

His Excellency  
Valery Giscard d'Estaing  
Minister of Economy and Finances  
93 rue de Rivoli  
Paris 1<sup>er</sup>, France

DRickett:RSMcNamara:pay  
cc: Mr. Plescoff

487/5/243

FRITZ DIETZ  
BORSENSTRASSE 8-10  
6 FRANKFURT AM MAIN 1

NOVEMBER 17, 1969

FULL RATE

GERMANY

GRATEFUL FOR YOUR INVITATION TO DINNER ON DECEMBER 4 IN HONOR DR. BLESSING WHICH EYE RECEIVED THIS MORNING UPON RETURN FROM ABROAD STOP WOULD HAVE BEEN DELIGHTED TO ATTEND AND TO BE ABLE TO PAY TRIBUTE TO A MOST DISTINGUISHED AND SUCCESSFUL CENTRAL BANKER WHOSE MANY CONTRIBUTIONS TO INTERNATIONAL FINANCIAL COOPERATION WE IN THE WORLD BANK HAVE SO MUCH ADMIRERD. STOP UNFORTUNATELY ENGAGEMENTS IN SOUTH AMERICA DURING THE WEEK OF YOUR DINNER PREVENT ME FROM ATTENDING STOP PLEASE ACCEPT MY REGRETS AND CONVEY MY WARMEST PERSONAL REGARDS TO DR. BLESSING.

ROBERT S. McNAMARA

ROBERT S. McNAMARA  
PRESIDENT

cc: Mr. vom Hofe  
Mr. Aldewereld

LEC:ms

487/5/241

INTBAFRAD

NOVEMBER 10, 1969

LONDON

NLT

ENGLAND

3

FOR MR. MCNAMARA LADY JACKSON ADVISES MR. MITCHELL SHART AGREES  
ENTHUSIASTICALLY TO HAVE MEETING IN CANADA FEBRUARY TWENTYTWO AND  
TWENTYTHREE AND IS ISSUING INVITATIONS TO DEVELOPMENT LEADERS AND  
HEADS OF FUNDING AGENCIES.

MURIEL LEE

Muriel Lee

Office of President

487/5/238

November 5, 1969

Dear Mr. Boerma:

I wish to thank you for the kind invitation which you extended to me on behalf of FAO, ILO and Unesco to deliver the Fifth Plenary Lecture at the World Conference on Agricultural Education and Training to be held in Copenhagen next summer. I greatly regret that circumstances will not make it possible for me to accept despite my keen interest in all the subjects which the Conference is scheduled to consider.

The Bank will naturally wish to participate in the Conference and I have designated Mr. Duncan Ballantine, Director of the Education Projects Department, as our representative.

With cordial regards and best wishes for the success of the Conference,

Sincerely,

Robert S. McNamara

Mr. A. F. Boerma  
Director-General  
Food and Agriculture Organization  
of the United Nations  
Via delle Terme di Caracalla  
Rome, Italy

DSBallantine:RHDemith:tf  
October 31, 1969

Cleared with Mr. Wapenhans

Copy for President's Office ✓

487/5/237

NOV 5 1969

Dear Ambassador Long:

I was very pleased to receive your letter of October 24 and to learn of your favorable reactions to the Pearson Commission's report and recommendations. I, too, believe that the Commission, particularly considering the relatively short time at its disposal, did a remarkably good job of identifying and analyzing the major problems facing all of us concerned with economic and social development in the third world. I also agree that the question of political will in both developed and underdeveloped countries now becomes all important.

With reference to your last paragraph, we are proceeding at once to analyze and consider what action, if any, to take on each recommendation that is either addressed to the Bank Group or to problem areas in which the Bank shares responsibilities with governments or other international institutions. I plan to send a series of reports to the Bank's Executive Directors on the results of this exercise, beginning in December, and to recommend appropriate action if any seems called for. I propose to deal in this way with all recommendations that concern the Bank Group well before the next Annual Meetings of the Boards of Governors of our institutions, and to report to those Boards at the Copenhagen meetings on the actions we have taken, including those cases, which I hope will be few, in which we conclude that we cannot fully agree with the Commission's recommendations.

I am grateful for your offer of cooperation in our common efforts to improve the pace of economic development, and I am confident that there will indeed be occasions in the future for useful collaboration between our two organizations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ambassador Olivier Long  
Director General  
General Agreement on Tariffs and Trade  
Geneva, Switzerland

MLHoffman/pnn  
November 3, 1969

Cleared with Mr. Demuth

cc: Mr. McNamara's files (2)

487/5/235

NOV 5 1969

Dear Mr. Minister:

Thank you very much for your letter of October 16, 1969. I, too, enjoyed our meeting and share your hope that an opportunity may present itself for a visit to Greece in the not too distant future.

I wish again to express my appreciation for the Government's decision to release its outstanding 90 per cent subscription to the International Development Association, half of which, as I understand from your letter, could be in convertible currency. It is naturally important for the Association to be able to make full use of the resources made available to it and therefore, should experience show that the other 50 per cent to be released in local currency is not entirely usable in this form, we would wish to explore with you in due course the possibility of making the outstanding portion of the local currency fully convertible as well.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Emmanuel Fthenakis  
Alternate Minister of Coordination  
Athens, Greece

c.c. Mr. McNamara's office (2) ✓

Clearance and c.c. Mr. Rutland  
Mr. Benjenk  
Mr. Richardson

487/5/234

NOV 3 1969

Dear Lord Hall:

Messrs. Ryland and Wolstencroft will be most welcome here to discuss our common interest in improving telecommunications' services in developing countries. We shall look forward to their visit, which I am sure will be very useful.

I suggest that Mr. Ryland now follow up with Mr. Mervyn L. Weiner, Director of Public Utilities Projects Department, to agree on a mutually convenient schedule. Mr. Weiner will introduce Messrs. Ryland and Wolstencroft to the officers of his Department who are most directly involved in our telecommunications' development activities.

As the new Chairman of the Post Office Corporation in the United Kingdom, you may wish to have Mr. Ryland inquire of his counterparts while here why it took twenty days for your letter of October 3rd to reach this building!

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Viscount Hall  
Chairman  
Post Office Corporation  
23 Howland Street  
London, W1P 6HQ  
United Kingdom

487/5/232

OCTOBER 30, 1969

HIS EXCELLENCY  
THE MINISTER OF FINANCE

MADRID

LT

SPAIN

MANY THANKS FOR CONFIRMING KIND INVITATION TO VISIT SPAIN STOP  
CONFIRM WITH PLEASURE MY ACCEPTANCE FOR A MUTUALLY CONVENIENT DATE  
WHICH WILL DISCUSS WITH YOUR EXECUTIVE DIRECTOR STOP REGRET THAT  
MY PRESENT ENGAGEMENTS MAKE VISIT UNLIKELY BEFORE SOME MONTHS STOP  
BEST REGARDS

MCHAMARA  
PRESIDENT  
INTBAFRAD

MPBenjenk: ab

Robert S. McNamara  
Office of the President



487/5/231

October 30, 1969

Mr. A. H. Boerma  
Director-General  
Food and Agriculture Organization  
of the United Nations  
Via delle Terme di Caracalla  
Rome, Italy

Dear Mr. Boerma:

I am writing to you and to Mr. Hoffman to propose that the FAO, the UNDP and the World Bank jointly undertake to organize a long-term program of support for regional agricultural research institutes. I have in mind support not only for some of the existing institutes, including the four now being supported by the Ford and Rockefeller Foundations (the International Rice Institute in the Philippines, the Center for the Improvement of Maize and Wheat in Mexico, the International Institute of Tropical Agriculture in Nigeria and the International Center of Agriculture in Colombia), but also, as occasion permits, for a number of new ones.

