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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

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McNamara Papers

Maddox chronological file, 1979 (Jan. - June)

Vol 17

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IPA Chronological files (outgoing) - Chrons 17

DECLASSIFIED
WBG Archives

494 12/173

JUN 28 1979

Dear Mr. Rose:

Thank you for your letter graciously renewing an invitation to speak at Stockton State College during the coming academic year.

Unhappily, I will again have to decline. The problem is my schedule which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near and this makes it extremely difficult for me to accept outside engagements.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Michael J. Rose
Director, Performing Arts Center
Stockton State College
Pomona, New Jersey 08240

JLMaddux:mwn
June 26, 1979

1.1 Stockton St. College
Rose, M.

494/2/192

JUN 28 1979

Dear Gilbert:

Thank you for your letter and its generous comments.

I appreciate the importance of the questions you have asked and hope you will understand that it is not possible in the short space of a letter to discuss such complex issues as the SALT II agreement.

With the thought that you may find it interesting, I am enclosing a copy of a recent address I gave at the University of Chicago which touches on some of the issues you have raised. Also enclosed is the autographed picture you requested.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gilbert Katz
439 Washington St.
Brookline, Massachusetts 02146

JLMaddux:mwm
June 27, 1979

4.11 Katz, G.

494 12/11/79

JUN 28 1979

Dear Ms. Elling:

Thank you for your letter and its warm invitation to speak at the Law Day dinner on May 1, 1980.

Unhappily, I will have to decline. The problem is my schedule which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near and this makes it extremely difficult for me to accept outside engagements.

I do hope that you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Lynn M. Elling
President
United Nations Association Minnesota
1026 Nicollet Mall
Minneapolis, Minnesota 55403

JLMaddux:mwm
June 26, 1979

1.1 UN Assoc. Minnesota
Elling, L.

494/2/mo

JUN 28 1979

Dear Ms. Hunter:

Thank you for your letter and its generous comments about my address at the University of Chicago.

I am enclosing copies of that speech and the one I delivered in Montreal in 1966.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Celia M. Hunter
Backwoods Trail
Star Rt. #20972
Fairbanks, Alaska 99701

JLMaddux:mwm
June 27, 1979

3.1 Hunter, C.

hgh 12/109

JUN 28 1979

Dear Mrs. Patterson:

Thank you for your letter and its generous comments on my recent address at the University of Chicago.

In the event you may not have seen the full text, I enclose a copy.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Chester M. Patterson, Jr.
Apartado 8-4480
San Jose
Costa Rica

JIMaddux:mwm
June 26, 1979

3.1 Patterson, C.

494/2/108

JUN 28 1979

Dear Mr. Linck:

Thank you for your letter and its generous comments.

Unfortunately, the project you have described lies outside the scope of the World Bank's activities. But, I appreciate having your views, and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Stephen Linck
The Linck Organization
721 Timmers Lane
Appleton, Wisconsin 54911

JLMaddux:mwm
June 25, 1979

3.1 Linck, A.

494/2/107

JUN 28 1979

Dear Mr. Hein:

Thank you for your letter and its warm invitation to give an address at the University of Nebraska at Omaha sometime during the coming academic year.

Unhappily, I will have to decline. The problem is my schedule which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near and this makes it extremely difficult for me to accept outside engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles R. Hein
Executive Assistant
to the Chancellor and
Director, University Relations
The University of Nebraska at Omaha
Box 688
Omaha, Nebraska 68101

JLMaddux:mwm
June 26, 1979

1.1 Univ. of Nebraska
Hein, C.

494/2/106

JUN 28 1979

Dear Mr. Rawson:

Thank you for your letter and its generous comments about my address at the University of Chicago, and for the interesting enclosure describing the work of the World Federalists Association.

I appreciate having your views and it was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edward Rawson
Administrative Director
World Federalists Association
P.O. Box 32312
Washington, D.C. 20007

JLMaddux:mmm
June 27, 1979

3.1 Rawson, E.

494/2/105

JUN 26 1979

Dear Dr. Halan:

Thank you for your letter requesting an interview to present a copy of your research study, Poverty in the USA.

I appreciate your thinking of me and regret that pressures on my schedule here, compounded by a heavy schedule of travel to our developing member countries, will not make it possible for me to meet you personally. I would, however, be glad to have a copy of your study if you wish to send it along.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Y. C. Halan
116 B, MIG DDA Flats
Rajouri Garden
New Delhi 110027
India

JLMaddux:mwm
June 22, 1979

4.14 Halan, Y.

49h/2/1904

JUN 26 1979

Dear Mr. Miller:

Thank you for your letter and its generous comments on my address at the University of Chicago.

Your proposal for "We the People '91" is an interesting one, and I regret that the pressures of my schedule here, compounded by frequent trips abroad, will not make it possible for me to meet with you personally.

I appreciate the importance of your project, but in my present position as an international civil servant, heading a specialized U.N. agency with 134 member countries, it would not be appropriate for me to serve on the advisory steering committee for a specifically national effort of this kind, despite its obvious merits.

I do hope you will understand, and please accept my warm best wishes for the success of your work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Vernon F. Miller
Director, We The People '91
6017 North Sixth Street
Arlington, Virginia 22203

JLMaddux:mwm
June 25, 1979

4.14 Miller, V.

494/2/1103

JUN 26 1979

Dear Professor Langley:

Thank you for your letter and its generous comment about my address at the University of Chicago. A copy of the full text is enclosed.

Also enclosed are a few booklets describing our activities in rural development, and we will be glad to add your name to our mailing list.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. W. E. Langley
Professor, Political Science
Boston State College
625 Huntington Avenue
Boston, Massachusetts 02115

JLMaddux:mwm
June 25, 1979

494 12 / 102

JUN 26 1979

Dear Professor Robinson:

Thank you for your letter requesting my comments in connection with your forthcoming biography of A.J. Muste.

I appreciate the importance of your research and regret having to decline. In my present position as an international civil servant, heading a U.N. development agency with 134 member nations, it would be inappropriate for me to comment on past or present military policies of any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of your book.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Jo Ann O. Robinson
Department of History
Morgan State University
Cold Spring Lane and Hillen Road
Baltimore, Maryland 21239

JLMaddux:mwm
June 25, 1979

2.7 Robinson, J.

494 k 101

JUN 25 1979

Dear Bill:

Thank you for your letter concerning the prospective publication of U.S. International. It can perform a very useful service. The American businessman, like many others, needs a better flow of information on trade opportunities around the world, and I am impressed with the staff you have brought together. I am particularly glad that you are bringing in a professional development journalist like Anthony Samson who, in the last few months, has been doing some very useful work for the Brandt Commission.

But while I'm delighted that you are taking on this task, it would be inappropriate for me as president of an international organization such as the Bank to make a public endorsement of a particular national and commercial magazine. I do hope you will understand. Needless to say, I would be happy to make available to you and your staff such information as the Bank may be able to provide. There are a number of items -- the economic reports we make public on individual countries, for example, and other public information on international business opportunities which deserve greater circulation -- which you might find helpful. If you are interested in pursuing this suggestion, please contact John E. Merriam, the Bank Director of Information.

It was good of you to write, and please accept my warm personal wishes for your success in this venture.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. William Atwood
Chairman of the Board
Newsday
Long Island, New York

JEM:tbs

cc: Mr. Wm. Clark
Mr. J. Maddux

494/2/1900

JUN 25 1979

Dear Mr. Snee:

Thank you for your letter and its generous comment on my recent speech at the University of Chicago. As requested, here is a copy of the full text.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jack Snee
Associate Editor
Daily News
220 East 42nd Street
New York, N. Y. 10017

JLMaddux:mwm
June 22, 1979

3.1 Snee, J.

494/2/99

JUN 25 1979

Dear Mr. Kayat:

Thank you for your letter informing me that as a past recipient of the Tun Abdul Razak Award I am entitled to nominate a candidate for the award to be made in 1980.

I would, accordingly, like to nominate Mother Teresa of Calcutta for the Tun Abdul Razak International Award.

Many public personalities -- government officials, diplomats, members of international communities, and others -- advance the cause of international understanding and deserve recognition. But I believe Mother Teresa merits the unique honor of the Tun Abdul Razak Award because she advances international understanding in the most fundamental way possible: by her extraordinary reaffirmation of the inviolability of human dignity.

