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THE WORLD BANK  
Washington, D.C.

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McNamara Papers

IPA Chronological file, 1969 (Oct -  
1970 March)

The World Bank Group  
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President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 01

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489/1/42

MAR 3 1 1970

Dear Mr. Ostrander:

I have delayed replying to your very kind letter of March 16 until the shape of my schedule for the next few months became a bit clearer. It now appears that I will be involved in a great deal of travel through the spring and into the summer, and much as I would like to meet with the African-American Chamber of Commerce, I do not foresee the possibility of doing so.

Thank you for your continuing interest. I am grateful for it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. F. Taylor Ostrander  
African-American Chamber of Commerce Inc.  
99 Church Street  
New York, N.Y. 10007

DCF:cc

489/1/41

MAR 31 1970

Dear Mr. Fisher:

It was thoughtful of you to send me your recent papers. I read them with interest.

I too enjoyed our talk, and am glad that your discussions with people at the Bank are proceeding well.

Kindest regards,

Sincerely,

(Signed) Robert S. McNamara,

Robert S. McNamara

Mr. Joseph L. Fisher  
Resources for the Future Inc.  
1755 Massachusetts Avenue, N.W.  
Washington D.C. 20036

DCF:cc

489/1/40

March 30, 1970

Dear Mr. Mdee:

I am grateful for the photographs you sent, which are a welcome souvenir of my visit to the Headquarters of the East African Community.

Many thanks for your thoughtfulness.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. S.A. Mdee  
East African Community  
Information Division  
P.O. Box 1001  
Arusha  
Tanzania

DCF:cc

cc: Mr. Lightowler with original

489/1/39

MR. KIRP  
BUNDESTAG  
BONN  
GERMANY

MARCH 24, 1970

L.T.

MOST GRATEFUL FOR YOUR INVITATION BUT AT PRESENT MY PLANS FOR  
JUNE ARE NOT FIRM AND I WOULD BE UNABLE TO MAKE ANY SPEAKING  
COMMITMENTS STOP WARM REGARDS

MCMAMARA

David C. Fulton  
Chief, Public Affairs  
Information & Public Affairs

489/1/38

MAR 23 1970

**Dear Mr. Singh:**

**It is always heartening to hear of another fresh effort to promote social and economic development. I extend sincere congratulations on the establishment of the Durgapur Chapter of the Society for International Development. It is entirely appropriate, as you imply, that such an effort should be arising in the "Ruhr of India." Best wishes on a most laudable undertaking.**

**Sincerely,**

**(Signed) Robert S. McNamara**

**Robert S. McNamara**

**Mr. J. J. Singh  
President  
Society for International Development  
Durgapur Chapter  
Qaisor Building  
Durgapur-4, W.B. India**

**TAB:apz**

489/1/37

MAR 13 1970

Dear Mr. Halsey:

Mrs. Katherine Menninger has been in touch with us about the Walk for Development you are planning this spring. It is a matter of sincere personal regret that I can not come to Topeka for this occasion. I would like you to know, however, that I am tremendously impressed by the idealism of the young people who are involved in these walks. Their participation speaks more eloquently than any words could about the concern of youth for one of the major problems of our times.

I extend my best wishes to you and the participants in the Topeka walk. I hope it will be a great success.

Sincerely,  
((Signed) Robert S. McNamara

Robert S. McNamara

Mr. Casey Halsey  
Youth Coordinator  
Topeka Walk for Development  
2211 De Sousa Court  
Topeka, Kansas 66611

DCF:cc



489/1/36

MAR 12 1970

Dear Mr. Maheu :

In response to your letter of March 2, I am pleased to designate Mr. R.H. Demuth as the Bank's representative on the Governing Board of the International Institute for Educational Planning for a further period of three years.

I am grateful, as I am sure Mr. Demuth will be also, for Sir Sydney Caine's kind words about his role in the development of the Institute.

With warm regards,

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rene Maheu  
The Director General  
Unesco  
Place de Fontenoy  
Paris 7<sup>e</sup>, France

DCF:cc

cc : Mr. R.H. Demuth  
Mr. D.S. Ballantine

489/1/35

MAR 9 1970

Dear Mr. Skinner:

Indeed, your suspicion that I did not receive your original letter of November 27 was correct, and I am grateful for your follow-up of February 13.

I am honored by the action of the Senatus Academicus in offering me the LL.D degree, and I would gladly accept were it not for my inability to be present on the dates you mentioned in July. I do not know whether the University of Aberdeen awards degrees in absentia. If it does not, I am very much afraid I would have to decline your invitation. In any event, your kindness in conveying my thanks to the Senatus Academicus would be greatly appreciated.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. T.B. Skinner  
University of Aberdeen  
Marischal College  
Aberdeen, AB9 1AS  
Scotland

DCF:cc

489/1/34

MAR 9 1970

Dear Stu:

Mr. Perkins, I must say, is a prolific correspondent. He has already written a number of your distinguished colleagues, including Jim. Perhaps a copy of the letter I sent him will be of interest to you.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Stuart Symington  
United States Senate  
Washington D.C. 20510

DCF:cc

489/1/33

MAR 6 1970

Dear Mr. Irving:

I am honored by your invitation to be the W.O. Atwater Memorial Lecturer for 1970, and am grateful for the kind words about my role at the World Bank.

Most regretfully, I must decline. There are very severe demands on my time at the present, and I have reluctantly had to adopt a policy of restricting my speaking almost entirely to official occasions.

Again, let me say how much I appreciate the nomination.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George W. Irving Jr.  
United States Department of  
Agriculture  
Agricultural Research Service  
Washington DC 20250

DCF:cc

489/1/32

MAR 6 1970

Dear President McCan:

Although honored by your suggestion that I consider becoming an Overseer of Dag Hammarskjold College, I regret to say that the demands of a very heavy schedule would preclude my involvement.

Let me thank you for thinking of me, and also for your kind words.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert L. McCan  
Dag Hammarskjold College  
2025 Massachusetts Avenue N.W.  
Washington D.C. 20036

489/1/31

MAR 6 1970

Dear Dr. Cain:

Although I very much appreciate your invitation to speak at the IUBS meeting next October, I regret to say that I am likely to be out of the country at that time.

Thank you for thinking of me.

Best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Stanley A. Cain  
National Research Council  
2101 Constitution Avenue  
Washington DC 20418

DCF:cc

489/1/30

MAR 6 1970

Dear Mr. Gerson:

I would very much enjoy meeting with members of the Yale Political Union on March 11, but unfortunately I have another engagement that evening which will not permit me to be with you.