The Ford and Rockefeller-supported institutes are in need of continuing financial support. I am told that the cost of running the institutes in the Philippines and Mexico is now at or about to reach a level beyond the capacity of the private foundations which have been their principal source of funds, and that the same will be true within a few years for the two newer institutes. There are a number of fields additional to those with which regional institutes are now concerned -- water management and livestock, to mention two likely candidates -- in which a well-organized research institute could make an important contribution to development. I have in mind that perhaps four to six new institutes or other regional programs might be started over the next five years.

The role which I envisage for our three agencies would not extend to active participation in the design or management of international research, although I would expect that we might be able to identify country and regional needs and priorities for research projects. I suggest, rather, that our role should be primarily to organize and administer a consortium, an international research fund or some other institutional mechanism, through which we could mobilize, on a long-term and continuing basis, the resources required to maintain the existing institutions we decide to support and to

October 30, 1969

develop new ones. Although I would hope that each of our agencies could make a contribution, financial or technical, to this effort, we would have to look primarily to interested donor governments and foundations for a major share of the financing.

As far as the Bank Group is concerned, one of the "decisions" taken by our Executive Directors in the context of the study on the problem of the stabilization of prices of primary products was that we should be prepared to participate in financing agricultural research, as much as possible in cooperation with other national and international institutions. We have not yet focussed upon the question of the form which such finance could and should take. We recognize that loans, even on IDA terms, may be of limited utility in financing regional research institutions. We do not, however, rule out the possibility of Bank or IDA grants for this purpose, provided that they can be extended in a way which will insulate us from pressures for other grant financing.

Once an adequate volume of funds is assured on a long-term basis, we should, in my judgment, look primarily to the experienced foundations (e.g., Ford and Rockefeller) and national research organizations (e.g., the Commonwealth Scientific and Industrial Research Organization of Australia) to prepare plans for, establish and direct, as appropriate, the regional research institutes to be supported by those funds. To provide the necessary incentives for mobilization of talent on an international basis, it would probably be necessary to assure, among other things, creation of a permanent career structure for directors and research workers in these institutes. Further, provision would have to be made for appropriate links between the regional organizations and national research centers.

Sir John Crawford, Vice-Chancellor of the Australian National University and a consultant to the Bank, and Mr. L.J.C. Evans, Director of the Bank's Agriculture Projects Department, have had some preliminary talks with officials of the Rockefeller Foundation concerning this proposal. These officials welcomed the possibility that a joint effort to organize finance for agricultural research might be launched and expressed willingness to cooperate. The Rockefeller Foundation, in conjunction with the Ford Foundation, has in fact already instituted a preliminary study of whether and, if so, how a regional institute should be established for research on water management problems and is considering the possibility of undertaking a similar investigation in connection with livestock.

Mr. A. H. Boerma

- 3 -

October 30, 1969

I should welcome your reaction to this letter. If, as I hope, you are willing in principle to explore the possibilities for cooperation along the lines I have outlined, may I suggest that you designate a representative to participate in the discussions necessary to give a more concrete form to this proposal to organize support for international agricultural research, and to work out the manner in which it may be given effect. I have asked Mr. Richard H. Demuth, Director of Development Services, to take responsibility in this respect for the Bank Group. Mr. Demuth will be working in close cooperation with Mr. Evans and his staff.

Sincerely,

Robert S. McNamara

SEB/RHD:tsb

October 28, 1969

Cleared with Messrs. Wapenhans/Edwards

cc: Messrs. Evans; Wapenhans/Edwards; Sir John Crawford;  
Dr. W.M. Myers, Rockefeller Foundation; F.F. Hill, Ford Foundation

cc: (2) Office of the President ✓

487/5/230

October 30, 1969

Governor David Horowitz  
Bank of Israel  
Jerusalem, Israel

Dear Governor Horowitz:

I am replying to your letter of October 20 about the recommendation of the Pearson Commission that part of the repayments of interest on bilateral loans be allocated to a special fund to be administered by the Bank and used to subsidize interest rates on some Bank lending. You ask why that recommendation, which is related to your own "Horowitz Proposal", is not included in the list of Pearson Commission recommendations which are to be analyzed by the Bank's staff and on which I intend to report to the Bank's Executive Directors.

If you will look again at my note of October 10 to the Executive Directors, to which was attached the list of 33 of the Commission's recommendations, you will see that the list is described as including only those recommendations "which are directed to, or bear upon the activities or policies of, the Bank Group". The recommendation which is the subject of your letter is addressed to "the donor countries"; it proposes action to be taken by those countries, not by the Bank Group. No action or reaction by the Bank Group is called for, unless and until the donor countries decide to act on the recommendation. We excluded from the list all recommendations directed to governments or to institutions other than those of the Bank Group, even though their implementation would have implications for the Bank. You will note, for example, that the list does not include the Commission's recommendation that contributions to IDA should reach the order of \$1 billion annually in 1972 and \$1.5 billion by 1975, although that recommendation is clearly of considerable interest to the Bank Group.

Governor David Horowitz - 2 -

October 30, 1969

However, while the recommendation will not be analyzed in the context of the Pearson Commission report, the Bank Group staff is exploring, in connection with the Third IDA Replenishment, various means of providing concessional finance, including specifically the possibility of subsidizing interest rates. You can be assured that I am mindful of the high importance of pursuing every practicable means of meeting the developing countries' needs for assistance on concessional terms and that I am aware of your own long-standing commitment to that effort.

Sincerely,

Robert S. McNamara

SEB/RHD/tsb

cc(2): Office of the President ✓

489/5/229

October 30, 1969

Mr. Paul G. Hoffman  
Administrator  
United Nations Development  
Programme  
United Nations, N.Y. 10017

Dear Mr. Hoffman:

I am writing to you and to Mr. Boerma to propose that the UNDP, FAO and the World Bank jointly undertake to organize a long-term program of support for regional agricultural research institutes. I have in mind support not only for some of the existing institutes, including the four now being supported by the Ford and Rockefeller Foundations (the International Rice Institute in the Philippines, the Center for the Improvement of Maize and Wheat in Mexico, the International Institute of Tropical Agriculture in Nigeria and the International Center of Agriculture in Colombia), but also, as occasion permits, for a number of new ones.

The Ford and Rockefeller-supported institutes are in need of continuing financial support. I am told that the cost of running the institutes in the Philippines and Mexico is now at or about to reach a level beyond the capacity of the private foundations which have been their principal source of funds, and that the same will be true within a few years for the two newer institutes. There are a number of fields additional to those with which regional institutes are now concerned -- water management and livestock, to mention two likely candidates -- in which a well-organized research institute could make an important contribution to development. I have in mind that perhaps four to six new institutes or other regional programs might be started over the next five years.

The role which I envisage for our three agencies would not extend to active participation in the design or management of international research, although I would expect that we might be able to identify country and regional needs and priorities for research projects. I suggest, rather, that our role should be primarily to organize and administer a consortium, an international research fund or some other institutional mechanism, through which we could mobilize, on a long-term and continuing basis, the resources required to maintain the

October 30, 1969

existing institutions we decide to support and to develop new ones. Although I would hope that each of our agencies could make a contribution, financial or technical, to this effort, we would have to look primarily to interested donor governments and foundations for a major share of the financing.