She does this by serving the needs of the absolute poor -- the poor who are so disadvantaged that they have nowhere else to turn. She serves them irrespective of their religion, their race, their nationality, or their political beliefs. She serves them simply because of their intrinsic worth as individual human beings.

Her work is not sentimental. It is realistic and effective. And it is expanding. A growing number of others around the world -- in an international ecumenical association, the Co-Workers of Mother Teresa -- are undertaking similar efforts under her inspiration.

But more important than the organizational structure of her work is the message it conveys: that genuine peace and international understanding is not the mere absence of hostilities, but rather the tranquility that arises out of a social order in which individuals treat one another with justice and compassion. The long history of human hostility suggests that without greater recognition of that fact -- a fact which Mother Teresa's concern for the absolute poor so strikingly illustrates -- the prospects for true international understanding will remain perilously fragile.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Onn bin Kayat
Secretary/Treasurer
Sekretariat
Lembaga Pemegang Amanah
Yayasan Tun Razak
d/a Bahagia Pentadbiran
Perbendaharaan
Kuala Lumpur

JLMaddux:mwm
June 22, 1979

494/2/38

JUN 19 1979

Dear Mr. Turck:

Thank you for your warm letter and its generous comments about my address at the University of Chicago.

Under separate cover we are sending you a supply of the full text which has just been printed.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles J. Turck
1111 Arlington Boulevard
Madison Building No. 430
Arlington, Virginia 22209

JLMaddux:mwm
June 18, 1979

3.1 Turck, C.

Sent 25 copies 6-18-79

494/2/37

JUN 18 1979

Dear Dean Edmunds:

Thank you for your letter and the generous comments about Dr. Ter Weele's presentations on the World Bank to your Graduate Seminar and to the School of Education. I am delighted to hear that you and the students found his talks so useful.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Stahrl W. Edmunds
Dean
Graduate School of Administration
University of California, Riverside
Riverside, California 92521

JLMaddux:mwm
June 15, 1979

cc: Dr. Ter Weele

494/2/96

JUN 18 1979

Dear Mr. Ferrari:

Thank you for your card and its very generous comments on my recent address at the University of Chicago.

With the thought that you might find it interesting, I have enclosed a copy of the full text.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. O. Ferrari
2808 Nevin Ave.
Richmond, California 94804

JLMaddux:mwm
June 14, 1979

3.1 Ferrari, O.

494/2/95

JUN 18 1979

Dear Professor Smylie:

Thank you for your letter and its generous comments. A copy of my address at the University of Chicago is enclosed.

It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Professor James H. Smylie
Union Theological Seminary in Virginia
3401 Brook Road
Richmond, Virginia 23227

JLMaddux:mwm
June 14, 1979

3.1 Smylie, J.

494/2/94

JUN 18 1979

Dear Mr. Neckerman:

Thank you for your letter about my address
at the University of Chicago.

I appreciate having your views, and it was
thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George Neckerman
4814 Bayfield Terrace
Madison, Wisconsin 53705

3.1 Neckerman, G.

JLMaddux:mwm
June 15, 1979

494/2/93

JUN 18 1979

Dear Professor Bard:

Thank you for your letter and its interesting enclosure.

I appreciate having your views, and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Robert L. Bard
School of Law
The University of Connecticut
West Hartford, Connecticut 06117

JLMaddux:mwm
June 15, 1979

3.1 Bard, R.

694/2 1972

JUN 18 1979

Dear Ms. Derstine:

Thank you for your letter and its warm invitation to address the Provident National Bank's Forum next fall.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

As you may know, the Bank does have a speakers program. If you are interested in having a member of our staff speak to your group, Mr. Paul Danquah will be happy to make the necessary arrangements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Suzanne Derstine
Public Relations Manager
The Provident National Bank
1700 Sansom Street
P.O. Box 7648
Philadelphia, Pennsylvania 19101

JLMaddux:mwm
June 15, 1979

1.1 Provident National Bank
Derstine, S.

cc: Mr. Danquah

494/2 191

JUN 18 1979

Dear Reverend Adams:

Thank you for your generous comments about my speech at the University of Chicago, and for your warm invitation to speak in Atlanta.

Unhappily, I will have to decline. The problem is my schedule which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near and this makes it extremely difficult for me to accept outside engagements. I do hope that you will understand.

With the thought that you may find it interesting, I am enclosing a copy of the full text of my address. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Reverend Joanna Adams
Associate Pastor
Central Presbyterian Church
201 Washington Street, S.W.
Atlanta, Georgia 30303

JLMaddux:mwm
June 15, 1979

1.1 Central Presbyterian Church
Adams, J.

494/2/90

JUN 18 1979

Dear Sister Blewett:

Thank you for your letter about my speech
at the University of Chicago.

I appreciate having your views, and it
was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Sister Jane Blewett
Staff Associate
Center of Concern
3700 13th Street, N.E.
Washington, D.C. 20017

JLMaddux:mwm
June 15, 1979

3.1 Blewett, J.

434/2 183

JUN 18 1979

Dear Mr. Wiebe:

Thank you for your letter and its generous comments about my Chicago address. A copy of the full text is enclosed.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. O. R. Wiebe
Western Farmers Association
201 Elliott Avenue, W.
Seattle, Washington 98119

JLMaddux:mwm
June 15, 1979

3.1 Wiebe, O.

494/2/88

JUN 18 1979

Dear Mr. Starr:

Thank your letter and the copy of your address to the American Nuclear Society.

It was very kind of you to send it along, and I appreciate having your views.

With the thought that you may find it interesting, I am enclosing the full text of my Chicago speech.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Chauncey Starr
Vice Chairman
Electric Power Research Institute
P.O. Box 10412
Palo Alto, California 94303

JLMaddux:mwm
June 15, 1979

3.1 Starr, C.

u34/2 /87

AUG 8 1979

Dear Dr. Ray:

Thank you for your warm letter, and the
copy of your What Mankind Must Do.

I appreciate having your views, and it
was very good of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. S. K. Ray
29/1/1 Umesh Banerjee Lane
Howrah - 711101
India

JMaddux: ar
6/8/79

494/2/86

JUN 8 1979

Dear Mr. Bongiovanni:

Thank you for your letter, and its warm invitation on behalf of the Harvard Business School International Affairs Council to address the Business School community sometime next spring.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand. It was kind of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

JMaddux:ar
6/8/79

Mr. Francesco M. Bongiovanni
President
H.B.S. International Affairs Council
Kresge Hall 131
Soldiers Field
Boston, Massachusetts 02163

JMaddux:ar
6/8/79

434/2/85

JUN 8 1979

Dear Professor Dale:

Thank you for your letter and its generous comment on my recent speech at the University of Chicago. A copy is enclosed.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

Mr. Edgar Dale
Professor Emeritus
The Ohio State University
121 Ramseyer Hall
29 West Woodruff Avenue
Columbus, Ohio 43210

JMaddux:ar
6/8/79

494 (2) 84

JUN 8 1979

Dear Professor Ehlers:

Thank you for your generous comments on my recent speech at the University of Chicago. The full text is enclosed.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

Mr. Vernon J. Ehlers, Chairman
Professor of Physics
Calvin College
Department of Physics
Grand Rapids, Michigan 49506

JLMaddux/mk-
June 7, 1979

1.1 Calvin College
Ehlers, V.J.

494/2/83

JUN 8 1979

Dear Professor Tam:

Thank you for your generous comments on my recent speech at the University of Chicago. The full text is enclosed.

It was kind of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

Mr. David Tam
Asst Professor of Biblical
and Theological Studies
Gordon College
Grapevine Road
Wenham, Mass. 01984

JLMaddux/mk-
June 7, 1979

1.1 Gordon College
Tam, D.

434/2/82

JUN 8 1979

Dear Professor McGregor:

Thank you for your generous comments on my recent speech at the University of Chicago. The full text is enclosed.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

Mr. Eugene B. McGregor
Associate Professor
Indiana University
School of Public & Environmental Affairs
400 E. Seventh Street
Bloomington, Indiana 47405

JLMaddux/mk-
June 7, 1979

1.1 Indiana University
McGregor, E.B.

494/2/81

JUN 8 1979

Dear Mr. Posey:

Thank you for your generous comments on my recent speech at the University of Chicago. The full text is enclosed.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Encl.