Thank you for thinking of me.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ralph J. Gerson  
President  
The Yale Political Union  
1951 Yale Station  
New Haven  
Connecticut 06520

DCF:cc

489/1/29

MAR 5 1970

Dear Mr. Tonkin:

I am grateful for your invitation to address the student participants in the Washington Workshops Program this summer but unfortunately I am not able to do so. My schedule at the World Bank is a demanding one and I have found it necessary to restrict my speaking mainly to official engagements.

Many thanks for thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Leo S. Tonkin  
Director  
Washington Workshops  
1329 E Street N.W.  
Suite 1111  
Washington D.C. 20004

DCF:cc

QCA



489/1/28

MAR 5 1970

Dear Joe:

I greatly enjoyed your book. If you and your publishers wish to do so, I would be glad to have you say that I consider it to be a thoughtful, informed, and provocative study of one of mankind's most urgent problems. That, it seems to me, has the right "dust jacket" tone to it.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Joseph D. Tydings  
United States Senate  
Committee on the Judiciary  
Washington D.C. 20510

DCF:cc

QCT

489/1/27

FEB 27 1970

Dear Dr. Nau:

I am grateful to you for offering me a second opportunity to speak, but unfortunately my schedule for the middle of June requires me to be in Washington. This is a matter of sincere regret; I applaud the fact that you are having a conference on Mr. Pearson's report, and I wish it were possible for me to join in the discussions.

With all good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Alfred Nau  
Executive President  
Friedrich-Ebert-Stiftung  
5320 Bad Godesberg  
Kolner Strasse 149  
Federal Republic of West Germany

DCF:cc

cc: Mr. Julian Grenfell with a copy of the incoming

489/1/26

FEB 25 1970

Dear Mr. Minister:

Thank you very much indeed for sending me the Dutch copy of the Pearson Report.

I am so glad that your Government decided to help make this translation possible, as I am sure that the Pearson Report should be read in as many countries as possible. I absolutely agree with your view that the Report was a brilliant piece of work, and I think we are beginning to see the results in governmental aid programs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Dr. B.J. Udink  
Minister in Charge of  
Development Aid  
Ministry of Foreign Affairs  
The Hague, Netherlands.

WDclark:sf

489/1/25

FEB 25 1970

Dear Congressman Rees:

It was thoughtful of you to send me your study on Latin America.

I read it with great interest, and, as you may imagine, was gratified by your conclusions as to the role that the World Bank is playing in the countries you visited.

All good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Thomas M. Rees  
Member of Congress  
House of Representatives  
2463 Rayburn Building  
Washington D.C. 20515

DCF:cc

489/1/24

FEB 19 1970

Dear Rev. Bartell and Dr. Walshe:

In your thoughtful letter of February 10, you focused on one of the central problems of the entire development effort -- the absence of a truly meaningful public dialog and the declining political will in the United States.

Your intriguing suggestion for a new adult education movement would seem to have considerable potential merit. If carefully formulated and implemented, it could have the very desirable effect of elevating public discussion and, just as important, of undermining many of the myths and misconceptions that have sprung up about aid and development. The Pearson Commission Report helped establish a new, realistic foundation for enlightened public discourse. But, as you correctly noted, the report's findings must be circulated and discussed more widely.

Unfortunately, the press of business here prevents me from participating in the closed conference you recommend. I do wish you every success in this endeavor, however, and I am enclosing a copy of my latest speech, hoping that it may provoke some helpful thoughts about the future direction of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rev. Ernest J. Bartell, C.S.C.  
Dr. A.P. Walshe  
The Center for the Study of Man  
In Contemporary Society  
University of Notre Dame  
Notre Dame, Indiana 46556

Enclosure

TAB;apz:cc

489/1/23

FEB 18 1970

*Jim*  
Dear ~~Congressman Symington:~~

I have received from two members of the U.S. Senate copies of a letter from Dr. Perkins, similar to the one you sent me, regarding the future of Murchison Falls National Park. I visited the Falls during the trip in East Africa last month, and I must say that I was tremendously impressed.

In the course of my discussions with officials in Uganda the subject of a proposed hydro-electric development there was mentioned to me. The World Bank has made no commitment to finance it, and it is my feeling that this project will need a most careful technical and economic evaluation. I also believe that the ecological implications would need to be thoroughly studied, and it is my personal hope that such an examination can be undertaken at an early date.

Dr. Perkins does raise a point which causes me some concern, in his implication that loans from the World Bank represent a drain on the American taxpayer. The facts are, as I am sure you are aware, that the Bank raises most of the funds it lends by selling bonds in world capital markets.

With best wishes,

Sincerely,

*15/ Bob*

Robert S. McNamara

The Hon. James W. Symington  
House of Representatives  
2463 Rayburn Building  
Washington D.C. 20515

489/1/22

FEB 18 1970

Dear Jeeb:

I very much appreciate your invitation to participate in the Convocation on the Challenge of Building Peace, and am delighted that you have already received acceptances from such excellent speakers. Regretfully due to conflicting obligations I shall be unable to join you, but I do extend my best wishes for a successful meeting.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Najeeb E. Halaby  
The Challenge of Building Peace  
1865 Broadway  
New York, N.Y. 10023

DCF:cf

489/1/21

FEB 18 1970

Dear General Rikhye:

I am grateful for your letter of February 5 and the information attached thereto about your program this summer in Vienna. Much as we would like to participate, I think it is doubtful that we would be able to do so. The demands on the time of our staff in the normal conduct of Bank business are extremely heavy. Summer months are particularly difficult because of preparations for the Annual Meeting of our Board of Governors which takes place in September.

Thank you for writing me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Major General Indar Jit Rikhye  
International Peace Academy Committee  
of the International Research Fund, Inc.  
Kipling Road  
Brattleboro, Vermont 05301

DCF:cc



489/1/20

FEB 18 1970

Dear Arthur:

Many thanks for your letter about the Chicago Symposium. I have thought seriously about accepting, because I think these can be an important series of meetings, but I have reluctantly decided that a very heavy foreign travel schedule will not allow me to do so.

I am glad you are speaking in Los Angeles. As you know, I am much concerned about the whole matter of public support for development, particularly in this country.

Kindest personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Arthur J. Goldberg  
Paul, Weiss, Goldberg, Rifkind,  
Wharton & Carrison  
345 Park Avenue  
New York, N.Y. 10022

DCF:cc

489/1/19

February 18, 1970

Dear George:

Many thanks for your note of February 10. As I have already explained to Jeb Halaby in a separate letter, I simply cannot adjust my April schedule so as to be able to participate in the National Convocation on the Challenge of Building Peace.