As far as the Bank Group is concerned, one of the "decisions" taken by our Executive Directors in the context of the study on the problem of the stabilization of prices of primary products was that we should be prepared to participate in financing agricultural research, as much as possible in cooperation with other national and international institutions. We have not yet focussed upon the question of the form which such finance could and should take. We recognize that loans, even on IDA terms, may be of limited utility in financing regional research institutions. We do not, however, rule out the possibility of Bank or IDA grants for this purpose, provided that they can be extended in a way which will insulate us from pressures for other grant financing.

Once an adequate volume of funds is assured on a long-term basis, we should, in my judgment, look primarily to the experienced foundations (e.g., Ford and Rockefeller) and national research organizations (e.g., the Commonwealth Scientific and Industrial Research Organization of Australia) to prepare plans for, establish and direct, as appropriate, the regional research institutes to be supported by those funds. To provide the necessary incentives for mobilization of talent on an international basis, it would probably be necessary to assure, among other things, creation of a permanent career structure for directors and research workers in these institutes. Further, provision would have to be made for appropriate links between the regional organizations and national research centers.

Sir John Crawford, Vice-Chancellor of the Australian National University and a consultant to the Bank, and Mr. L.J.C. Evans, Director of the Bank's Agriculture Projects Department, have had some preliminary talks with officials of the Rockefeller Foundation concerning this proposal. These officials welcomed the possibility that a joint effort to organize finance for agricultural research might be launched and expressed willingness to cooperate. The Rockefeller Foundation, in conjunction with the Ford Foundation, has in fact already instituted a preliminary study of whether and, if so, how a regional institute should be established for research on water management problems and is considering the possibility of undertaking a similar investigation in connection with livestock.

Mr. Paul G. Hoffman

- 3 -

October 30, 1969

I should welcome your reaction to this letter. If, as I hope, you are willing in principle to explore the possibilities for cooperation along the lines I have outlined, may I suggest that you designate a representative to participate in the discussions necessary to give a more concrete form to this proposal to organize support for international agricultural research, and to work out the manner in which it may be given effect. I have asked Mr. Richard H. Demuth, Director of Development Services, to take responsibility in this respect for the Bank Group. Mr. Demuth will be working in close cooperation with Mr. Evans and his staff.

Sincerely,

Robert S. McNamara

SEB/RHD:tsb

Cleared with Messrs. Wapenhans/Edwards

cc: Messrs. Evans; Wapenhans/Edwards; Sir John Crawford;  
Dr. W.M. Myers, Rockefeller Foundation; F.F. Hill, Ford Foundation

cc. (2) Office of the President ✓



487/5/228

Dear Mr. President:

I wish to acknowledge your letter of October 18, 1969, applying for membership in the International Finance Corporation. The application is being brought to the attention of the Board of Directors of the Corporation.

I note that M. Leonard Badinga, Ambassador of Gabon in Washington, has been authorized to conduct negotiations with the Corporation. A copy of this letter, together with certain additional information, is therefore being sent to Mr. Badinga.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Albert Bernard Bongo  
President  
Republic of Gabon  
Libreville, Gabon

c.c. M. Leonard Badinga  
Ambassador of Gabon in Washington

487/5/226

OCT 30 1969

Dear Mr. Minister:

Thank you for your letter of October 24 and the kind comments concerning the appointment of Dr. Gutierrez. We have no doubt the Bank's operations will benefit greatly from his presence in the organization.

We shall carefully consider your request for Bank missions to evaluate Peru's economic and financial situation and to appraise the Chira-Piura project. We expect to be in touch with you again soon.

With my warm personal regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

General Francisco Morales Bermudez  
Minister of Economy and Finance  
Government of Peru  
Lima, Peru

cc: Messrs. Alter  
Lerdau  
Wapenhans  
Zinman o/r

SSKapur/gatf  
October 28, 1969

487/5/225

OCT 29 1969

ANTONIO SANCHEZ DE LOZADA

MINISTRO HACIENDA

LA PAZ

BOLIVIA

IBF GOVT

REFERENCE YOUR CABLE OCTOBER NINETEEN AND FUTURE OF GAS PIPELINE PROJECT  
STOP WE CONTINUE BELIEVE PIPELINE PROJECT IMPORTANT FOR BOLIVIAN  
ECONOMY STOP PROPOSE SKILLINGS AND SCOTT ASSISTANT GENERAL COUNSEL  
ARRIVE LAPAZ MONDAY NOVEMBER THREE TO INFORM GOVERNMENT BANK POSITION  
AND EXPLORE STEPS THAT COULD ENABLE CONTINUATION PROJECT STOP IN ORDER  
ALLOW ADEQUATE TIME WE ARE TODAY FORMALLY NOTIFYING PARTIES TO AGREEMENTS  
THAT BANK POSTPONES FINAL DATE FOR EFFECTIVENESS FROM NOVEMBER THREE 1969  
TO FEBRUARY THREE 1970 KIND REGARDS

MCHAMARA

INTBAFRAD

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Messrs. Knapp  
Broches  
Scott, Carmichael  
Skillings

RFSkillings/bds  
Oct. 28, 1969

487/5/223

October 25, 1969

Dear George:

With but one minor exception, I can heartily endorse the draft of the invitation, the list of suggested participants, and the tentative agenda for the Population Conference. My only suggestion is that you may wish to add to the invitees from the Developing Countries at least one Latin American (perhaps Roberto Campos) and one Asian from either India or Pakistan.

I was delighted to learn that Paul Hoffman will shortly present to his Board a recommendation that the UNDP finance part of the work at the Mexican Wheat Institute. Perhaps a few of us can stay behind for two or three hours after the Population Conference to exchange views on how additional funds can be obtained for the International Agricultural Institute.

With best wishes,

Sincerely,

*RS/ Bob*

Robert S. McNamara

Mr. J. G. Harrar  
President  
The Rockefeller Foundation  
111 West 50th Street  
New York, New York 10020

487/5/222

GENERAL WILLIAM DRAPER

OCTOBER 24, 1969

INHOTELCOR

LT

NAIROBI

KENYA

HOLD FOR ARRIVAL THANKS URCAB OCTOBER TWENTYTWO STOP E.K. HAWKINS CHIEF  
POPULATION STUDIES DIVISION IN OUR ECONOMICS DEPARTMENT WILL ATTEND  
PRELIMINARY SESSION OF THE UN POPULATION COMMISSION MEETING IN GENEVA  
ON OCTOBER TWENTYNINE AND THIRTY STOP EYE AM INFORMING HIM OF YOUR  
PARTICIPATION AND HOPE YOU TWO CAN HAVE A CHANCE TO MEET REGARDS

(Signed) Robert S. McNamara

BOB MCNAMARA

INTBAFRAD

Leif E. Christoffersen

Cleared with Mr. Knapp

Office of the President

cc: Mr. Stenerson

LEC:ml

*Mr. McNamara*  
487/5/221

October 24, 1969

Dear Mr. Minister:

On his return to Washington Mr. von Hoffmann told me of the good progress made during the visit of the IFC mission to Indonesia last month with respect to the Tjibinong Cement Project. I am very glad to have your letter of September 10 resolving so many of the financial issues which must be dealt with in organizing the foreign financing for this important project.