Mr. Rollin B. Posey
217 Bird Key Drive
Sarasota, Florida 33577

JLMaddux/mk-
June 7, 1979

1.1 Posey, R.B.

hgh/2/80

JUN 8 1979

Dear Mr. Gottlieb:

Thank you for your letter, and its invitation to address the Third Biennial Woodlands Conference on the topic "The United States Transition in Global Perspective" in late October.

I appreciate your thinking of me in this connection, and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David Gottlieb
Chief Administrator
The Third Biennial Woodlands
Conference on Growth Policy
The University of Houston System, 312 CO
Houston, Texas 77004

JLMaddux/mk-
June 7, 1979

1.1 University of Houston System
Gottlieb, D.

4 04/2/79

JUN 7 1979

Dear Rabbi Lazon:

Thank you for your letter and its generous comments on my recent address in Chicago.

With the thought that you may find it interesting, I am enclosing a copy of the full text of my remarks.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

JMaddux:ar
June 6, 1979

Rabbi Morris S. Lazon
241 West Indies Drive
Palm Beach, Florida 33480

JMaddux:ar
June 6, 1979

u 94/2/78

JUN 7 1979

Dear Mr. Bell:

Thank you for your letter and its warm invitation to address the International Banking Summer School in Banff in September of 1980.

I appreciate your thinking of me in this connection, and regret that I must decline. Our own Annual Meeting of the Board of Governors takes place about that time, and it will not be possible for me to join you. I do hope you will understand.

Please accept my best wishes for the continued success of the I.B.S.S. It was very kind of you to write.

Sincerely,

Robert S. McNamara

Mr. J.A.G. Bell
The Canadian Bankers' Association
P.O. Box 282
Toronto Dominion Centre
Toronto, Ontario M5K 1K2
Canada

JMaddux:ar
6/6/79

494/2/77

JUN 7 1979

Dear Mr. Onu:

Thank you for your letter and its generous comments.

In accord with your request, I have enclosed a copy of the full text of my remarks at the University of Chicago.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Christopher Onu
1112 9th Street, #43
Albany, CA 94710

JLMaddux:ls
June 5, 1979

494/2/76

JUN 6 1979

Dear Mr. Crystal:

Thank you for your letter and its generous comments about my University of Chicago speech.

I am enclosing a copy of this speech and you may, of course, reprint excerpts in The Reporter. However, I would appreciate receiving a copy of the issue in which the reprint appears.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Daniel Crystal
Associate Editor
The Reporter
Passaic County Bar Association
County Court House, Room 212
Hamilton Street
Paterson, N.J. 07505

JLMaddux:ls
May 30, 1979

6/4/2/75

JUN 5 1979

Dear Mr. Hadd:

Thank you for your letter, and the copy of your book, Evolution: Reconciling the Controversy.

I appreciate having your views, and it was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John R. Hadd
4914 North 25th Street
Arlington, Virginia 22207

JMaddux:ar
6/5/79

494/2/74

JUN 5 1979

Dear Mr. Orban:

Thank you for your letter regarding the
Trigger Price Mechanism in steel.

I appreciate having your views, and it
was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. K. Orban
American Institute for
Imported Steel, Inc.
420 Lexington Avenue
New York, N. Y. 10017

JMaddux:ar
6/5/79

494 12/73

JUN 5 1979

Dear Paul:

Thank you for your generous remarks regarding my address to UNCTAD, as well as the text of your speech to the Exporters Association in Lima.

It was very good of you to send it along.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul Rosenstein-Rodan
Boston University
Center for Latin American
Development Studies
745 Commonwealth Avenue
Boston, Massachusetts 02215

JMaddux:ar
6/5/79

494/2/72

JUN 5 1979

Dear Ms. Adams:

Thank you for your letter, and its kind invitation to comment on the recent book, The Price of Defense.

I appreciate your thinking of me in this connection, and regret that a heavy schedule of commitments over the next several months will not make it possible for me to accept.

I do hope you will understand. It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Ruth Adams
Editor
The Bulletin of Atomic Scientists
1020-24 East 58th Street
Chicago, Illinois 60637

JMaddux:ar
6/5/79

694/2/71

JUN 5 1979

Dear Professor McGarrah:

Thank you for your letter, and its interesting enclosure. I appreciate having your views, and it was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Robert E. McGarrah
Department of Management
School of Business Administration
University of Massachusetts
Amherst, Massachusetts 01003

JMaddux:ar
6/5/79

494/2/70

JUN 5 1979

Dear Judge Capshaw:

Thank you for your letter regarding my recent address at the University of Chicago, and the request for information that would be useful in speaking on the development issue.

Under separate cover I am sending you some material which I hope you may find useful.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Tom D. Capshaw
Bureau of Hearings and Appeals
Federal Building
Evansville, Indiana 47708

JMaddux:ar
5/6/79

494 (2/69)

JUN 5 1979

Dear Bill:

Miss Marie Joelle Aiech has written to me of her interest in employment in our Paris Office, enclosing your letter of recommendation to me.

We have asked a member of our Recruitment Unit in Paris to call Miss Aiech to discuss her interest. I understand that we do not have any openings at the moment, but we will advise her whether there may be any prospects for the future.

It was good to hear from you.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. J. Cleveland, Jr.
State of Louisiana
Office of the Governor
P.O. Box 44095
Baton Rouge, LA 70804

cc: Mr. Chaparro (Further to my telex of June 1st)
Mr. McNamara's Office
PMD Front Office (Log No. 40339)

Cleared by Mr. Pollan

FGS:psd (June 4, 1979)

494/2/68

May 31, 1979

Dear Mr. Fountain:

Your letter of May 9, inviting me to speak before the Student Legal Forum in Charlottesville was awaiting me on my return from a visit to Asia; therefore, this tardy reply for which I apologize.

I appreciate your thinking of me in this connection and I genuinely regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my outside engagements almost exclusively to official United Nations and World Bank meetings. As it happens, our own Annual Meetings will be held in Yugoslavia during the first week of October, coinciding with the dates you suggest in your letter.

I wish my response could be otherwise.

Sincerely,

Robert S. McNamara

Mr. Darryl K. Fountain
President, The Student Legal Forum
University of Virginia
School of Law
Charlottesville, Virginia 22901

B.
BMM:bmm

MAY 21 1978

494/2/67

Dear Governor Vincent:

Thank you for your letter and its warm invitation to attend the ceremonies marking the 20th Anniversary of the Central Bank at the end of June.

It was most kind of you to think of me in this connection, and I am sorry that previous commitments for that period will not make it possible for me to join you.

Please do accept my warmest congratulations on the completion of the first twenty years of service by the Bank to the nation, and my very best wishes for the future.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. O. Ola. Vincent
Governor
Central Bank of Nigeria
Tinubu Square
P.M.B. 12194
Lagos, Nigeria

JLMaddux:asr
May 16, 1979

1.1 Central Bank of Nigeria
Vincent, O.O.

494/2/66

MAY 21 1978

Dear Dr. Kaplan:

Thank you for your letter, which arrived here while I was on a trip abroad.

Next time you plan to be in Washington, call my office and let us see if a mutually satisfactory time for a meeting can be arranged.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Martin M. Kaplan
Director-General
Pugwash Conferences on Science and World Affairs
11A, Avenue de la Paix
1202 Geneva
Switzerland

JLMaddux/mk-
May 16, 1979

XWZ

494/2/65

MAY 7 1979

Dear Ms. Swan:

Thank you for your letter and its warm invitation to participate in the 1980 International Theme Seminar in New York next February.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my outside engagements almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Suzanne M. Swan
President
AIESEC Congress '80, Inc.
c/o Arthur Andersen & Co.
69 West Washington Street
Chicago, Illinois 60602

JLMaddux:asr

1.1 Internat'l Theme Seminar AIESEC
Swan, Suzanne

MAY 3 1979

434/2/64

Dear General Cleland:

Thank you for your letter, which arrived while I was out of the city, and its warm invitation to participate in an informal discussion with the Crisis Planning and Assessment Group on May 7.

Unhappily, I will have to decline. The problem is my schedule, which involves a great deal of travel to our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near and this makes it virtually impossible to accept outside engagements. I do hope you will understand.

I appreciate your thinking of me, and it was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

General John R. D. Cleland
Vice Director
Plans and Policy Directorate
The Joint Chiefs of Staff
Washington, D.C. 20301

JMaddox:ar

494/2/63

MAY 3 1979

Dear Mr. Benarey:

Thank you for your letter requesting an appointment sometime towards the middle or end of May.