This is a matter of real regret, but I do appreciate your taking the time to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. George W. Ball  
The Challenge of Building Peace  
1865 Broadway  
New York, New York 10023

DCF:cc:pay

489/1/18

FEB 13 1970

Dear Senator Ellender:

One of your colleagues in the Senate had already sent us a letter from Dr. Perkins, similar to the one you received, regarding the future of Murchison Falls National Park. I visited the Falls during a trip in East Africa last month, and I must say that I was tremendously impressed.

In the course of my discussions with officials in Uganda the subject of a proposed hydro-electric development there was mentioned to me. The World Bank has made no commitment to finance it, and it is my feeling that this project will need a most careful technical and economic evaluation. I also believe that the ecological implications would need to be thoroughly studied, and it is my personal hope that such an examination can be undertaken at an early date.

Dr. Perkins does raise a point which causes me some concern, in his implication that loans from the World Bank represent a drain on the American taxpayer. The facts are, as I am sure you are aware, that the Bank raises most of the funds it lends by selling bonds in world capital markets.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Allen J. Ellender  
United States Senate  
Room 245  
Washington D. C. 20510

DCF:apz

489/1/17

FEB 9 1970

Dear Dean Cyert:

I am honored by the invitation to deliver the Fairless Lectures at Carnegie-Mellon University in the fall of 1971. I wish I could accept - unhappily, for me, I cannot. The fall of each year is a period of particularly heavy travel for me and I find it necessary to hold commitments, during that time, to an absolute minimum.

Please relay my thanks, and regrets, to the selection committee.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Richard M. Cyert  
Dean, Graduate School of Industrial  
Administration  
Carnegie-Mellon University  
Pittsburgh, Penn. 15213

489/1/16

February 6, 1970

Dear Mr. Supplee:

Thank you for your letter of January 30 with its interesting suggestions about Philadelphia's bicentennial celebrations.

I am delighted to see they are so outward looking, but as an international civil servant I am limited in what I can do for United States occasions.

However, perhaps in the first instance you could come and talk over your plans with some of the people in the Bank's Public Affairs section, and with me if both our schedules permit.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henderson Supplee, Jr.  
Chairman of the Board  
The Philadelphia 1976  
Bicentennial Corporation  
Penn Mutual Life Insurance Bldg.  
13th Floor  
Independence Square  
Philadelphia, Pennsylvania 19105

WDCClark:RSMcNamara:pay

489/1/15

FEB 6 1970

Dear Mike:

I have just looked at your schedule of talks on your Report, which William Clark showed me.

May I just express my admiration at the stupendous job you have done in presenting a Report which was in itself superb.

I look forward to seeing you in New York later in the month.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Lester B. Pearson  
Chairman  
Commission on International Development  
Room 907, Fuller Building  
75 Albert Street  
Ottawa 4, Canada.

WDClark:sf

489/1/74

FEB 6 1970

Dear Mr. Ambassador:

I am most grateful for the invitation to address the Turkish-American Friendship Society in New York next April. Much as I would like to do so, I find that travel and other commitments for that month are going to be particularly heavy, and I am therefore forced to decline.

Please extend my thanks to the Board of Directors of the Society, and my best wishes for a successful meeting.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Malih Esenbel  
Ambassador of Turkey  
Turkish Embassy  
1606 23rd Street N.W.  
Washington D.C. 20008

DCF:cc

489/1/73

JAN 30 1970

Dear Mr. Schuiling:

Thank you for inviting me to join your economic forum on March 4. Unfortunately I have other commitments for that date which will prevent me from being with you, but I do appreciate your thinking of me.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. W.J. Schuiling  
President - Banking Group  
Financial General Corporation  
1701 Pennsylvania Avenue N.W.  
Washington D.C. 20006

DCF:cc



489/1/12

JAN 30 1970

Dear Congressman Vanik:

The program described in your letter of January 19 sounds like a very interesting one, and were it not for the press of business at the World Bank I would enjoy participating in it. Unfortunately, however, I have very little time available for outside speaking, and am restricting my talks mainly to official occasions.

Thank you for thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Charles A. Vanik  
House of Representatives  
2463 Rayburn Building  
Washington D.C. 20515

DCF:cc

489/1/11

JAN 28 1970

Dear Joe:

Many thanks for your letter about the delegates to the 1970 World Youth Forum.

While my own schedule makes it impossible to meet with them on the days they will be in Washington, we are arranging a session with several highly-qualified members of the Bank's staff on Thursday, February 12.'

The biographies of the participants are impressive. We will enjoy having them here.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Henry H. Fowler  
Goldman, Sachs & Co.  
55 Broad Street  
New York, N.Y. 10004

DCF:cc

cc: Mr. William Clark

489/7/10  
✓

JAN 27 1970

Dear Miss Stark :

It is very difficult to pick a single passage from the Bible as one's favorite, but among those I find particularly meaningful is Ecclesiastes Chapter 3: 1 - 8.

The fact that it is the basis for a currently popular folk song seems to me to indicate its relevance to young people today.

Thank you for writing, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Kathy Stark  
c/o Assumption High School  
445 Chestnut Street  
Wisconsin Rapids, Wis. 54494

DCF:cc

489/1/9

JAN 27 1970

Dear Mr. Hillman:

I am grateful for your invitation to address the American Agricultural Economics Association next December.

Ordinarily I am not committed so far in advance, but it does happen that I have plans for that month which make it impossible for me to accept. This is a matter of real regret, because I fully appreciate the important role of the agricultural economist in development - a role which I think will grow rather than diminish.

With kindest regards,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. J.S. Hillman  
Robert R. Nathan Associates, Inc.  
1218 16th Street N.W.  
Washington D.C. 20036

489/1/8

JAN 26 1970

Dear Mr. Seigler:

Many thanks for your letter of January 19. As I said in my original statement about the Youth Task Force, I regard it as an undertaking of great importance. I look forward to seeing the report of your preliminary findings next month, and to your final report. Meanwhile if there is anything we at the World Bank can do to further your study, I trust you will be in touch with us.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bill Seigler  
Co-Chairman  
Youth Task Force for International Development  
1717 Massachusetts Avenue, N.W.  
Suite 501  
Washington DC 20036

DCF:cc

489/1/7

JAN 24 1970

Dear Mr. Bligh:

I share your concern that many governments have unrealistic attitudes about population growth. We in the World Bank have taken the position that it is our duty to bring population problems, where they exist, to the attention of member governments and that we are beginning to do. We have also offered to help, where appropriate, with financing and technical assistance for population control projects.