The IFC staff is now engaged in reviewing with representatives of the foreign partner the results of the recent Djakarta discussions. I hope that it will be possible to reach soon an understanding among the various parties concerned that will enable this project to move ahead expeditiously.

Sincerely yours,

Robert S. McNamara

His Excellency  
Ali Wardhana  
Minister of Finance of the  
Republic of Indonesia  
Djakarta, Indonesia

cc - Mr. Tazi  
Mr. Goodman  
Mr. Bell (Djakarta)  
Mr. von Hoffmann/Mr. Parmar

LvHoffmann:WSGaud:db  
October 23, 1969

487/5/220

OCT 23 1969

Dear Mr. President:

I would like to thank you for your letter of October 9, 1969 that His Excellency the Ambassador of Cameroon handed me on October 13. I, too, regret that it was not possible to meet you during your stay in Washington. The meetings between your delegation and the Bank during the Annual Meetings were indeed very fruitful and reflected the close cooperation which it is good to see existing between Cameroon and our institutions.

I would also confirm my desire, expressed in my letter of July 3, 1969, to take advantage of your kind invitation to visit the Federal Republic of Cameroon at the first available opportunity. I would indeed be interested in learning more about Cameroon's economic success in recent years. However, since my travel schedule in the months ahead is very full, I am not yet in a position to say when I will be able to visit your country.

May I assure you, Mr. President, that I will get in touch with Ambassador Owono and the Executive Director for Cameroon as soon as this is possible.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
El Hadj Ahmadou Ahidjo  
President of the Federal Republic  
Yaounde  
Cameroon.  
CRWilkinson/BMCheek:mb  
cc: Ambassador for Cameroon  
Executive Director for Cameroon  
Mr. Chaufournier  
Mr. Christoffersen

487/5/219

October 23, 1969

Dear Dr. Pastore:

I very much appreciate having the beautiful gold and silver dagger which you presented to me.

I am displaying it in my office where it will be a constant reminder of our recent meeting.

With best wishes,

Sincerely,

Robert S. McNamara

His Excellency  
Dr. Jose Maria Dagnino Pastore  
Minister of Economy  
Buenos Aires, Argentina



487/5/218

October 22, 1969

Dear Mr. Morse:

I am writing in response to your request that I assign a member of the World Bank staff to work with the mission which ILO plans to send to Colombia, at the request of its President, to help the Government draw up an integrated employment policy for the country. I am happy to accede to this request and I will inform you as soon as possible of the name of the staff member designated to work with your mission. As I said to you during our meeting, I should like to try out this method of cooperation without regarding it necessarily as a precedent for other cases.

It may be useful to you in formulating your plans for the mission to know that the Bank itself is sending a large mission to Colombia in February 1970 designed to draft a comprehensive economic report on the economy of that country, primarily for purposes of a meeting of the Consultative Group for Colombia which is scheduled for late 1970. This mission will cover all major sectors of the economy, including agriculture, transport, water supply, power, telecommunications, education, population, urbanization and industry. I believe much of the data that it will be developing will be useful for purposes of the employment policy which your mission will be helping the Government to shape.

If you would find it helpful to know in more detail about the plans for the Bank mission, we would be happy to supply any further information you may wish.

With kind regards,

Sincerely,

Robert S. McNamara

Mr. David L. Morse  
Director-General  
International Labour Office

RHD:tf  
October 17, 1969  
Cleared with and  
cc: Mr. Alter

Copy for President's Office ✓

487/5/216

Office of the President

OCT 21 1969

Dear Mr. Minister:

I am writing to thank you for your letter of September 27, which you handed to me when we met during the Annual Meeting, asking the Bank to consider for financing a project for agricultural research, education and extension. As I said on that occasion, I would be glad to see us work together in this area and will follow with particular interest our joint efforts to include in this project a research element which will produce early practical results for the Spanish economy.

The Bank's staff is presently studying the documents on the project which were forwarded to us, and should be sending you comments in the near future.

With my best wishes, I remain, Mr. Minister,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Don Juan Jose Espinosa San Martin  
Minister of Finance  
Madrid, Spain

Cleared and cc: Messrs. Lejeune, Stewart/Lethem

JGuillot-Lageat/cr  
October 20, 1969

487/5/213

October 20, 1969

Dear Mr. President:

I was pleased to have met your Minister of Finance, Mr. Aleke Banda, on October 3, at which time he gave me your letter of September 12.

I note particularly the importance you attach to the agricultural development of your country. Members of the Bank Staff who have visited Malawi are impressed with the development efforts of your Government and they would agree with your view that Malawi has substantial untapped agricultural resources.

I do not disagree with you for a moment that Malawi should concentrate on rapid and effective development, and that development in Malawi must mean developing agricultural resources. Nor would I disagree with your view that Malawi has the resources which, if developed rapidly and effectively, could support a larger population than she has today. The concern that I have expressed on a number of occasions is with a situation in which the rate of population increase is out-stripping, or threatens to out-strip, the rate of economic growth, with the result that economic development does not result in human development. Some of the countries in Africa believe that a population crisis exists only in Asia. It is true that the problem has taken dangerous proportions in Asia, but if proper family planning is not started soon in Africa, we will be faced with a situation where many of the Governments in Africa will be unable to realize their cherished goal of a satisfactory rise in the standard of living of their people. To achieve five to six percent rate of economic growth is extremely difficult and only few developing countries are able to achieve it. Most developing countries average less than four percent. But even in those countries with an annual rate of growth of five to six percent, if the rate of population increase is between two and a half to three percent, the increase in per capita income is seriously reduced. I, therefore, firmly believe that family planning is important for all developing countries which have excessively high rates of population increase.

I am happy that the Bank has been associated with the efforts of your Government to further economic development in Malawi and I sincerely hope that the Bank Group will continue to play a useful role in improving the well-being of your people.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

H.E. H. Kamuzu Banda  
President of the Republic of Malawi  
State House  
Zomba, Malawi

cc: Mr. Knapp

MABurney/JWilliams/JBKnapp/RMcN:mss

487/51 212

OCT 20 1969

Dear Mr. Ambassador:

Thank you for your letter of September 19, 1969.

We shall be pleased to assist your Government by carrying out an evaluation of the report "Mekong Delta Development Program" of May 1969 prepared by the Development and Resources Corporation.

In addition to making an evaluation of the report we shall also need to consider the broader question of how the Program fits in with other plans for the development of the Mekong Basin. This work will begin shortly and I hope to be in a position to let your Government have our evaluation of the report in the next few months.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Bui Dien  
Ambassador of the  
Republic of Viet Nam  
Washington, D.C.

cc: Mr. McNamara (2)  
Mr. Goodman  
Mr. Sadove  
Mr. Homs

NAGibbs:go

487/5/211

OCT 20 1969

Dear Mr. President:

By letter 748 PR/MEN received on October 14, 1969, you kindly transmitted to us, for review and comment in the Bank, two documents relating to the creation of a University in Dahomey.