As I will be traveling abroad during that period, I suggest that you contact Mr. Warren C. Baum, our Vice President of the Central Projects Staff, when you arrive in Washington. He can be reached on [202] 477-2747.

It was thoughtful of you to write.

Sincerely,


(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry A. Benarey M.Sc.
Mitglied der Geschäftsleitung
Frankfurter Institut für Management GmbH
6000 Frankfurt am Main 1
Kronberger Strasse 49
Federal Republic of Germany

JLMaddux:mwm
May 2, 1979

4.14 Benarey, H.

cc: Mr. Baum 

HENRY A. BENAREY M. Sc.
Mitglied der Geschäftsleitung
des Frankfurter Instituts
für Management GmbH

*Suggest, he see
Mr. [unclear] - draft reply
(Don't betraying)*
[Signature]

6000 Frankfurt am Main 1
Kronberger Straße 49
Telefon (0611) 724453/727110

Robert McNamara, Esq.,
President
World Bank
2412 Tracy Place N.W.
Washington D.C. 2008
U.S.A.

Frankfurt am Main, 17.4.1979
HB/dh

Dear Mr. McNamara,

our first contact goes way back to the time when I was senior consultant staff member of the U.S.O.M., in the Middle East as well as Government, and U.N.-advisor to the I.L.O. T.A., Geneva.

Ever since, my interest was designed towards the improvement of the infrastructure of the Third-World-Countries, especially those in development stage.

As senior advisor to the Austrian National Industry, I am particularly interested to negotiate at top level in the World Bank, and other agencies in the U.S.A., to bring Austrian know-how, and equipment to development countries.

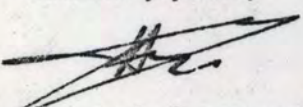
I know how much you yourself are engaged in this field, and I would therefore thank you to give me a date towards the middle or end of May.

A Boardmember of the Austrian Government Industry, and myself would visit you then in order to hear what we could do to improve conditions in those countries. We are particularly interested to build large plants to process inland raw materials, to bring export-earnings in those countries

In case you yourself could not find time, even for a few minutes, please advise us, who could be of help.

However, looking forward to seeing you, I remain,

sincerely yours,


Henry A. Benarey M.Sc.

484/2/62

APR 13 1979

Dear Mr. Floyd:

Thank you for your letter and its generous comments. The photograph you requested is enclosed.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Perry Floyd
Assistant to Congressman Frost
U.S. House of Representatives
1238 Longworth House Office Building
Washington, D.C. 20515

JLMaddux:mwm
April 11, 1979

4.11 Floyd, P.

494/2/61

APR 13 1979

Dear Mr. Smylie:

Thank you for your letter and its warm invitation to participate in the next meeting of the Task Force on Peace-Making and U.S. Foreign Policy here in Washington on May 3rd or 4th.

It was good of you to invite me, and I regret that previous commitments for that period will not make it possible for me to join you.

Please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert F. Smylie
The United Presbyterian Church
475 Riverside Drive
Room 1020
New York, N. Y. 10027

JLMaddux:mwm
April 11, 1979

1.1 Presbyterian Church
Smylie, R.

494/2/60

APR 9 1979

Dear Mr. Reimann:

Thank you for your letter requesting an interview in connection with your forthcoming book, The Impotence of the Mighty.

I appreciate the importance of your research, and regret that due to pressures on my schedule here, compounded by very heavy travel commitments to our developing member countries over the next several months, it will just not be possible for me to accede to your request.

It was good of you to write, and please accept my best wishes for the success of your project.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Guenter Reimann
Editor and Publisher
International Reports
200 Park Avenue South
New York, N. Y. 10003

JLMaddux:mwm

4.14 Reimann, G.

49 4/2/59

MAR 30 1979

Dear Mr. Kassof:

Thank you for your letter and its warm invitation to participate in a Conference on Scholarly Exchanges with the USSR and Eastern Europe next May 10 to 13 here in Washington.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by frequent travel to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Allen H. Kassof
Executive Director
International Research & Exchanges Board
655 Third Avenue
New York, N. Y. 10017

JLMaddux:mwm
March 29, 1979

1.1 Int. Res. & Exchanges Board
Kassof, A.

494/2/58

MAR 30 1979

Dear Mr. Brooks:

Thank you for your letter and its warm invitation to participate in a panel discussion of Private Enterprise and the Allocation of World Resources, in Cincinnati next October.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Harry F. Brooks
Director
Center for Management Services
School of Business Administration
103 Laws Hall
Miami University
Oxford, Ohio 45056

JLMaddux:mwm
March 28, 1979

1.1 Miami University
Brooks, H.

494/2/57

MAR 22 1979

Dear Mr. Paton:

Thank you for your letter and its warm invitation to speak at the opening session of the 4th International Congress on Farm Management near Jerusalem in June 1980.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating Congress.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Frank Paton
c/o Mr. E. Yitzhaki
Agricultural Counsellor
Israeli Embassy
2 Palace Green
London W8 4QB
England

JLMaddux:mwm
March 20, 1979

1.1 Int'l Cong. on Farm Mgmt.
Paton, F.

494/2/56

March 20, 1979

Dear Barney:

I have been caught up in a particularly heavy travel schedule these past weeks, and have not had the chance to tell you how much I appreciate the work that you and Ronald Freedman did in reviewing the Bank's implementation of the recommendations of the External Advisory Panel on Population. I am of course encouraged that you feel that we have made progress on some of the recommendations, and we are going to try to renew our efforts on others.

We have distributed the report very widely in the Bank, and it is receiving close attention not only by the staff, but by the Executive Directors as well.

I want to thank you, too, for the excellent background paper on population that you and your colleagues prepared for the upcoming Bellagio Conference. I found it so useful that I asked the Rockefeller Foundation's permission to circulate it here both to the President's Council, and to the Board.

With warm personal regards,

Sincerely,

Robert S. McNamara

Dr. Bernard Berelson
Office of Population Research
Princeton University
Princeton, New Jersey 08540

JLMaddux:CKKoch'Weser:ml

494/2/55

MAR 20 1979

Dear Paul:

Thank you for your letter and its warm invitation to speak at the Worldwide Lawyers Conference at Coronado next December.

Unhappily, due to a scheduled trip to Africa during that period, I am going to have to decline. I do hope you will understand.

It was very good of you to write, and please convey my appreciation to Mr. Keller for thinking of me in this matter.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Paul Austin
Chairman of the Board
The Coca Cola Company
P.O. Drawer 1734
Atlanta, Georgia 30301

JLMaddux:mwm
March 19, 1979

1.1 Worldwide Lawyers Conf.
Austin, J.

494/2/54

MAR 15 1979

Dear Mr. Allan:

Thank you for your letter and its warm invitation to speak at a symposium on the economics of the future at Yale University next November 19 and 20.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

Robert S. McNamara

Mr. Victor Allan
Executive Secretary
Connecticut Association of Municipal
Development Commissions
210 Washington Street
Hartford, Connecticut 06106

JLMaddux:mwm
March 14, 1979

1.1 Conn. Assn. of Municipal Dev. Comm.
Allan, V.

494/2/53

MAR 14 1979

Dear Mr. Weaver:

Thank you for your letter requesting my comments on your questions concerning the Kennedy and Johnson administrations' Vietnam policies.

I appreciate the importance of your research and regret having to decline. In my present position as an international civil servant, heading a U.N. development agency with 134 member nations, it would be inappropriate for me to comment on past or present military policies of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for the success of your thesis.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Garrett Weaver
603 Fernald
Columbia University
New York, N. Y. 10027

JLMaddux:mwm
March 9, 1979

2.7 Weaver, J.

194/2/52

MAR 14 1979

Dear Mr. Lansdale:

Please accept my warm congratulations on the 75th anniversary of the founding of the Thessalonica Agricultural and Industrial Institute.

The World Bank is pleased to be associated with the work of the school through our lending for agricultural education in Greece.

Rural development is a key issue throughout the developing world, and the need for practical vocational training and effective agricultural extension that can, at low cost and with assured results, assist the small farmer and his family to become more productive is of immense importance.

The school's contribution in this field can serve as a model not only throughout Greece itself but in many other countries that are dealing with these same critical tasks.