As you know, I feel a sense of urgency about this problem. I propose to continue to attack it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. F.L. Bligh  
5400 Bowles Avenue  
Littleton, Colorado 80120

DCF:cc

489/1/6  
✓

JAN 22 1970

Dear Mr. Iwai:

Upon returning from a trip from Africa I found your letter of January 7 and the sample copy of PHP which you so kindly sent with it.

Much as I would like to contribute an article to your new international edition, I do not at the moment foresee the likelihood of having the time to prepare something worthy of your readers.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. K. Iwai  
International Dept., PHP Institute  
11 Kitanouchi-cho, Nishikujo  
Minami-ku, Kyoto  
Japan

DCF:cc

489/1/5

JAN 20 1976

Dear Mr. Duvall:

Although my schedule is not usually blocked out so far in advance, it happens that I do have commitments for next August which will make it impossible for me to accept your invitation. I am really very sorry about this.

I do not know whether you would wish to consider inviting one of the other senior officials of the Bank to speak at your meeting on the outlook for development. If you would like me to do so, I would gladly explore the possibilities.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. D.K. Duvall  
Chairman, Committee on  
Programs and Meetings  
American Bar Association  
5005 Overlea Court  
Washington D.C. 20016



489/1/4

Dear Mike:

JAN 6 1970

I appreciate your writing on behalf of the invitation from the Canadian Manufacturers' Association. As I have explained to them, the demands on my time have forced me to decline virtually all outside invitations to speak -- a situation which I am sure you will understand.

Thanks much for your new year's wishes, which, I assure you, are wholeheartedly reciprocated. I do hope that looking back on 1970 we will both be able to take some measure of satisfaction from an improved climate for world development.

All the best,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Right Honourable Lester B. Pearson  
Chairman  
Commission on International Development  
Suite 907, Fuller Building  
75 Albert Street  
Ottawa 4, Canada

DCF:apz

489/1/3

JAN 6 1970

Dear Mr. Sloan:

Much as I would enjoy being with you at your Annual Meeting, I must decline. The pressures on my time for the next several months are going to be very heavy; I am, therefore, holding outside commitments to a minimum.

I very much appreciate your invitation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Douglas A. Sloan  
President  
Institute of Management  
Consultants of Ontario  
Suite 1400  
95 St. Clair Ave. W.  
Toronto 7, Ontario  
Canada

DCF:apz

489/1/2

JAN 6 1970

**Dear Chief Adebo:**

Upon my return from a brief Christmas holiday, I found your kind letter awaiting me. I am delighted to know that the most recent UNITAR meeting at the Bank went well, and I assure you that we look forward to a visit from your seminar in the fall of 1970.

With kindest regards and best wishes,

**Sincerely,**

(Signed) Robert S. McNamara

**Robert S. McNamara**

**Chief S.O. Adebo  
United Nations Institute  
for Training and Research  
801 United Nations Plaza  
New York, New York**

**DCF:apz**

489/1/1

JAN 5 1970

Dear Mr. Wills:

I am honored by your invitation, and would enjoy addressing the Canadian Manufacturers' Association next June. However because of the heavy demands on my time I have had to adopt a policy of restricting my speaking mainly to official occasions.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. L. P. Wills  
President  
The Canadian Manufacturers'  
Association  
67 Yonge Street  
Toronto 215, Ontario  
Canada

DCF:apz

488/3/133

DEC 24 1969

Dear Mr. Meyer:

Many thanks for your invitation to address the International Press Institute Meeting in Hong Kong next May. It was a disappointment to me not to be able to attend your general assembly in Ottawa last June, and the meeting in Hong Kong would give me a welcome opportunity to speak to a Group whose work I greatly value and appreciate.

Unfortunately at the present time there appears to be a conflict, in that I am scheduled to be attending an important meeting in Paris during the week of May 18. This commitment may, I understand, be subject to change and if anything should occur to make it possible for me to be with you in Hong Kong on the dates you mention I will be in touch with you immediately.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernest Meyer  
Director  
International Press Institute  
Munstergasse 9  
8001 Zurich, Switzerland

DCF:jhg

OC7

488/3/132

DEC 24 1969

Dear Dr. Vasquez:

Thank you for your letter of December 11, 1969, inviting me to speak at the Conference of the Instituto Colombiano de Administracion next June.

I am well aware of the significant role which the Institute is playing in Colombia's development, and of the importance of the forthcoming conference for producing a thorough assessment of Colombia's current economic position.

Unfortunately, however, my prior engagements will not permit my visiting Colombia next June.

I regret very much, therefore, that I shall not be able to accept your kind invitation.

With best regards,

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Alberto Vasquez L.  
President  
Instituto Colombiano de Administracion  
Edificio Nuevo Mundo  
Pichincha x Junin  
Medellin  
COLOMBIA

FRoessler:apz

cc: Mr. Roessler  
Mr. Fulton

488/3/131

DEC 24 1969

Dear Mr. Muñoz:

I recall with sincere pleasure my visit to Zacatepec, and am most grateful for your kind letter and the photographs.

I have, as requested, signed the attached picture which I hope you will enjoy having. Please accept my best wishes for the New Year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lic. Marco Antonio Muñoz T.  
Gerente General  
Sociedad Cooperativa de Ejidatarios,  
Obreros y Empleados del Ingenio  
"Emiliano Zapata"  
S.C. de P.E. de R.S.  
Zacatepec, Mor., Mexico

DCF:hm.

488/3/130

DEC 22 1969

Dear Mr. Moore:

I am grateful to you for inviting me to the American Bankers Association's Monetary Conference next spring at Hot Springs.

Much as I would enjoy attending, I regret to say that I have conflicting commitments which will prevent me from being with you at that time.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William H. Moore  
Chairman, Conference Committee  
Monetary Conference  
The American Bankers Association  
90 Park Avenue  
New York, New York 10016

DCF:jhg



488/3/129

December 18, 1969

Dear Mr. Kheradjou:

I am writing to thank you for your very generous gift of delicious Iranian caviar you sent through Mr. Eschenberg -- it brings back most pleasant memories of our visit to your home.

Mrs. McNamara joins me in sending best wishes to you and your charming wife.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Gasem Kheradjou  
Managing Director  
Industrial and Mining Development  
Bank of Iran  
133 Shiraz Street  
(Behjat Abad)  
Tehran, Iran

HEschenberg:RMcN:mss

488/3/128

DEC 10 1969

**Dear Dr. Holland:**

I found your letter of November 25 awaiting me on my return from a trip to Venezuela and Mexico.