I am glad to inform you that the Bank will be represented at the meeting scheduled for October 23 and 24 in Paris to discuss this project. Mr. Steuber who is a staff member of our Paris office will have received the necessary instructions in this respect.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Emile Derlin Zinsou  
President of the Republic  
Porto Novo  
Dahomey

MLBazin:sjb

Cleared with and cc: Mr. Stewart (Education Projects)

cc: Mr. Kochman /Ambassador of Dahomey  
Mr. Christoffersen (Office of the President)  
Mr. Lutolf (PMWA)  
Mr. Steuber (Paris Office)  
Mr. Lethem (Education Projects)

OCT 20 1969

Monsieur le Président,

Vous avez bien voulu, par lettre 748/PR/MEN reçue le 14 Octobre courant, nous adresser pour examen et commentaires, deux documents relatifs à la création d'une Université au Dahomey.

Il m'est agréable de vous faire connaître que nous serons en mesure de nous faire représenter à la réunion qui se tiendra à Paris les 23 et 24 Octobre pour discuter de ce projet.

Monsieur Steuber, membre du personnel de notre Bureau de Paris, aura reçu les instructions nécessaires pour assurer cette représentation.

Veillez, Monsieur le Président, agréer les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence Emile-Derlin ZINSOU  
Président de la République  
Porto-Novo  
Dahomey

cleared with and cc: Mr. Stewart (P)  
cc: Mr Christoffersen (Office of the President)  
Mr Lutolf (PMWA)  
Mr Lethem (P)  
Mr Steuber (Paris Office)

cc: Mr Kochman / Ambassador of Dahomey  
ML Bazin: er

487/5/210

October 17, 1969

Dear Mr. Eklund:

Thank you for your letter of October 13 enclosing a copy of the resolution adopted by your Agency's General Conference regarding the financing of nuclear projects. I would be glad to discuss this resolution with you at the time of the ACC meeting, as you suggest. The study you have been asked to prepare is certainly a most interesting, though difficult, one, and if our staff can be of help by providing information and data, or in other ways, we would be glad to cooperate.

As I believe you know, the Bank is fully prepared to consider sympathetically requests for the financing of nuclear energy projects, provided that the project is of priority character, viewed from the standpoint of the economy of the country as a whole, and that it is the most economically advantageous of the various power alternatives available to the country at the time. Indeed, we have recently established a Special Projects Department in the Bank, one of whose functions is to search out and try to develop nuclear power projects which satisfy these criteria. On the other hand, I am sure you will agree that it would be a misallocation of development resources, and a disservice to the member country concerned, were we to finance nuclear energy projects which do not meet the normal tests of economic justification.

I shall look forward to seeing you next week. With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sigvard Eklund  
Director General  
International Atomic Energy Agency  
Kaerntnerring 11  
A-1010, Vienna I, Austria  
RHDemuth:tsb  
October 17, 1969

cc. (2) Office of the President

487/5/209

OCT 17 1969

**Dr. S. Schweizer**  
**Honorary Treasurer**  
**World Wildlife Fund**  
**1110 Morges, Switzerland**

**Dear Dr. Schweizer:**

I am in receipt of your letter dated September 15, 1969 and the attachments. In delaying my reply, I was influenced by the possibility that I might be able to convey some information on the specific matter of the geological surveys which you raised in your letter. The broader geological survey which you refer to has been going on for some time but apparently has no direct connection with the proposed Murchison Falls Power Project. I understand also that contracts for the exploratory drilling and tunnelling work at the proposed site have been awarded and that this work is now proceeding. The Government's final decision on the project would no doubt be dependent on a satisfactory outcome of these tests, which may be completed by the end of the year. In the event that we were to consider financing the project, we would have to be fully satisfied in this regard.

With reference to the points you make about the general attitude of the Uganda Government towards conservation, it is our impression that the Government has already taken some steps which are intended to ensure preservation of the wildlife and natural attractions in the Murchison Falls area. For example, the Government has commissioned studies by experts, including some from abroad, on potential dangers that could result from the project and of the various ways in which these could be minimized or averted. The Government has also decided that, in order to ensure the least disturbance to wildlife, the labor force would live in a new township twenty miles away from the Park. Further, particular attention will be paid to the preservation of visual amenities by landscaping and possibly by regulating the flow of water over the falls.



Dr. S. Schweizer

- 2 -

In our discussions with the Government, we have urged that the final decision on the project should be based on a consideration of all relevant aspects.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

KGVKrishna:bs  
October 16, 1969

487/5/208

OCT 17 1969

Dear Dr. Sarabhai:

I am writing to advise you of my continued interest in the two projects which you mentioned to me when we had lunch together recently. Mr. Duncan Ballantine, the Director of the Bank's Education Projects Department (whom you met while you were here), hopes to visit India in November; if he cannot make the trip himself a senior member of his Department will represent him. I have asked Mr. Ballantine specifically to arrange a meeting with you to discuss ways in which the Bank might be of assistance in regard to the TV satellite project.

So far as the monograph you kindly left with me is concerned, members of the Bank staff have made separate desk studies of the power and fertilizer production aspects of the nuclear power stations described in your monograph. I am enclosing a copy of each of these in the hope that they may be of some value to you. I hope that you will feel free to respond to any of the points made in the staff memoranda. I am very interested in following the course of your further deliberations on this subject, and I would be pleased if you kept me informed of your progress. If there is any way in which the Bank group staff can be of further assistance to you, please let me know.

I enjoyed our meeting and look forward to seeing you again before long.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

Dr. Vilram A. Sarabhai  
Chairman  
Atomic Energy Commission  
Apollo Pier Road  
Bombay 1, India

DADunn/bj

cc: Messrs. Ballentine, Howell/Beach, Liem

**MEMORANDUM ON FERTILIZER ASPECTS OF  
ATOMIC ENERGY COMMISSION (INDIA)  
MONOGRAPH NO. 1, 1969**

The following comments relate exclusively to the possible use of nuclear power in the production of phosphatic and nitrogenous fertilizers as discussed in the AEC Monograph.

**1. Phosphatic Fertilizers**

The principal role of electric power in this industry is in the production of elemental phosphorous from phosphate rock through the electric furnace process which requires about 14,000 kWh per metric ton produced. Significantly, however, the cost of power in this process constitutes only about 15 percent of the total compared to about 60 percent for phosphate rock, silica and coke, clearly the major inputs. Furthermore, the recent reduction in the price of sulphur (from US \$40/mt last year to the current price of US \$25/mt) has made the wet acid process more advantageous vis-a-vis the furnace method in the production of phosphoric acid.

**2. Nitrogenous Fertilizers**

The production costs of ammonia-urea using either electrolytic hydrogen or steam-reforming of naphtha, are compared in the monograph; however there is no indication of the cost of carbon dioxide, a major input in the production of urea by either method. It is worthwhile to note that in the electrolytic process all the carbon dioxide required must be purchased from an outside supplier, whereas in the naphtha reforming method virtually all the carbon dioxide required is generated as a by-product. On the other hand the electrolytic process is advantageous in that (depending upon the cost of power and carbon dioxide), naphtha feedstock may be substituted. Thus in the final analysis, the choice of method will depend upon the relative costs of carbon dioxide, naphtha and electric power.

487/5/206

October 14, 1969

Dear Mr. Boerma:

Thank you for your letter of September 22, inviting me to participate in a panel which will discuss perspectives of international development at a session of the Second World Food Congress on June 22, 1970.