Please convey to your Board of Trustees, to the faculty, and to the students themselves my very best wishes for the school's continued success in the future.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bruce M. Lansdale
Director
Thessalonica Agricultural and Industrial Institute
Post Office Box 140
Thessaloniki, Greece

JLMaddux:mwm
March 14, 1979

494/2/51

MAR 6 1979

Dear Mr. Bubb:

Thank you for your letter and the copy
of the Louis Harris survey on health maintenance.

I appreciate your thoughtfulness in
sending it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Harry G. Bubb
President
Pacific Mutual
Newport Beach, California 92660

JLMaddux:mwm
March 5, 1979

3.1 Bubb, H.

494/2/50

MAR 6 1979

Dear Mr. Laufman:

Thank you for your letter and its warm invitation to participate in the Pennsylvania Political Union's annual program in Washington on April 5-6.

I appreciate your thinking of me in this connection and regret that as I will have just returned from a trip, it will not be possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David H. Laufman
President
Pennsylvania Political Union
University of Pennsylvania
Houston Hall
3417 Spruce St.
Philadelphia, Pennsylvania 19104

JLMaddux:mwm
March 5, 1979

1.1 Penn. Political Union
Laufman, D.

2400 Chestnut Street
Apt. #1808
Philadelphia, PA 19103
(215) 561-3585
February 26, 1979

Mr. Robert McNamara
President
International Bank for
Reconstruction & Development
1818 H Street, N.W.
Washington, DC 20433

Dear Mr. McNamara:

I am a graduate student at the University of Pennsylvania's Wharton School. As part of an advanced management program, I wish to interview a top management person in a quasi-governmental organization such as the International Bank for Reconstruction and Development.

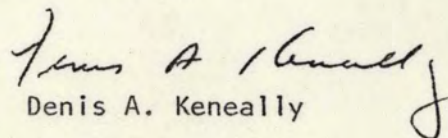
The purpose of the interview will be to learn how you manage to coordinate the wants and desires of the various units of International Bank for Reconstruction and Development in order to achieve a consensus on objectives. Of additional interest would be the methodology you use to make your organization responsive to its environment; how you trade-off the various, and possibly conflicting, demands of external forces; and how you manage to develop the support needed to accomplish your goals.

The interview may be used as source material for my instructor, Dr. Schein's, future book on the political aspects of managing an organization. If you wish, the interview may be done on a "not-for-attribution" basis and the source of the material will remain anonymous.

Even though I realize how great the demands on your time are, I still hope that you will allow me time to record your insights on the informal aspects of management to aid in developing this branch of the science of organizational behavior.

I will call you next week to arrange an appointment if your decision is affirmative. Thank you.

Sincerely,


Denis A. Keneally

March 5, 1979

494/2/49

Dear Mr. Keneally:

Mr. McNamara has asked me to thank you for your letter requesting an interview in connection with your study of organizational management.

He appreciates the importance of your research, and regrets that pressures on his schedule, compounded by frequent travel to our developing member countries, just do not make it possible for him to see you personally.

He does hope you will understand, and sends his best wishes for the success of your project.

Sincerely,

John L. Maddux

Mr. Denis A. Keneally
2400 Chestnut Street
Apt. #1808
Philadelphia, Pennsylvania 19103

JLMaddux:mwm

4.14 Keneally, D.

OFFICIAL FILE COPY

494/2/48

MAR 2 1979

Dear Ms. Simon:

Thank you for your letter and its warm invitation to participate in your American History telecourse, "America: The Second Century."

I appreciate the importance of your project and regret having to decline. In my present position as an international civil servant heading a specialized U.N. agency with 134 member governments, it would be inappropriate for me to comment on past or present foreign policies of any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the program's success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Cherie Simon
ITV Telecourse Producer
Instructional Television Center
Dallas County Community College District
12600 Abrams Road
Dallas, Texas 75243

JLMaddux:mwm
February 28, 1979

4.14 Instructuional Television Center
Simon, C.

494/2/47

MAR 2 1979

Dear Mr. Bogsch:

I have received your kind invitation to the dinner for ACC participants and their wives for which you will be host on Monday, April 2. Because I shall not be attending the April session of the ACC I must, to my regret, decline. I am sorry not to be able to join you and my colleagues on what I am sure will be a very pleasant occasion. However, Mr. William Clark, Vice President, External Relations, who will be representing me at the meeting, will be pleased to attend in my stead.

May I take this occasion to say that I much appreciate the courtesies you have extended to the recently appointed World Bank Representative to U.N. Organizations - Geneva, and the excellent office accommodations which WIPO has made available. I hope to be able to make use of them myself before long.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arpad Bogsch
Director General
World Intellectual Property
Organization
34, Chemin des Colombettes
1211 Geneva 20, Switzerland

March 1, 1979

SEBoskey/rob

cc: Mr. William Clark

494/2/46

MAR 1 1979

Dear Dr. Thigpen:

Thank you for your letter, which arrived while I was out of the city, and its warm invitation to participate in your conference on international economic development.

It was very thoughtful of you to invite me, and I regret that I was unable to accept. But, quite frankly, pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank meetings.

I appreciate your informing me about your work with Busan University and am forwarding a copy of your letter to Mr. Aklilu Habte, Director of our Education Department, for his information.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Richard Thigpen
Academic Vice President
The University of Alabama
Rose Administration Building
Post Office Box 1933
University, Alabama 35486

JLMaddux:mwm
February 27, 1979

1.1 Univ. of Alabama
Thigpen, R.

cc: Mr. Habte

494/2/45

MAR 1 1979

Dear Messrs. Holloway and Katz:

Thank you for your letter graciously renewing the American Whig-Clisophic Society's invitation to participate in the Project Update discussions in Washington sometime between March 26 and 30.

Unhappily, I will again have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside engagements.

But, it was thoughtful of you to renew the invitation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dwight Holloway, Jr.
Mr. Jeffrey Katz
The American Whig-Clisophic Society
Whig Hall
Princeton University
Princeton, New Jersey 08540

JLMaddux:mwm
February 27, 1979

1.1 Am. Whig-Clisophic Society
Holloway, D.

494/2/44

MAR 28 1979

Dear Mr. Ledermann, Ms. Harte, and Mr. Young,

Thank you for your letter and its warm invitation to speak at the Civilian/Military Institute's student symposium here in Washington on March 14 and 15.

I appreciate your thinking of me in this connection and regret that I must decline. I will be abroad during that period.

Please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mark Ledermann
c/o Civilian/Military Institute
11 Dupont Circle N.W.
Suite 809
Washington, D.C. 20036

JLMaddux:mwm
February 26, 1979

1.1 Civilian/Military Institute
Ledermann, M.

MAR 28 1979

434/2/43

Dear Professor Enthoven:

Thank you for your warm invitation to speak at the Advanced International Program in Oil and Gas Financial Management, to be held in Dallas between April 22nd and May 26th.

I appreciate your thinking of me in this connection, and regret that due to a heavy travel schedule abroad during that period it will not be possible for me to join you.

Please accept my best wishes for what will clearly be an important program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Adolf J. H. Enthoven
Director - Center for International
Accounting Development
The University of Texas at Dallas
P.O. Box 707
Richardson, Texas 75080

JLMaddux:mwm
February 26, 1979

1.1 Univ. of Texas at Dallas
Enthoven, A.

294/2/42

MAR 28 1979

Dear Mr. Meier:

Thank you for your letter and its warm invitation to speak to the Greater Hampton Roads World Affairs Council on April 3rd.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Heinz K. Meier
President
World Affairs Council
Greater Hampton Roads
P.O. Box 6173
Norfolk, Virginia 23508

JLMaddux:mwm
February 27, 1979

1.1 World Affairs Council
Meier, H.

494/2/41

FEB 27 1979

Dear Miss Bilbrey:

Thank you for your letter requesting permission to reprint an excerpt from my M.I.T. speech on the population problem as it appeared in Time Magazine.

You may, of course, have my permission to do so. For your information, I am enclosing a copy of the full text.

I would appreciate your sending me a copy of the article when it is published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Denise Bilbrey
Editorial Secretary
UNYF Arena
The United Methodist Church
201 Eighth Avenue, South
Nashville, Tennessee 37202

JLMaddux:mwm
February 23, 1979

MIT

494 12/40

FEB 27 1979

Dear Mr. Liles:

Thank you for your letter and its generous comments.