Much as I would enjoy participating in the CHEAR conference in February, I regret to say that commitments for that period will not permit me to do so.

All good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Kenneth Holland  
President  
Council on Higher Education  
in the American Republics  
Institute of International Education  
809 United Nations Plaza  
New York, New York 10017

DCF:apz

cc: Mr. Ballantine

488/3/727

DEC 10 1969

**Dear Mr. Danos:**

**I was very pleased by your account of Mr. Osorio's remarks, and I am sure my colleagues whom he named will be also.**

**It was most thoughtful of you to write.**

**Sincerely,**

**(Signed) Robert S. McNamara**

**Robert S. McNamara**

**Mr. Peter Danos  
President  
American Chamber of Commerce  
in Spain  
San Agustin, 2  
Madrid-14, Spain**

**DCF:aps**

**cc: Copy of final with incoming to those mentioned in letter**

488/3/126

DEC 10 1969

**Dear Dr. Deshmukh:**

**I attach a message to the National  
Conference on Population Policy and Pro-  
grammes which I hope will be satisfactory.**

**With best wishes,**

**Sincerely,**

**(Signed) Robert S. McNamara**

**Robert S. McNamara**

**Dr. C.D. Deshmukh  
Chairman  
National Conference on  
Population Policy and Programmes  
40, Lodi Estate  
New Delhi 3, India**

**Attachment**

**DCF:apz**

488/3/125

I am much encouraged by the initiatives in the field of population being taken by private, voluntary organizations around the world. In India, the National Conference on Population Policy and Programmes has set for itself an enormously difficult and ambitious task, but there is no cause which I consider of greater importance or more worthy of your dedicated involvement. I am optimistic that you will succeed, and I extend my best wishes to those who will come together in New Delhi on December 19.

(Signed) Robert S. McNamara

48813/124

c.c. Mr. McNamara's office

DEC 2 1969

Dear Mr. Mays:

While grateful for your continuing interest in having me speak before the Michigan Chapter of Robert Morris Associates, I regret to say that I have found my schedule at the World Bank to be as demanding as it was at the Pentagon, and I have had to adopt a policy of limiting my speaking mainly to official occasions.

Thank you for writing, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John A. Mays  
Vice President  
Manufacturers National  
Bank of Detroit  
Detroit, Michigan 48231

DCF:lmt

488/3/123

c.c. Mr. McNamara's office

DEC 2 1969

Dear Mr. Armstrong:

I guess we have finally arrived at a "don't call us -- we'll call you" situation, because my schedule continues to be fuller than I had expected and the pressures at the Bank show no signs of letting up in the foreseeable future.

I will, I assure you, keep the Foreign Affairs article in mind, but for the moment I simply cannot commit myself to a specific target.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hamilton Fish Armstrong  
Editor, Foreign Affairs  
58 East Sixty-Eighth Street  
New York, N.Y. 10021

DCF:lmt

488/3/122

November 26, 1969

Dear Roy:

Now that I am back in the United States after our rushed visit to London, I want to thank you and Jennifer very much indeed for your splendid birthday lunch. Marg and I thoroughly enjoyed it and the company whom we met there.

I was really very impressed in my twenty hours in England both by the clear signs of economic recovery, and the obvious signs of public interest in aid for development. The compliments to the British aid effort which I paid at the Financial Times dinner should have been accompanied by a bow in your direction.

I very much enjoyed our talk on Wednesday morning, and I look forward to keeping up our dialogue.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Roy H. Jenkins  
Chancellor of the Exchequer  
House of Commons  
Westminster  
London, S.W. 1, England

WDClark:mlee



488/3/421

c.c. Mr. McNamara's office

NOV 26 1969

Dear Mr. Igarashi:

In response to your letter of November 17  
I am pleased to attach a statement which you  
may publish in your special edition devoted  
to the Development Decade of the 1970s.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Takashi Igarashi  
President, International  
Development Journal  
Room No. 929 Shin Kokusai Bldg.  
4 Marunouchi, 3-chome, Chiyoda-ku  
Tokyo, Japan

Attachment  
DCF:lnt

488/3/920

Of the many challenges facing the world in the 1970s, none is greater than the cause of development and none will require a higher degree of patience, understanding and commitment. It is easy to become discouraged with development prospects if one looks at the vast job ahead and the many obstacles to progress. On the other hand, one can take great encouragement from the example of Japan which only ten years ago was itself in many ways "underdeveloped". Japan has set for the rest of the world a remarkable example of progress and success, and today the tables are turned: Japan, along with the other richer nations of the world, is examining its role in helping less fortunate countries. That help, I am confident, will be forthcoming in good measure as appropriate for a nation whose future is bright, and which, as a consequence bears an increasingly important share of responsibility in helping to determine the future of the world.

(Signed) Robert S. McNamara

Robert S. McNamara

488/3/119

November 25, 1969

Dear Ted:

It was good to see you again during my brief stay in London. I, too, greatly enjoyed our lunch together, for which I should have written to thank you before now.

I shall be delighted to do all I can to help Brian Reading. Unfortunately, I plan to be abroad on Bank business from the 6th to the 19th of January, and I gather his current plans bring him to Washington at just that time. If there were any chance of his being able to rearrange his schedule, I would be glad to see him; in any case, I shall certainly make arrangements for him to meet senior Bank officials during his stay. I will have one of my staff write Mr. Reading to coordinate these arrangements.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

The Rt. Hon. Edward Heath, M.B.E., M.P.  
House of Commons  
London, S.W. 1, England

Bocock:pay

488/3/118

c.c. Mr. McNamara's office

NOV 21 1969

Dear Mr. Dixon:

I greatly appreciate your writing to support the invitation I received to speak in Minneapolis in May. Unfortunately, as my office has already explained to Mr. van der Have, my schedule is so full that I am unable to accept outside speaking engagements.

I do thank you for writing.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George H. Dixon  
President, First National  
Bank of Minneapolis  
Minneapolis, Minnesota 55402

DCF:imt

488/3/117

c.c. Mr. McNamara's office

NOV 18 1969

Dear Mr. Fleck:

Upon my return from a trip abroad I found your kind invitation of November 10.

Much as I would enjoy participating in the International University for Presidents in Rome next May, pressures on my time require me to confine my speaking mainly to official occasions. I do appreciate your thinking of me.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. D. Fleck  
Young Presidents' Organization, Inc.  
375 Park Avenue  
New York, N.Y. 10022

DCF:imt

488/3/116

c.c. Mr. McNamara's office

NOV 4 1969

Dear Mr. Langton:

Thank you for the invitation to speak before the Annual Meeting of the United Nations Association of Minnesota. Regretfully I must decline as the pressure of work here at the World Bank, including extensive travel, requires me to limit speaking engagements to official occasions.