I very much regret that I must decline your invitation. The agricultural sector is, as you know, one to which the World Bank Group has been giving great emphasis. Moreover, I am sure that I would derive both professional and personal enjoyment from participating in the Congress. But, as you will readily appreciate, the month of June, and especially the last part of June, is a particularly busy period in the Bank, because our fiscal year ends on June 30. I feel that I cannot conscientiously absent myself from Washington at that time, since our Board will then be considering a number of important budgetary and financial policy questions.

I trust that the Congress will be a source of satisfaction to its organizers, participants and audience, and that it will have a marked impact upon the Second Development Decade.

Sincerely,

Robert S. McNamara

Mr. A. H. Boerma  
Director-General  
Food and Agriculture Organization  
of the United Nations  
Via delle Terme di Caracalla  
Rome, Italy

SEB/RHD:tsb  
October 13, 1969

cc. (2) to Office of the President

cc. Mr. Consolo

"For Mr. McNamara's Office"

487/5/205

OCT 14 1969

Dear U Thant:

Thank you very much for your letter of October 3, 1969, with which you sent to me the report of the Joint Inspection Unit on the Economic Commission for Asia and the Far East. Although the report does not directly concern Bank activities, we are of course interested in the operations of ECAFE. We will therefore study the report carefully and, if we have any observations on it, we will pass them on to you by the end of this month.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

U Thant  
Secretary-General  
United Nations  
New York, 10017

Cleared with and cc: Mr. Demuth  
cc: Mr. Cargill (with copy of incoming correspondence)  
Mr. Goodman (with copy of incoming correspondence)  
Mr. Consolo  
Central Files with incoming correspondence

EFranco/RHDemuth:mmcd  
October 13, 1969

487/5/204

OCT 13 1969

Dear Mr. Ambassador:

Thank you for your kind letter of September 30 welcoming the cooperation that has been established between our staff and your own in working towards the common objective of the development of the Congo. I can assure you that we ourselves greatly value that cooperation and look forward to its continued fruitfulness. I agree with you that the prospects for an inflow of investment capital are now brighter, while recognizing, as you do, that the provision of finance must be accompanied by solutions to many other problems if it is to lead to positive results.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Sheldon B. Vance  
American Ambassador  
Embassy of the United States of America  
Kinshasa, Democratic Republic of the Congo

JHWilliams:elw

487/5/203

OCT 13 1969

His Excellency  
Dr. Carlos Lleras Restrepo  
President of the Republic of Colombia  
Bogota, D. E., Colombia

Dear President Lleras:

Thank you for your letter of September 5. Before turning to the questions raised in the letter, I want to tell you how much we enjoyed the opportunity to renew acquaintances with members of the Colombian delegation at the Bank's annual meeting and to discuss with them problems of common interest to us all.

We have now received the feasibility study for the paving portion of the proposed Highway Project and for the Barranquilla Bridge, and our review of them so far has not revealed any major problems warranting a delay in the scheduled November-December appraisal or in presentation of the Project to our Board of Directors in the Spring. Dr. Bernardo Garcés has assured us that the amount of final engineering which he had agreed would be ready before appraisal will be completed on time and that he would provide us with the projected highway investment program for the next four years as a basis for our review of the Project.

We have discussed with Dr. Garcés the questions of prequalification of contractors and retroactive financing on the Highway Project. It was agreed during these discussions that prequalification would be waived on the four sectors of the paving program which Dr. Garcés has identified as requiring the initiation of work in November or December to take advantage of the dry season. As for retroactive financing, we will review this question after completion of the project appraisal, probably in December. At that time, we should have full information as to the amount of retroactive financing involved and be able to judge whether or not we can recommend an exception to our general policy.

On the question of a possible Bank loan for public health, I understand fully that it may be very difficult to enter into any specific commitments regarding family planning. If we are to consider a loan for a public health project without such commitments, however, we would not be able to justify it within the framework of current Bank policy, which requires that the public health component of a project bear a

487/5/202

Dr. Lleras

-2-

relationship to the promotion of family planning and that it be essential to the development of a family planning program in a country. Under the circumstances, it appears to me that it is probably best to defer consideration of this project for the present. If circumstances in Colombia change and make it possible to consider this project as presently conceived together with its family planning component or should Bank policy change, this matter can be reconsidered at that time. I wish to assure you at the same time that the Bank mission which visited your country in July has reported favorably on the efforts being undertaken in your country in the promotion of family welfare and responsible parenthood. We wish you every success in your endeavors to help solve this most pressing problem and look forward to being able to assist at a more appropriate time.

I wish also to thank you for informing us of the status of the Government's efforts to increase taxation, to improve public utility rate-making and to eliminate the presently uneconomic exchange rate for domestic fuel.

Finally, let me say how fortunate we feel in the Bank that Edgar Gutiérrez is about to join us as the Director of the Central America and Caribbean Department. I hope that the loss which Colombia will suffer from the departure of this able public servant will be more than compensated by the contribution which I am sure he will make to overall Latin American development.

With best regards

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

GFFlood/KKanagaratnam:iap

October 10, 1969

cc: Messrs. Knapp  
Chadenet  
Alter  
Kanagaratnam  
Frost  
North  
Hawkins/Zaidan  
Flood/DF



407/5/201

OCT 10 1969

Dear Mr. Chairman,

I should like to thank you for your letter of September 30, 1969, and its attached memorandum from the African Group.

You may rest assured that the recommendations put forward in the African memorandum will be carefully studied in the Bank, and I shall send you our comments shortly.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Louis-Pascal Nègre  
Minister of Finance  
of the Republic of Mali  
Chairman of the African Group  
Bamako, Republic of Mali.

XdeLaRenaudière:mb  
cl. and cc: Mr. Chauffournier  
cc: Messrs. El Emary  
Lejeune  
Fowler  
Christoffersen



OFFICE OF THE PRESIDENT

INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D. C. 20433, U. S. A.

487/5/199

OCT 10 1969

Dear Mr. Minister:

You will, no doubt, know that not long ago I circulated to the Executive Directors of the International Development Association a memorandum in which I set out the timetable which I had in mind for the negotiations leading to a Third Replenishment of the resources of the Association (IDA/R69-57 dated September 23, 1969, copy enclosed).

In that memorandum I explained that because of the unexpectedly long delay which had occurred in bringing the Second Replenishment into effect, it would no longer be possible to commit the whole of the funds available to us by June 30th 1970. I therefore proposed to extend by one year the period during which these resources would be committed. It was most important that the Association should be provided with additional commitment authority not later than July 1st 1971. I therefore asked that it be accepted as an objective that arrangements for a Third Replenishment should be negotiated and legislative approval obtained for them not later than June 30th 1971.

Allowing approximately a year for legislative action by Parliaments, agreement between the Part I governments should be obtained not later than June 30th 1970.

To make this possible, an early start to the negotiations will be needed. I am, therefore, writing to ask you to nominate a Deputy to represent you in the negotiations. I shall, no doubt, have to seek the help of Ministers from time to time when issues of particular importance or difficulty arise.

If you would let me know the name of your representative, I will arrange for discussions to begin as soon as possible.

Sincerely,

*Robert S. McNamara*

Robert S. McNamara

His Excellency  
Abdul Rahman Salim Al-Ateeqi  
Minister of Finance and Oil  
P.O. Box 64  
Kuwait, State of Kuwait

*I enjoyed visiting with you at the Annual Meeting. Love R*

487/5/196

October 10, 1969

Dear Mr. Minister:

You will, no doubt, know that not long ago I circulated to the Executive Directors of the International Development Association a memorandum in which I set out the timetable which I had in mind for the negotiations leading to a Third Replenishment of the resources of the Association (IDA/R69-57 dated September 23, 1969, copy enclosed).