It was very kind and thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Allen Liles
The Liles Company, Inc.
7625 La Avenida
Dallas, Texas 75248

JLMaddux:mwm
February 23, 1979

3.1 Liles, A.

494/2/39

FEB 16 1979

Dear Mr. Leung:

Thank you for your letter describing
your evaluation methodology.

I appreciate having your views and
it was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Hok Lin Leung
64 Oxford Road
Cambridge CB4 3PL
England

JLMaddux:mwm
February 15, 1979

3.1 Leung, H.

494/2/38

FEB 16 1979

Dear Mr. Harrison:

Thank you for your letter and its warm invitation to address The International Business Forum in Philadelphia.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series of discussions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Brian G. Harrison
President
Franklin Mint Corporation
Franklin Center, Pennsylvania 19091

JLMaddux:mmm
February 15, 1979

1.1 International Business Forum
Harrison, B.

494/2/37

FEB 16 1979

Dear Ms. Jewell:

Thank you for your letter and its warm invitation to speak at Mercyhurst College sometime between now and June 4.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series of discussions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Marilyn H. Jewell
Assistant to the President
Mercyhurst College
501 East 38th Street
Erie, Pennsylvania 16501

JLMaddux:mwm
February 15, 1979

1.1 Mercyhurst College
Jewell, M.

494/2/36

FEB 14 1979

Dear Mr. Stone:

Thank you for your letter requesting my views about proposed legislation on the appointment of career military officers to the two top positions of the U.S. Arms Control and Disarmament Agency.

I appreciate your seeking my views in this matter, but in my present position as an international civil servant heading a specialized U.N. agency with 134 member countries, it would be inappropriate for me to comment on the internal political policies of any of these countries, including my own.

I do hope you will understand. It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jeremy J. Stone
Director
Federation of American Scientists
307 Massachusetts Avenue, N.E.
Washington, D.C. 20002

JLMaddux:mwm
February 14, 1979

4.16 Stone, J.

494/2/35

FEB 12 1979

Dear Mr. Sen:

Thank you for your warm letter, and its very generous comments. It was kind of you to write, and to send along your article on education in Capital.

In accord with your request, I enclose a brief statement for the upcoming special issue of Lakashakti, which is to be dedicated to the International Year of the Child.

You may translate it into Bengali, and use it if you wish.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mankumar Sen
Editor
Gandhi Peace Foundation
Ananda Bhavan
18, Anandagarh
Calcutta-700056
India

JLMaddux:mwm
February 8, 1979

4.16 Sen, M.

494/2/34

February 12, 1979

Dear Mr. Winchell:

If my travel plans permit, I do hope to attend the Advisory Council meeting on May 4 and if I do I shall be happy to participate in a View From the Top program. As we come closer to the date, may I write you and make firm arrangements?

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Blake Winchell
205 Winding Way Road
Woodside, California
94062

RMcN:bmm

cc: Mr. Maddux

494/2/33

FEB 9 1979

Dear Mr. Garnero:

Thank you for your telex inviting me to speak at the plenary session of the congress that the Forum of the Americas and the Organization of American States is sponsoring in Sao Paulo in mid June.

I appreciate your thinking of me in this connection, and regret that I have to decline. June is the close of our fiscal year in the Bank, and a heavy schedule of Board meetings during that period just will not make it possible for me to leave Washington.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating congress.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Mario Garnero
President
Forum of the Americas
Avenida Brigadeiro Faria Lima 388
12th Floor
Sao Paulo 01452
Brazil

JLMaddux:mwm
February 7, 1979

1.1 Forum of the Americas
Garnero, M.

434 12/32

FEB 9 1979

Dear Bill:

Thank you for your note endorsing the warm invitation from the Forum of the Americas to speak at their congress in Sao Paulo in mid-June.

Unhappily that period coincides with a heavy schedule of Board meetings here in the Bank as our fiscal year draws to a close, and I have had to write to Mr. Garnero and explain that it is not possible for me to leave Washington at that time.

It was good of you to write, and I'm confident that it will be a lively and stimulating congress.

With every best wish, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
William E. Simon
32nd Floor
1221 Avenue of the Americas
New York, New York 10020

JLMaddux:mwm
February 7, 1979

1.1 Forum of the Americas
Simon, W.

494/2/31

FEB 9 1979

Dear Ms. Elmendorf:

Thank you for your warm note and the interesting abstract of your study on the demographic implications of Mayan fertility patterns.

Mrs. McNamara and I regret that there was not enough time to make as many stops in Yucatan as we would have liked.

It was good of you to write, and please accept our best wishes for the success of your work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Mary Lindsay Elmendorf
535 Blvd. of Presidents
Sarasota, Florida 33577

JLMaddux:mwm
February 7, 1979

3.1 Elmendorf, M.

494/2/30

FEB 9 1979

Dear General Ralph:

Thank you for your letter and its warm invitation to address the Industrial College of the Armed Forces at the Pentagon on the topic, "Management and Organization Philosophy of DOD," on March 12.

I appreciate your thinking of me in this connection and regret that the press of business here, compounded by a heavy travel schedule, make it necessary for me to restrict my speaking almost exclusively to official World Bank and United Nations meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating session.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Major General John E. Ralph, USAF
Commandant
National Defense University
Industrial College of the Armed Forces
Washington, D. C. 20319

JLMaddux:mwm
February 7, 1979

1.1 Industrial College of the Armed Forces
Ralph, J.

494/2/29

FEB 9 1979

Dear Ms. Barron:

Thank you for your letter and its warm invitation to speak at a luncheon meeting of the Financial Women's Association sometime in May.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Patricia Barron
Xerox Corporation
Stamford, Connecticut 06904

JLMaddux:mwm
February 7, 1979

1.1 Financial Women's Assn.
Barron, P.

FEB 5 1979

494/2/28

Dear Mr. Kally-Williams:

Thank you for your warm letter, and its very generous comments.

It was kind of you to write, and I regret that within the limitations of a letter it is not really possible to answer your interesting questions adequately.

Let me just say that I very much agree that the effort of each single human being -- no matter how modest his or her circumstances -- can make a very real difference in the quality of life, both for the individual himself, and for those about him.

The truth is that by trying harder, each of us can accomplish more, and in the end surely the greatest satisfaction in life comes from having contributed constructively to the common good.

With the thought that you may find it interesting, I am enclosing a copy of a book of mine entitled One Hundred Countries, Two Billion People. It deals with some of the critical issues that confront us all today.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jesse Kally-Williams
P.O. Box 25, U.S.T.
Kumasi
Ghana

JLMaddux:mwm
February 2, 1979

3.1 Kally-Williams, J.

494/2/27
FEB 5 1979

Dear Mr. Morris:

Thank you for your letter and its warm invitation to speak at the AIESEC fundraising dinner in April.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by necessary travel to our developing member countries, have made it virtually impossible to accept outside speaking engagements.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Andrew Morris
Vice President - Projects
International Association of Students in Economics
and Business Management
The Wharton School
Dietrich Hall
University of Pennsylvania
Philadelphia, Pennsylvania 19104

JLMaddux:mmm
February 1, 1979

1.1 Wharton School
Morris, A.

FEB 5 1979

434/2/26

Dear Mr. Vohra:

Thank you for the copy of your analysis
on land management.

I appreciate having your views and it
was very thoughtful of you to send the study along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. B.B. Vohra
Secretary
Department of Petroleum
Ministry of Petroleum & Chemicals
New Delhi
India

JLMaddux:mwm
February 2, 1979

3.1 Vohra, B.

FEB 5 1979

494/2/25

Dear Mr. Comstock:

Thank you for your letter, renewing the invitation to speak at the Comstock Club.

I am afraid that the pressures on my schedule continue to be unrelenting, but I do appreciate your thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William D. Comstock
President
The Comstock Club Inc.
2206 K Street
Sacramento, California 95816

JLMaddux:mwm
February 2, 1979

1.1 Comstock Club
Comstock, W.

494/2/24

February 1 1979

Mr. J.E. Slater
President
Aspen Institute for Humanistic Studies
717 Fifth Avenue
New York, N.Y. 10022

Dear Joe:

Thank you for your letter of January 8 inviting me to attend the forthcoming conference on the Middle East to be held in Amman, Jordan next April. As you expected, my schedule will not allow me to attend this meeting, although I would very much like to do so in view of the important subject matter.