Please accept my best wishes for a successful meeting in January.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. York E. Langton, Chairman  
Advisory Committee, United Nations  
Association of Minnesota  
Apt. 102, 4425 Chasen Ave. So.  
Minneapolis, Minn. 55410

R

WLB:lmt

488/3/115

c.c. Mr. McNamara's office

NOV 4 1969

Dear Dr. Ringbakk:

I am honored by your invitation to me to participate in the First European Management Conference to be held in 1971 under the sponsorship of the Centre D'Etudes Industrielles. Regretfully I must decline, since the heavy pressure of work at the World Bank has required me to limit speaking engagements to official occasions related to my position here at the Bank.

Please accept my best wishes for a most successful conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. K. A. Ringbakk  
Centre D'Etudes Industrielles  
4 Chemin de Conches  
1211 Conches-Geneve  
Switzerland

WLB:lmt

488/3/114

c.c. Mr. McNamara's office

NOV 4 1969

Dear Mr. Gardner:

I would very much enjoy speaking to the Annual Gathering of Mensa in June, but must regretfully decline your invitation. The pressure of business here at the World Bank, including a good deal of travel, has forced me to limit speaking engagements to official occasions. Please accept my thanks for the invitation and my best wishes for a most successful gathering.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Art Gardner  
Local Secretary  
Delaware Valley Mensa  
9709 Dedaker Street  
Philadelphia, Pa. 19115

WLB:imt



488/3/113

OCT 31 1969

Dear Mr. Colhoun:

As an alumnus of the Harvard Business School, nothing would please me more than an opportunity to speak before the Harvard Business School Club of Maryland. However, after going over my schedule for the coming months, I find that the pressure of work here, including a great deal of travel, precludes my accepting speaking engagements other than those related to official occasions.

I am most grateful to you and Mr. McClain for asking me to come to Baltimore.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. P. Colhoun  
Rowe Price New Horizons Fund  
One Charles Center  
Baltimore, Maryland 21201

WLB:apz

488/3/112

OCT 31 1969

Dear Mr. Corbally:

I am honored by the invitation to participate in the Centennial Year Program of Syracuse University next Spring, and would have enjoyed doing so. Unfortunately, however, the pressure of business at the World Bank, including a great deal of travel, require me to limit speaking engagements to official occasions.

I am most grateful to you and Mr. Morgan Brown for inviting me and please accept my best wishes for a most successful program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John E. Corbally, Jr.  
Chancellor  
Syracuse University  
Syracuse, New York 13210

WLB:apz

488/3/111

OCT 31 1969

Dear Mrs. Gerveso:

It was most thoughtful of you to write me concerning my speech last May at Notre Dame University. Your comments on my talk were most interesting, and I am delighted to find that people everywhere are concerned enough about the complex problem of population to discuss it frankly and intelligently.

With best regards, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Evelina Gerveso  
Via Palmieri 55  
Torino, Italy

WLB:apz

488/3/110

OCT 31 1969

**Dear Mr. Baker:**

**I am most grateful for your invitation to me to speak on your program for executives in the Minneapolis-St. Paul area. However, the pressure of business here at the World Bank requires me to limit speaking engagements to official occasions.**

**Please accept my best wishes for a most successful program.**

**Sincerely,**

**(Signed) Robert S. McNamara**

**Robert S. McNamara**

**Mr. Douglas M. Baker  
Douglas M. Baker Associates  
214 Cornelia Building  
4005 W. 65th Street  
Edina, Minn. 55435**

**WLB:apz**

488/3/109

OCT 31 1969

Dear Mr. Ward:

I have read your article on "Alternative Means to Control Population Growth" and found it most interesting. I am grateful to you for sending it to me.

With best wishes, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard J. Ward  
Manager  
Fest, Marwick, Mitchell & Co.  
1025 Connecticut Ave., N.W.  
Washington, D.C. 20036

WLB:apz

488/3/108

cc: Mr. McNamara's Office

OCT 31 1969

Dear Professor Cervinka:

Thank you for sending me your study on "Tractor and Implement Efficiency on Tropical Farms" which I have read with interest and forwarded to the section of the World Bank concerned with this subject. In your letter I was particularly interested in what you had to say about the human problems involved in agricultural development, which the World Bank Group through its educational program is attempting to overcome.

With best wishes, I am

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Vaclav Cervinka  
Assistant Professor  
Agricultural Engineering  
Department  
California State Polytechnic  
College  
San Luis Obispo, Calif. 93401

WLB:ij

488 13 1907

OCT 24 1969

Dear Mr. Beltrao:

Thank you for your letter dated October 7, 1969 in which you request that the Bank assist the Government of Indonesia in the preparation of its national coffee policy plan for submission to the International Coffee Organization.

I understand that you have had preliminary discussions on this matter with the Bank staff. I am pleased to inform you that the Bank's Resident Mission in Djakarta would be happy to assist the Government of Indonesia in the preparation of its coffee policy plan for submission to the Coffee Organization. It is understood, of course, that the policy plan submitted by Indonesia to the Coffee Organization would not necessarily reflect the official views of the Bank Group.

I suggest that you request the Indonesian Government to get in touch with the Director of the Bank's Resident Mission in Djakarta, Mr. Bernard R. Bell.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexandre F. Beltrao  
Executive Director  
International Coffee Organization  
22 Berners Street  
London W1P 4DD, England

cc: Mr. Knapp  
Mr. Cope  
Mr. Bell  
Mr. Kamarck

SSingh/AMKamarck/hl  
October 23, 1969

488 13 1106

OCT 24 1969

Dear Mr. Stone:

I would enjoy participating in your roundtable, which does indeed sound interesting, but unfortunately I will be out of the country during the latter part of January.

Thank you for inviting me, and best wishes for a successful meeting.

✓ Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Clement Stone  
5050 North Broadway  
Chicago, Illinois 60640

DCF:apz



48813/105

OCT 24 1969

Dear Congressman Shriver:

I appreciate your writing about the briefing of the students from Friends University, and am glad to know that you felt it was a useful and productive experience.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Garner E. Shriver  
House of Representatives  
Washington, D.C. 20515

DCF:lmf

c.c. with copy of incoming to Mr. Pryor and Mr. Bahl

48813/104

c.c. Mr. McNamara's office

OCT 21 1969

Dear Mr. McClain:

I wish I were in a position to accept your invitation to speak to the Harvard Business School Club of Maryland. Unfortunately, however, the demands on my time are such that I am forced to decline almost all speaking engagements except those required of me by official business.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. E. McClain  
Baker, Watts & Company  
Calvert & Redwood Streets  
Baltimore, Maryland 21203

DCF:lmt

488/3/103

OCT 21 1969

Dear Dr. Schloesser:

I am sorry to have to tell you that I shall be unable to attend the session of the Council of Europe on January 27, 1970. My schedule of visits to the less developed countries unfortunately makes it impossible for me to be in Europe at that particular time.