In that memorandum I explained that because of the unexpectedly long delay which had occurred in bringing the Second Replenishment into effect, it would no longer be possible to commit the whole of the funds available to us by June 30th 1970. I therefore proposed to extend by one year the period during which these resources would be committed. It was most important that the Association should be provided with additional commitment authority not later than July 1st 1971. I therefore asked that it be accepted as an objective that arrangements for a Third Replenishment should be negotiated and legislative approval obtained for them not later than June 30th 1971.

Allowing approximately a year for legislative action by Parliaments, agreement between the Part I governments should be obtained not later than June 30th 1970.

To make this possible, an early start to the negotiations will be needed. I am, therefore, writing to ask you to nominate a Deputy to represent you in the negotiations. I shall, no doubt, have to seek the help of Ministers from time to time when issues of particular importance or difficulty arise.

If you would let me know the name of your representative, I will arrange for discussions to begin as soon as possible.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
H. J. Witteveen  
Minister of Finance  
22 Kneutardijk  
The Hague, The Netherlands

Copy to Mr. Pieter Liefstinck



INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D. C. 20433, U.S.A.

487/5/191

OFFICE OF THE PRESIDENT

Dear Mr. Chancellor:

You will remember that when I had the pleasure of seeing you before the Annual Meeting I outlined to you the timetable which I had in mind for the negotiations leading to a Third Replenishment of the resources of the International Development Association. This had been set out in a memorandum which I had circulated previously to the Executive Directors (IDA/R69-57 dated September 23, 1969, copy enclosed).

In that memorandum I explained that because of the unexpectedly long delay which had occurred in bringing the Second Replenishment into effect, it would no longer be possible to commit the whole of the funds available to us by June 30th 1970. I therefore proposed to extend by one year the period during which these resources would be committed. It was most important that the Association should be provided with additional commitment authority not later than July 1st 1971. I therefore asked that it be accepted as an objective that arrangements for a Third Replenishment should be negotiated and legislative approval obtained for them not later than June 30th 1971.

Allowing approximately a year for legislative action by Parliaments, agreement between the Part I governments should be obtained not later than June 30th 1970.

To make this possible, an early start to the negotiations will be needed. I am, therefore, writing to ask you to nominate a Deputy to represent you in the negotiations. I shall, no doubt, have to seek the help of Ministers from time to time when issues of particular importance or difficulty arise.

If you would let me know the name of your representative, I will arrange for discussions to begin as soon as possible.

I had a meeting with Mr. Diamond after you had left and had a very useful talk with him.

I am sending a copy of this letter to the Minister of Overseas Development and to the Governor of the Bank of England.

Sincerely,

*Robert S. McNamara*

Robert S. McNamara

The Rt. Hon. Roy Jenkins, M.P.  
Chancellor of the Exchequer  
Treasury Chambers  
Great George Street  
London, S.W.1, England

*I enjoyed our visit last month Roy and will look forward to seeing you in November*  
*Bob*

487/5/189

October 10, 1969

Dear Mr. Secretary:

You will, no doubt, know that not long ago I circulated to the Executive Directors of the International Development Association a memorandum in which I set out the timetable which I had in mind for the negotiations leading to a Third Replenishment of the resources of the Association (IDA/R69-57 dated September 23, 1969, copy enclosed).

In that memorandum I explained that because of the unexpectedly long delay which had occurred in bringing the Second Replenishment into effect, it would no longer be possible to commit the whole of the funds available to us by June 30th 1970. I therefore proposed to extend by one year the period during which these resources would be committed. It was most important that the Association should be provided with additional commitment authority not later than July 1st 1971. I therefore asked that it be accepted as an objective that arrangements for a Third Replenishment should be negotiated and legislative approval obtained for them not later than June 30th 1971.

Allowing approximately a year for legislative action by Parliaments, agreement between the Part I governments should be obtained not later than June 30th 1970.

To make this possible, an early start to the negotiations will be needed. I am, therefore, writing to ask you to nominate a Deputy to represent you in the negotiations. I shall, no doubt, have to seek the help of Ministers from time to time when issues of particular importance or difficulty arise.

If you would let me know the name of your representative, I will arrange for discussions to begin as soon as possible.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
David M. Kennedy  
Secretary of the Treasury  
Treasury Department  
Washington, D.C. 20220

Copy to Mr. Covey T. Oliver

DECLASSIFIED

SEP 10 2012

WBG ARCHIVES

487/5/173

PERSONAL

OCT 9 1969

Mr. Felipe Herrera  
President  
Inter-American Development Bank  
808 17th Street, N.W.  
Washington, D.C. 20577

Dear Felipe:

Thank you very much for your letter of September 30, 1969, and particularly for your warm words about the World Bank's accomplishments during the past fiscal year. I am looking forward, as soon as these rather busy days are over, to seeing you again and exchanging views on all matters of mutual interest as we have done in the past.

Your letter has given me great concern, both in the interest of a continued cordial and close working relationship between our two banks and of a truly effective coordination of our common efforts in assisting Paraguay - or for that matter all of our member countries - in their development process. Therefore, I should like to clarify our position on the specific cases to which you refer, and to comment on some apparent misunderstandings.

The proposed project which your Bank has under consideration is a very substantial one which would require a large contribution of internal resources towards its financing. Its magnitude is in fact such that it raises not only the question of the country's financial resource capacity to undertake it, but more fundamentally the question of its priority within an appropriate development strategy for Paraguay. I understand that there was general agreement in CIAP, based on the last economic review of Paraguay, that during the next four years the Government should attach far greater importance than in the past to channeling resources into the productive sectors and education, and reduce the relative importance of investments in heavy infrastructure, particularly in transportation. We very much share this view, and as you may know, we have agreed with the Paraguayan Government to undertake a thorough review of the transport sector in order to guide the Government in restricting its investments in this sector to the highest priority needs. The UNDP will finance the bulk of the cost of this survey which should get under way early in 1970.

Your institution and we share a common objective in assisting our member countries in the most effective way to mobilize and allocate their limited resources. This, you will agree, requires close coordination among

Mr. Felipe Herrera

- 2 -

the main external lenders. For this very reason we have intensified our contacts at the working level with your Bank and other lending agencies, and we have used a forum like CIAP for a frank interchange of views on all matters which we feel are of interest not only to one, but to all other lending agencies. I assure you that in this interchange we shall at all times welcome and take into full consideration comments regarding the possible effects of our proposed operations upon the plans and programs of other lending agencies.

In the specific case of Paraguay, because of the lack of complete information on the Trans-Chaco Road Project, we have requested your Bank's cooperation in order to enable us to consider all aspects and implications which the proposed project may have, including its possible effect on our own lending program. Given Paraguay's limited resource potential in the coming years, it may very well be that the initiation of a project of the size of the Trans-Chaco Road would preclude other projects for which Paraguay has requested external assistance from going forward at the same time. Hence we see the need for trying to define the investment priorities, and reaching an agreement to this effect between the Paraguayan Government and the main external lenders.

I hope you will agree with me therefore on the need for a full exchange of views on the project between our institutions at the technical level which has already been initiated. I am certain that in this way we will gain a full and mutually satisfactory understanding of the various issues.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Cleared with and cc. Mr. Knapp

cc. Messrs. Wiese  
Lerdau  
Favilla

PRitter:VM



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U.S.A.