In accordance with your suggestion I am, therefore, proposing that our Vice President for the Europe and Middle East Region, Mr. M.P. Benjenk, should represent the Bank at the seminar. He will be travelling in the Middle East at that time and therefore no travel expenses need be covered by the Institute. Mr. Benjenk will be in touch with Bob Christopher for more detailed arrangements.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

MPBenjenk/dm
Feb. 1 1979

496/2/23

JAN 31 1979

Dear Mr. Schwartz and Ms. Lerner:

Thank you for your letter graciously renewing an invitation to speak at Tulane University's annual DIRECTION symposium.

Unfortunately, I will again have to decline. The press of business here, compounded by a heavy travel schedule, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kurt M. Schwartz
Ms. Maria Lerner
DIRECTION 79
Tulane University Center
New Orleans, Louisiana 70118

JLMaddux:mwm
January 31, 1979

1.1 Tulane Univ.
Schwartz, K.

494/2/22

JAN 31 1979

Dear Mr. Moffitt:

Thank you for your letter requesting my comments on the role of Soviet Civil Defense in the SALT talks.

While I appreciate the importance of your research, in my present position as an international civil servant heading a specialized U.N. agency with 134 member countries, it would be inappropriate for me to comment on past or present military policies of any of these countries, including my own.

I do hope you will understand and please accept my best wishes for the success of your study.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Terry E. Moffitt
903 Morrison Dorn
Chapel Hill, North Carolina 27514

JIMaddux:mwn
January 31, 1979

4.16 Moffitt, E.

494/2/21

JAN 29 1979

Dear Mr. MacArthur:

Thank you for your letter conveying Dr. Kirchdorfer's warm invitation to address the Peutinger Collegium sometime during the middle of next year.

I have written to Dr. Kirchdorfer explaining that the press of business here, compounded by a heavy travel schedule, make it necessary for me to restrict my speaking virtually exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and I appreciate your thoughtfulness in forwarding the invitation to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Donald M. MacArthur
President
Enviro Control, Inc.
One Central Plaza
11300 Rockville Pike
Rockville, Maryland 20852

JLMaddux:mwm
January 26, 1979

1.1 Peutinger Collegium
MacArthur, D.

494/2/20

JAN 29 1979

Dear Dr. Kirchdorfer:

Thank you for forwarding through Mr. MacArthur the warm invitation of Mr. Treutlein and Dr. Steinhamm to address the Peutinger Collegium.

I appreciate the renewed invitation and regret that I must again decline. The problem remains that my schedule, which involves a great deal of travel to our developing member countries, must be coordinated with senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside engagements.

I do hope you and your colleagues will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Anton Maria Kirchdorfer
Peutinger Collegium
8 München 22
Postfach 404
West Germany

JLMaddux:mwm
January 26, 1979

cc: Mr. MacArthur

1.1 Peutinger Collegium
Kirchdorfer, A.

494 2/19

JAN 26 1979

Dear Ms. Littlefield:

Thank you for your letter graciously renewing an invitation to address one of the Washington Workshops' seminars sometime this year.

Unhappily, I will again have to decline. The problem remains that the press of business here, compounded by a heavy travel schedule, has made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank work.

We would, however, be glad to have one of our staff members talk to your group. Mr. Paul Danquah [477-1630] will be happy to make the necessary arrangements.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Cindy Littlefield
Director
Congressional Seminar
The Washington Workshops
1329 E Street, N.W., Suite 1111
Washington, D.C. 20004

JLMaddux:mwm
January 24, 1979

1.1 Washington Workshop
Littlefield, C.

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

494 k/18

Office of the President

January 25, 1979

Dear Jim:

Thank you for your kindness in forwarding, through Ed Fried, the invitation of the U.N. Fund for Population Activities for me to address the Interparliamentary Conference on Population and Development on August 29 in Sri Lanka.

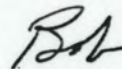
I deeply appreciate the invitation and am sorry to have to decline. Our own Annual Meeting of the Bank's Board of Governors will take place in September, and the necessary preparations for it just won't make it possible for me to go abroad at the end of August.

If, however, you feel it would be of any real help, I would be glad to send the Conference a brief formal message, indicating my strong support for what the Conference is attempting to do.

Ed told me of your forthcoming visit to Mexico. Knowing of your interest in the population problems of that country, I think during your visit you would find it useful to contact Carmen Miro, the Director of the International Review Group of Social Science Research on Population and Development. She is an exceptionally bright and impressive person. Her office is at the Colegio de Mexico, in Mexico City, and she can be reached there at 568-3969.

With warm personal regards, I am,

Sincerely,



Robert S. McNamara

The Honorable
James H. Scheuer
2402 Rayburn Building
U.S. House of Representatives
Washington, D.C. 20515

494/2/17

JAN 22 1979

Dear Mr. Steinhart:

Thank you for your letter requesting that I meet with the Stanford Sloan Fellows on March 27 here at the Bank.

Unfortunately, my schedule for that period will not make it possible for me to meet with the group personally. However, Mr. Ernest Stern, Senior Vice President, Operations, will be delighted to host a luncheon.

May I suggest you call Mr. Stern's office [202-477-2004] to work out the details.

I do appreciate your thinking of me, and it was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John H. Steinhart
Co-Director
The Stanford-Sloan Program
Graduate School of Business
Stanford University
Stanford, California 94305

JLMaddux:mwm
January 17, 1979

cc: Mr. Stern

494/2/16

JAN 15 1979

Dear Dr. Patel:

Thank you for the copy of your interesting address, The Poorest Billion.

It was very thoughtful of you to send it along.

With warm regards and best wishes for the new year, I am

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. I. G. Patel
Reserve Bank of India
Economic Department
Post Bag No. 1036
Bombay-400 001
India

JLMaddux:mwm
January 12, 1979

3.1 Patel, I.

494/2/15

JAN 15 1979

Dear Mr. Corya:

Thank you for your letter, its generous comments, and its warm invitation to address the Society of American Business Writers on May 8th here in Washington.

I appreciate your thinking of me, and regret having to decline. As you know, I have to travel frequently in our developing member countries. The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Robert S. Corya
Society of American Business and
Economic Writers
c/o Indianapolis News
307 North Pennsylvania St.
Indianapolis, Indiana 46204

JLMaddux:mwm
January 12, 1979

1.1 Society of Am. Business & Economic Writers
Corya, R.

4942/14

JAN 15 1979

Dear Ms. Kennedy:

Thank you for your letter and its warm invitation to speak to the Meeting of Peacemakers sometime after April 5th.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by frequent travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Beverly G. Kennedy
Meeting of Peacemakers
The First Baptist Church of the
City of Washington, D.C.
1328 Sixteenth Street, N.W.
Washington, D. C. 20036

JLMaddux:mwm
January 12, 1979

1.1 Meeting of Peacemakers
Kennedy, B.

494/2/13

JAN 15 1979

Dear Mr. Scherer:

Thank you for your letter requesting my comments on the Cuban missile crisis.

While I appreciate the importance of your study, in my present position as an international civil servant, heading a U.N. development agency with 134 member countries, it would be inappropriate for me to comment on past or present military policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John L. Scherer
USSR Facts & Figures Annual
4900 18th Avenue South
Minneapolis, Minnesota 55417

JLMaddux:mwm
January 12, 1979

4.16 Scherer, J.

494/2/12

JAN 15 1979

Dear Dean Lipsitz:

Thank you for your letter and its warm invitation to speak at the University of North Carolina sometime during February, March or April.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Lewis Lipsitz
Assistant Dean
Office of Experimental and Special Studies
College of Arts and Sciences
The University of North Carolina At Chapel Hill
303 South Building 005 A
Chapel Hill, North Carolina 27514

JLMaddux:mwm
January 12, 1979

1.1 Univ. No. Carolina
Lipsitz, L.

494/2/11

JAN 15 1979

Dear Mr. Hesse:

Thank you for your letter and its warm invitation to give an address at the Chautauqua Institution next July.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert R. Hesse
President
Chautauqua Institution
Chautauqua, New York 14722

JLMaddux:mwm
January 12, 1979

1.1 Chautauqua Inst.
Hesse, R.

494/2/10

JAN 15 1979

Dear Mr. Gruber:

Thank you for your letter and the copy of
the booklet, Accounting Education and the Third World.