Since I regard your meeting as of very great importance and significance I would like to suggest that the Vice President of the Bank, Sir Denis Rickett, takes my place and speaks on the role of the World Bank Group in aiding development.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. G. Schloesser  
Council of Europe  
The Clerk of the  
Consultative Assembly  
Strasbourg, France

WDClark:sf  
cc. Mr. Demuth  
Mr. Karasz

488/3/102

c.c. Mr. McNamara's office

OCT 20 1969

Dear Mr. Kanapathy:

I am grateful for your letter of October 9 and appreciate knowing that you share my concern about the problems of excessive population growth.

I thought your suggestion about World Bank officials attempting to see more non-government people on their missions was a useful one. One reason our staff see relatively few private citizens in the course of their travels is that their work schedules are heavy and the pressures on their time are intense. However, on my own trips I have made it a point to try to see as many private citizens as possible, and I always encourage my colleagues to do the same.

Thanks for the copy of your paper which I found interesting and am passing on to my colleagues in the Bank's Education Projects Department.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. V. Kanapathy  
United Malayan Banking Corp., Bhd.  
P.O. Box 2006  
42 Jalan Mountbatten  
Kuala Lumpur, Malaysia

DCF:lm  
c.c. with copy of incoming and enclosure to Mr. Ballantine

488/3/101

c.c. Mr. McNamara's office

OCT 20 1969

Dear Dr. Subbarao:

I was glad to have your letter of October 8 and interested to learn something more about the Indian Institute of Technology.

As requested I am enclosing a copy of my speech to the Governors which contains some of our current thinking about the Bank's future role in education.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. E. C. Subbarao  
Dean of Faculties  
Indian Institute of  
Technology Kanpur  
I.I.T. Post Office  
Kanpur, India

Enclosure  
DCF: lmt

488 13 / 100

C.C. Mr. McNamara's office

OCT 16 1969

Dear Dr. Modell:

I appreciate your invitation to participate in the symposium on Academic Research and the Military at the forthcoming meeting of the AAAS, but do not feel that in my capacity as an international civil servant it would be appropriate for me to do so.

Thank you for thinking of me and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Walter Modell, Chairman  
American Association for the  
Advancement of Science  
Committee on Science in the  
Promotion of Human Welfare  
Department of Pharmacology  
Cornell University Medical College  
1300 York Avenue  
New York, N.Y. 10021

488 13/99

c.c. Mr. McNamara's office

OCT 16 1969

Dear Dr. Proehl;

I am grateful for the invitation to participate in your International Executive Program next April, and would enjoy doing so. Unfortunately, however, the demands on my time at the World Bank are such that I have had to adopt a policy of accepting only official speaking engagements.

Your program sounds interesting, and I am sure it will be a useful experience for the participants. Please accept my best wishes for its success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Paul O. Proehl  
Vice Chancellor  
University of California, Los Angeles  
Los Angeles, California 90024

DCF:lmt

488 13 198

OCT 16 1969

Dear Bob:

I was interested to learn of the plans for your Convocation but I fear that matters such as the peaceful uses of the high seas and of the sea-bed beyond the limits of national jurisdiction lie outside the Bank's present areas of competence. The questions involved are of vital importance, but a great many political issues would have to be resolved before I could see the Bank playing any significant role.

I regret to say that our lack of experience renders us unable to help on documentation and the nomination of invitees nor, since I already have other commitments which conflict with your dates, would I be in a position personally to participate.

Let me repeat that I do think that what you are doing is important and I hope that the Convocation is a great success.

With kindest regards.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Dr. Robert M. Hutchins  
President  
Center for the Study of  
Democratic Institutions  
Box 4068  
Santa Barbara, California 93103

DCF:apz



48813/97

MR. P.V. GANDHI  
UNICOMIND  
NEW DELHI

October 15, 1969

LT

INDIA

GRATEFUL FOR YOUR CABLE INVITING ME TO ADDRESS YOUR SEMINAR IN FEBRUARY STOP  
UNFORTUNATELY CONFLICTING OBLIGATIONS WILL PREVENT ME FROM BEING WITH YOU STOP  
MANY THANKS FOR THINKING OF ME AND BEST WISHES FOR A SUCCESSFUL MEETING STOP

REGARDS

ROBERT S. MCNAMARA

David C. Fulton

Information & Public Affairs

DCF:1mt

Page had seen.  
10/15/69

488 13/96

OCT 15 1969

Dear Mr. Reid:

I have, as you suspected, been somewhat overwhelmed by the Annual Meeting and the subsequent stream of visitors to the Bank, but I am most grateful to you for sending me your essay which at first glance looks provocative and which I shall read carefully as soon as time permits.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Escott Reid  
Office of the Principal  
Glendon College  
2275 Bayview Avenue  
Toronto 317, Ontario  
Canada

DCF:apz

48813195

OCT 15 1969

**Dear Father Van Ackeren:**

**I am honored by your invitation to give the Roy Roberts Visiting Scholar Lecture at Rockhurst College, but unfortunately the demands on my time are such that I have had to adopt a policy of accepting almost no outside speaking engagements.**

**With best wishes.**

**Sincerely,**

**(Signed), Robert S. McNamara**

**Robert S. McNamara**

**The Rev. Maurice E. Van Ackeren, S.J.  
President, Rockhurst College  
5225 Troost Avenue  
Kansas City, Missouri 64110**

**DCF:apz**

48813/94

OCT 14 1969

Dear Mr. Townsend:

I do wish it were possible for us to join your distinguished list of participants in sponsoring an Eisenhower Exchange Fellowship. My own membership on your Board testifies to the value I place on your work.