487/5/170

OFFICE OF THE PRESIDENT

October 2, 1969

Dear Mike:

I want to put on the record what I have already said to you verbally: that I think your Report is a triumph and that your speech introducing it yesterday was absolutely first rate.

No one but you, I believe, could have produced so excellent a report in so short a time, with the unanimous support of a most distinguished -- and individualistic -- team. I congratulate you, and I am deeply grateful to you for the help you have given me, and all of us concerned with development.

It now remains for us all to work on your report and to make it that turning point in development which I am sure it deserves to be.

Again, my very warmest thanks and admiration.

Sincerely,

A handwritten signature in dark ink, appearing to be "RSM", written over the typed name.

Robert S. McNamara

The Rt. Hon. Lester Pearson  
Room 907  
75 Albert Street  
Ottawa, Canada





INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U.S.A.

487/5/169

OFFICE OF THE PRESIDENT

October 2, 1969

Dear Ed:

Now that the Pearson Report is beginning to take its place in history, and at the center of debate in most countries of the world, I would like to send you my warmest congratulations on a really first class job done in astonishingly short time.

I have heard from Mr. Pearson and many of the other Commissioners how splendidly the Secretariat performed, so let me add, through you, my congratulations and heartfelt thanks to you all.

Sincerely,

A handwritten signature in dark ink, appearing to be "R. McNamara".

Robert S. McNamara

Mr. Edward K. Hamilton  
Commission on International  
Development  
Room 712  
1900 L Street, N.W.  
Washington, D.C.



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U.S.A.

*Chen file*  
*487/5/171*

OFFICE OF THE PRESIDENT

October 1, 1969

Dear Dr. Marjolin:

The publication today of your report, "Partners in Development," is a real triumph of a hard year's work. I hope and believe it will prove to be the turning point in the world aid and development effort.

I would like to thank you most warmly for all the time and effort you have put into the Commission's work, and to congratulate you most sincerely on the result, which should prove of inestimable benefit to that "world community" of which your early chapters speak.

Sincerely,

Robert S. McNamara

Dr. Robert E. Marjolin



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U.S.A.

487/5/168

OFFICE OF THE PRESIDENT

October 1, 1969

Dear Wilfried:

The publication today of your report, "Partners in Development," is a real triumph of a hard year's work. I hope and believe it will prove to be the turning point in the world aid and development effort.

I would like to thank you most warmly for all the time and effort you have put into the Commission's work, and to congratulate you most sincerely on the result, which should prove of inestimable benefit to that "world community" of which your early chapters speak.

Sincerely,

A handwritten signature in cursive script, appearing to read "Bob", is written below the word "Sincerely,".

Robert S. McNamara

Dr. Wilfried Guth



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U. S. A.

487/5/166

OFFICE OF THE PRESIDENT

October 1, 1969

Dear Sir Arthur:

The publication today of your report, "Partners in Development," is a real triumph of a hard year's work. I hope and believe it will prove to be the turning point in the world aid and development effort.

I would like to thank you most warmly for all the time and effort you have put into the Commission's work, and to congratulate you most sincerely on the result, which should prove of inestimable benefit to that "world community" of which your early chapters speak.

Sincerely,

A handwritten signature in cursive script, which appears to read "Bob McNamara".

Robert S. McNamara

Sir W. Arthur Lewis



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U. S. A.

487 / 5 / 165

OFFICE OF THE PRESIDENT

October 1, 1969

Dear Roberto:

The publication today of your report, "Partners in Development," is a real triumph of a hard year's work. I hope and believe it will prove to be the turning point in the world aid and development effort.

I would like to thank you most warmly for all the time and effort you have put into the Commission's work, and to congratulate you most sincerely on the result, which should prove of inestimable benefit to that "world community" of which your early chapters speak.

Sincerely,

A handwritten signature in black ink, appearing to be "R. S. McNamara", is written below the word "Sincerely,".

Robert S. McNamara

Honorable Roberto de Oliveira Campos



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U. S. A.

487/5/164

OFFICE OF THE PRESIDENT

October 1, 1969

Dear Sir Edward:

The publication today of your report, "Partners in Development," is a real triumph of a hard year's work. I hope and believe it will prove to be the turning point in the world aid and development effort.

I would like to thank you most warmly for all the time and effort you have put into the Commission's work, and to congratulate you most sincerely on the result, which should prove of inestimable benefit to that "world community" of which your early chapters speak.

Sincerely,

A handwritten signature in cursive script, which appears to read "Bob McNamara".

Robert S. McNamara

The Rt. Hon. Sir Edward Boyle



INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT  
WASHINGTON, D. C. 20433, U.S.A.

487/5/163

OFFICE OF THE PRESIDENT

October 1, 1969

Dear Dr. Okita:

The publication today of your report, "Partners in Development," is a real triumph of a hard year's work. I hope and believe it will prove to be the turning point in the world aid and development effort.

I would like to thank you most warmly for all the time and effort you have put into the Commission's work, and to congratulate you most sincerely on the result, which should prove of inestimable benefit to that "world community" of which your early chapters speak.

Sincerely,

A handwritten signature in cursive script, which reads "Robert S. McNamara".

Robert S. McNamara

Dr. Saburo Okita

487/5/162

October 1, 1969

Mr. Paul G. Hoffman  
Administrator  
United Nations Development Programme  
United Nations, New York 10017

Dear Paul:

Thank you for your letter of September 18. I appreciate greatly your warm and prompt reaction to the plan for a program of regular comprehensive World Bank economic missions to developing countries, and your readiness to associate the UNDP with the program. When you refer to "a coordinated development effort" in these countries, you put your finger precisely on the principal objective of the program which we hope to carry out in cooperation with you and with our colleagues in FAO, ILO, WHO and Unesco. I believe you know that each of those agencies has also responded favorably.

I am in full agreement with your suggestion that in most cases UNDP's contribution might most effectively be made by associating the UNDP Resident Representative with the work of the mission. In practice, as I see it, the Resident Representative would work alongside of the members of the mission in preparing the draft of the mission's report, the Resident Representative to be concerned specifically with the technical assistance and pre-investment aspects. No doubt in many cases the mission would also seek the Resident Representative's contribution to other aspects of the report, drawing upon his experience and knowledge of the country. In performing this work, the Resident Representative would, as you say, necessarily operate under the over-all guidance and supervision of the Chief of the Bank mission. I am sure you will agree that it would be best, within these general guidelines which have been agreed between us, to leave the details of association to be worked out in the light of the experience we gain in specific cases.

Within the near future we expect to send to you and to the specialized agencies which will be cooperating with us a list of the missions we plan to mount within the next 12 months. We

X



Mr. Paul G. Hoffman

- 2 -

October 1, 1969

would hope, thereafter, to send you periodic forecasts of the mission schedule.

I look forward to this new aspect of the cooperative relationship between the UNDP and the Bank. It will, I feel sure, enable both our organizations to achieve more effectively the purposes for which they were established and to be of increasing help to the developing countries.

Sincerely,

Robert S. McNamara

SEB:RHD:tf

October 1, 1969

Cleared with and cc: Messrs. Chadenet and Kamarck

cc: President's Council and Area and Project Department Directors

Copy for President's Office ✓