It was thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. John W. Gruber
Price Waterhouse & Co.
1801 K Street, N.W.
Washington, D.C. 20006

JLMaddux:mwm
January 12, 1979

3.1 Gruber, J.

494/2/9

JAN 12 1979

Dear Mrs. Pick:

Thank you for your warm and gracious letter.

I am honored and delighted to have been selected for the initial Albert Pick, Jr. Award, and Mrs. McNamara and I look forward keenly to the pleasure of meeting you at the ceremony.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Corinne F. Pick
106 Vine Avenue
Highland Park, Illinois 60035

JLMaddux:mwm
January 11, 1979

494/2/8

JAN 11 1979

Dear Mr. Harbek:

Thank you very much for the invitation to participate in your seminar on Energy Policy and Decision Making. Unfortunately, already agreed to commitments and several matters which lie before our Board for discussion make it impossible for me to be away from Washington in the first half of February.

However, I would like to suggest that you consider inviting Mr. Raymond Goodman to participate for the World Bank. The expanded Bank program in energy development will be of interest to the other participants and we would benefit from their views on how to best assist the developing countries with the development of their energy resources. Mr. Goodman is the Assistant to our Vice President for Operations and has been heavily involved in formulating the expanded Bank program for assistance in energy development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Odd Harbek
Secretary General
Energy Policy Foundation
of Norway
Post Office Box 1714 - Vika
Oslo 1
Norway

bcc w/inc.: Mr. Goodman
bcc: Mr. Rovani

EStern/lis
January 10, 1979

Mr. Robert McNamara, President
The World Bank
1818 H Street N.W.
Washington D.C. 20433

USA

Oslo, December 22, 1978

Dear Sir,

Mr. Einar Magnussen has been so kind to inform us that you might possibly be interested in participating as a speaker at our sixth Energy Policy and Decision Making Seminar to be held in Norway February 5-11, 1979, and we herewith invite you to do so. We will appreciate if you will address our audience Saturday morning February 10 on the subject

The World Bank - Future engagement in financing exploration and exploitation of energy resources.

The objective of the seminar is two-fold. Firstly, to keep abreast of new developments and trends in the energy industry. In order to achieve this we have invited prominent experts to present their views on selected topics of interest.

Secondly, the seminar offers the participants an opportunity to meet and exchange ideas with colleagues from other companies and organizations. Lecturers and guests are invited to stay at the hotel throughout the seminar, and are thus available for formal as well as informal discussions. To stimulate frank discussions and a working group atmosphere there will be no other guests at the hotel during the seminar, nor will there be any TV or press coverage.

The topics will deal with various aspects of the energy policy and decision making process, focusing on the oil and gas policies of the main exporters and importers. The enclosed program offers a more detailed description of the agenda.

In addition to the lecturers mentioned in the program, following speakers have also confirmed their participation:

- H. E. Herbert Walker, Governor of Bank of Jamaica, who will present the paper on "Energy and the Third World".
- Mr. D. F. Cooper, Director Purchase and Supplies, British Gas, will present the paper on "Gas for Great Britain in the coming ten years and thereafter".
- Mr. H. Sandvold, President of Årdal and Sunndal Verk, will be the other speaker on "Volvo-agreement". The philosophy behind

type of agreement as part of the Norwegian oil policy".

The audience will include many top representatives from the international energy community, and is, due to the capacity of the hotel, and because we want a forum where everybody can enjoy maximum benefit, restricted to 60. Additionally we invite Members of the Norwegian Parliament (Storting) and high-ranking civil servants to take part in the discussions. We have received about 70 applications and this considerable interest should ensure an interested and challenging audience.

./ . A preliminary list of participants is enclosed.

All lectures and discussions will be held in English.

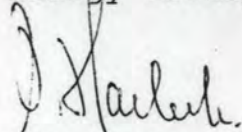
We do not require a complete written text of your presentation, but should your presentation include graphs or tables of any kind we will appreciate if we might make copies of these to be handed out to the participants. It will make it easier to follow the presentation and ensure a better understanding which will support the discussions after your presentation. We have at the hotel adequate copying facilities and all possible audiovisual equipment including internal TV.

We are looking forward to receiving your acceptance of our invitation which is also extended to your wife, to stay with us during the seminar, and we will reimburse all expenses connected with your visit, including travel expenses. The seminar starts at dinner Monday February 5 and ends at lunch Saturday February 10, although most stay until Sunday lunch, and you are certainly also most welcome to do so.

We wish you very welcome to Norway, and will do our utmost to give you a memorable stay in our country.

Looking forward to hearing from you at your earliest convenience we remain,

Yours sincerely,
Energy Policy Foundation of Norway



Odd Harbek
Secretary-General

Encls.

494/2/7

JAN 9 1979

Dear President Gray:

Thank you for your cordial letter suggesting the evenings of May 21, 22, or 23 for the reception, dinner, and presentation of the Albert J. Pick, Jr. Award.

If it is convenient for the University, may I recommend that we settle on the evening of Tuesday, May 22? Mrs. McNamara would like to attend the event, and she will be free to do so on that date.

As I have to make a number of trips abroad in the interim, may I suggest that my associate, Mr. John L. Maddux [(202) 477-2449] be in touch with whomever you wish to designate at the University regarding further details of the arrangements.

I look forward to the evening with warm anticipation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Hanna Holborn Gray
President
The University of Chicago
5801 Ellis Avenue
Chicago, Illinois 60637

JLMaddux:mwm
January 9, 1979

494/2/6

JAN 8 1979

Dear Mr. Forger:

Thank you for your letter and its warm invitation to be the principal speaker at the Second Annual Servant of Justice Award Dinner honoring Whitney N. Seymour, Sr. on April 23rd in New York.

I very much regret that I will have to decline as I will be in Europe during that period meeting a long-standing commitment.

I do hope you will understand, and please accept my best wishes for a very successful evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexander D. Forger
Milbank, Tweed, Hadley & McCloy
1 Chase Manhattan Plaza
New York, N. Y. 10005

JLMaddux:mwm
January 8, 1979

1.1 Legal Aid Society
Forger, A.

494/2/5

JAN 5 1978

Dear Mr. Perzan:

Thank you for your warm letter inviting me to address the Independent Forum for United States-Third World Relations sometime in late March or early April.

It was kind of you to think of me, and I regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

Please accept my best wishes for what I am confident will be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jeffrey Perzan
Chairman
Independent Forum for United States-
Third World Relations
Yale Political Union
3409 Yale Station
New Haven, Connecticut 06520

JLMaddux:mwm
January 4, 1978

1.1 Yale Political Union
Perzan, J.

494/2/4

JAN 3 1979

Dear Dr. Morris:

Thank you for your letter and its warm invitation to present the W. K. Kellogg Foundation 50th Anniversary Lectureship next October 4-5 in Phoenix.

I appreciate your thinking of me in this connection and regret having to decline. The Bank's own annual meeting will take place at that time in Belgrade.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Alvin L. Morris
Executive Director
Association for Academic Health Centers
1901 N. Fort Myer Drive
Arlington, Virginia 22209

JLMaddux:mwm
December 28, 1978

1.1 Assn. for Academic Health Centers
Morris, A.

694/2/3

JAN 3 1979

Dear Professor Nicolaysen:

Thank you for your letter and its generous comments about my MIT address.

I am sending you under separate cover a copy of the speech, the World Development Report, 1978, and a catalog describing the various Bank publications.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. L. O. Nicolaysen
Professor of Geophysics
University of the Witwatersrand
Bernard Price Institute of Geophysical Research
1 Jan Smuts Avenue
Johannesburg 2001
South Africa

JLMaddux:mwm
December 29, 1978

4.8 Nicolaysen, L.

JAN 3 1979

494/2/2

Dear Mr. Hasler:

Thank you for your letter and its warm invitation to address the National Student Congress at the University of Pennsylvania next March.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. James Hasler
1281 Pembroke Ct.
Schenectady, New York 12309

JLMaddux:m@m
December 29, 1978

1.1 National Student Cong.
Hasler, J.

494/2/1

JAN 3 1979

Dear Dr. Saab:

Thank you for your letter, its enclosures, and the warm invitation to deliver a lecture on "The World Bank's Contribution to the Redevelopment of Lebanon," in Beirut.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating lecture series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Hassan Saab
Secretary General
Development Studies Association
Union Building, 24
Al-Sanayeh
P.O.B. 11-8712
Beirut, Lebanon

JLMaddux:mwm
December 29, 1978

1.1 Dev. Studies Assn.