Unfortunately, however, we have made the decision that because of limited funds available to us for financing training activities the support we provide for this purpose will be directed to our own Economic Development Institute. The EDI, as you are aware, provides an experience to its participants in many ways similar to the Eisenhower Exchange Fellowship Program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Samuel C. Townsend  
Assistant Director  
Eisenhower Exchange Fellowships, Inc.  
256 South Sixteenth Street  
Philadelphia, Pa. 19102

DCF:apz

48813193

OCT 14 1969

Dear Mr. Kolkowicz:

Aside from the fact that I am currently preoccupied with problems related to the development of the Bank's member countries, my schedule between now and the first of the year is such that it would be difficult to fix an appointment.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Roman Kolkowicz  
Institute for Defense Analyses  
400 Army-Navy Drive  
Arlington, Virginia 22202

DCF:apz

488/3/92

c.c. Mr. McNamara's office

OCT 14 1969

Dear Dr. Holland:

I am grateful for the invitation to your Annual Meeting but unfortunately other commitments for the period October 28-30 will prevent me from attending.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jerome H. Holland  
Chairman, Planned Parenthood  
World Population  
515 Madison Avenue  
New York, N.Y. 10022

DCF:1mt

488 / 3 / 91

OCT 14 1969

**Dear Mr. Dormann:**

Much as I would like to accommodate you, I simply do not feel that I can make an exception to my present policy as regards outside speaking. As I'm sure you will appreciate, it is not the delivering of an address that presents a problem, but rather the time involved in preparing a speech worthy of the occasion.

**Sincerely,**

(Signed) Robert S. McNamara

**Robert S. McNamara**

**Mr. Henry O. Dormann  
Chairman of the Board  
R.C. Auletta and Company, Inc.  
59 East 54th Street  
New York, N.Y. 10022**

**DCF:apz**

488 13/90

OCT 10 1969

**My dear Mr. Patman:**

In response to your inquiry of October 6, 1969, no World Bank loans have been made to the Seychelles Islands. However, there is no reason, in principle, why a Bank loan could not be made for an approved project in the Seychelles, provided such loan was guaranteed by the United Kingdom. The Seychelles are a dependency of the United Kingdom. On Bank loans to such dependencies, the guarantee of the United Kingdom is required by the Bank. Incidentally, such guarantee would continue in force even if the Seychelles were to become independent of the United Kingdom.

I trust the above gives your constituent, Mr. Greg Rice, the information that he desires.

With kindest regards, I am

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Wright Patman  
House of Representatives  
Room 2328  
Rayburn House Office Building  
Washington, D.C. 20515

PKS:apz



488 13 189

cc: Mr. McNamara's Office

OCT 10 1969

Dear Dr. Fogel:

I am grateful for your invitation to speak to the American Society for Cybernetics, but unfortunately other commitments during the period of your meeting will prevent me from being with you.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Lawrence J. Fogel  
President  
Decision Science, Inc.  
4508 Mission Bay Drive  
San Diego, California 92109

DCF:ij

488 B 188

cc: Mr. McNamara's Office

OCT 10 1969

Dear Mr. Yungblut:

I do, of course, remember our occasional meetings on the courts at St. Albans.

Since I always find students stimulating and interesting, I would very much like to come out to the International Student House one evening, but the fact is that my schedule is so demanding that I have had to limit my speaking to official occasions for the present.

Unfortunately, the limited funds at our disposal prevent us from making grants to organizations like International Student House.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John R. Yungblut  
Director  
International Student House  
1825 R Street, N.W.  
Washington, D.C. 20009

DCF:ij

488 13 187

cc: Mr. McNamara's Office

OCT 10 1969

Dear Daniel:

Replying to your letter of September 30, I would say that the major elements in President Kennedy's appeal to young Americans were his youthful spirit and his extraordinary ability to communicate effectively with young people.

I am glad to know that you are considering politics as a career. Nowhere is the need for good people greater, and nowhere are there greater opportunities for service.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Daniel Becker  
435 East 70th Street  
New York, N.Y. 10021

DCF:ij

480/3/186

cc: Mr. McNamara's Office

OCT 9 1969

Dear Mr. Lastavica:

I was glad to have your letter of September 29 and interested to know what you have been doing since your days at Ford.

While I am grateful for your invitation to address the Institute of Management Sciences next spring, I regret to say that I am unable to accept. Pressures of business at the Bank are forcing me to limit my speaking almost entirely to official occasions.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John Lastavica  
Assistant Vice President  
The First National Bank  
of Boston  
Boston, Massachusetts 02106

DCF:ij

488/3185

cc: Mr. McNamara's Office

OCT 9 1969

Dear Bishop Stark:

Ignoring your thoughtful injunction not to reply, I want to tell you how much I appreciate your note of September 30 and how gratified I am to learn of your own concern and involvement with respect to the population problem.

You might find of interest the address I made last week to our Governors' meeting here in Washington. I enclose a copy.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

The Rt. Reverend Leland Stark, D.D.L.H.D.  
Diocese of Newark  
24 Rector Street  
Newark, N.J. 07102

DCF:ij

488 / 3 / 84

October 8, 1969

Dear George:

I regret very much that an African visit will prevent me from accepting your invitation to the American Bankers Association Symposium on November 17. Many thanks for thinking of me.

Best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George Champion  
General Chairman of the Symposium  
The American Bankers Association  
90 Park Avenue  
New York, New York 10016

RSMcNamara:pay

488 / 3 / 83

c.c. Mr. McNamara's office

OCT 7 1969

Dear President Huntley:

Thank you for your letter of September 27.

My office has already written to Professor Cook, explaining that much as I would like to speak at Washington and Lee University, I see little likelihood of being able to do so. My work here at the World Bank occupies me so fully that I am forced to refuse many invitations which I would otherwise enjoy undertaking.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert E. R. Huntley  
President, Washington and  
Lee University  
Lexington, Virginia 24450

DCF:1mt

488 13 182

c.c. Mr. McNamara's office

OCT 7 1969

Dear Mr. Jessula:

I do indeed recall visiting your oil factory last year and was glad to hear from you again.

Unfortunately my schedule for the remainder of October is quite full, but I would suggest that you call my office upon your arrival in Washington to see whether an appointment can be scheduled.

I do hope your visit to the United States is a pleasant one.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. G. Jessula  
Ste. Electrique et Industrielle du Baol  
55 rue Raynouard  
Paris 16e, France

DCF:imt



488 / 3 181

October 4, 1969

Dear Dr. Pirkey:

Thank you for your letter and your invitation to become a member of the Advisory Council of Partners.

While I appreciate the goals of your organization, the demands of my present position are such that I do not feel I can take on an additional commitment which I would not be able to pursue actively. For this reason I must regretfully decline.

Sincerely,

Robert S. McNamara

Dr. Will P. Pirkey  
President  
National Association of Partners  
of the Alliance  
Suite 335, Republic Bldg.  
Denver, Colorado 80202

mss